

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday April 20 1988

D 8523 A

Terrorism: the rising curve of violent death, Page 22

Austria	302.2	Denmark	103.00	Portugal	12.20
Bahrain	100.00	France	103.50	S.Africa	107.00
Belgium	100.00	Germany	103.50	Singapore	554.10
Canada	100.00	Italy	103.50	Spain	100.00
China	100.00	Japan	103.50	Switzerland	100.00
Cyprus	100.00	South Korea	103.50	Taiwan	100.00
Denmark	103.00	Thailand	103.50	USA	100.00
Egypt	100.00	UK	103.50		
Finland	100.00				
France	103.50				
Germany	103.50				
Greece	100.00				
Hong Kong	100.00				
India	100.00				
Indonesia	100.00				
Israel	100.00				
Italy	103.50				
Japan	103.50				
Malaysia	100.00				
Netherlands	100.00				
New Zealand	100.00				
Norway	100.00				
Philippines	100.00				
Poland	100.00				
Portugal	12.20				
S.Africa	107.00				
Singapore	554.10				
Spain	100.00				
Switzerland	100.00				
Taiwan	100.00				
Thailand	103.50				
UK	103.50				
USA	100.00				

No. 30,518

World News

Danish leader calls snap election

Denmark's Prime Minister Poul Schlüter called a snap general election for May 10 on the issue of the country's continued full participation in the North Atlantic Treaty Organisation (Nato). He said Denmark's role in the alliance was endangered by a resolution passed last week requiring the Government to inform visiting warships of the country's did not permit nuclear weapons on its territories in time of peace. Page 24

Hijackers demand medical supplies

Conditions deteriorated on board a hijacked Kuwait jumbo jet in Algeria and gunmen who had held the aircraft for 15 days called for pills to treat diarrhoea. It was not clear whether the pills were for the gunmen, believed to number eight, or their estimated 31 remaining hostages. Page 24

Israeli expel 8 more

Israel expelled eight more Palestinians as government officials warned that Saturday's killing of PLO military chief Khalil al-Wazir, also known as Abu Jihad, could have a negative effect on the Middle East peace process. Page 24

US air accidents rise

The accident rate for US commuter airlines was unacceptably high last year and must not be allowed to recur, T. Allan McArthur, head of the Federal Aviation Administration, said. There were 33 accidents with 53 deaths, the highest totals in a decade. Page 24

New York turnout

A heavy turnout was reported as New Yorkers voted in a presidential primary that could finally produce an undisputed Democratic frontrunner. Hard time for Gore, Page 4

Colombian 'emergency'

Amnesty International accused Colombia's armed forces of conducting a campaign of terror and political murder which had created a human rights emergency in the country. Page 4

Kidnapper jailed

Lebanese-born Abbas Ali Hamed was found guilty of kidnapping two West Germans in Beirut and sentenced to 15 years in prison - a term longer than the prosecution had demanded. Page 24

Ethiopian aid plea

Ethiopia issued a fresh appeal for international aid to help 267,000 exhausted and malnourished Sudanese refugees who had crossed the border to escape drought and civil war in southern Sudan. Attempt to finish civil war, Page 8

Zimbabwe amnesty

President Robert Mugabe of Zimbabwe announced an amnesty for rebels who had been fighting his Government since 1982 in the western Matabeleland and nearby Midlands provinces. Page 24

End to surplus arms

Turkey would no longer receive surplus US military equipment from this year outside the formal defence and economic co-operation agreement, US Assistant Defence Secretary Ronald Lehman said in Ankara. Page 2

Johannesburg bomb

A bomb exploded in an office building in central Cape Town close to where the South African Parliament was in session. No one was injured in the explosion which was the sixth bomb blast in South Africa in the past week. Page 24

Ultimate cruise ship

An Indian-born entrepreneur announced plans to build the world's largest cruise ship - the 180,000-ton 'Ultimate Dream' - at the Harland and Wolff state-owned shipyard in Belfast, Northern Ireland. The contract was valued at \$500m. Details and Picture, Page 24

Business Summary

Sotheby's valued at up to \$527m in flotation

SOOTHEY'S Holdings, international auction group, will be valued at up to \$527m under its revived share flotation in London and New York. Trading in the shares may begin as early as next month. Page 25

TOKYO: Late buying helped

share prices recover most of the day's large early losses and the stock market ended slightly lower. The Nikkei average closed down 14.45 at 26,657. Page 46

LONDON: The firm opening

Wall Street helped London's FTSE 100 index to finish at a day's high of 1,798.5, up 11.1. US



buying pushed Royal Electronics sharply higher, while Plessey was also well up in the sector. Page 42

WALL STREET: The Dow Jones

industrial average closed down 8.62 at 1989.50. Page 46

DOLLAR closed in New York

at DM1.6655; ¥124.25; SFr1.3760; FF15.6500. It closed in London at DM1.6630 (DM1.6565); ¥124.15 (¥124.00); SFr1.3755 (SFr1.3705); and FF15.6275 (FF15.6225). Page 35

STERLING closed in New York

at \$1.8935. It closed in London at \$1.8985 (\$1.8950); DM3.1475 (DM3.1550); ¥225.00 (¥226.25); SFr12.6650 (SFr12.61); and FF16.8875 (FF16.72). Page 35

FORSCHE, troubled West German

aircraft company, plans to cut its labour force by about 1,000. Page 27

MORGAN STANLEY, US investment

bank, continued to generate excellent results in the first quarter, although other investment houses on Wall Street revealed sharply divergent performances. Page 25

SEVERAL US commercial banks

announced substantial gains in first-quarter profits. Page 25

BETHLEHEM STEEL, third-largest

US steelmaker, said it would return to the stock market to raise up to \$150m to help reduce its still onerous debts. Page 25

SOLVAY, Belgium's largest

chemicals company, unveiled a 22.5 per cent increase in 1987 net profits and announced that investors to get a one-for-20 share bonus to celebrate the company's 125th anniversary. Page 27

FABRIQUE Nationale Herstal,

troubled arms and aeronautics affiliate of Société Générale de Belgique, reported its second consecutive year of losses. Page 25

SHELL AUSTRALIA, wholly

owned local subsidiary of Royal Dutch/Shell, is to maintain its development programme by spending A\$2.5bn (US\$1.55bn) over the next five years. Page 25

MCI, second-largest US

telecommunications carrier after AT&T, has reported record results for the first quarter. Page 25

CFP, French Total oil group, and

MBB, West German aerospace concern, are to merge their solar energy activities. Page 27

WEST GERMAN Government

plans to sell its remaining 60 per cent stake in Vias, energy, aluminium and chemicals group, next month, said a managing board member. Page 27

GOLD MINES in South Africa's

Orange Free State province appear to be plagued by shortages of skilled labour, which some mines say are exacerbated by the colour bar. Page 25

Gulf tension eases as US and Iran avoid confrontation

BY OUR FOREIGN STAFF

THE US and Iran yesterday appeared to back away from the most dangerous military confrontation since the American naval build-up in the Gulf began last summer.

Although Tehran predictably vowed revenge for its losses in the naval engagement, one of the Islamic Republic's top leaders gave a clear signal to the Iranian people that, with its forces ceding ground to the Iraqis on the few peninsulas, there were limits to what could be done about the humiliation suffered in the naval clashes with the US.

With the easing of tension crude oil prices lost much of the gain recorded on Monday. Brent for prompt delivery was quoted yesterday at \$17.05 a barrel compared with \$17.45 the previous day.

In Washington yesterday President Reagan said that tensions in the Persian Gulf appeared to be calming down after last Monday's air and sea battles in which six Iranian warships were sunk or crippled, including two of its four frigates.

"We hope it continues that way," said Mr Reagan at the start of talks with Republican congressional leaders and military advisers at the White House. His comments indicated that Washington intended no further military action unless provoked.

Early yesterday Iran continued its attacks on shipping in the Gulf, setting on fire a small Japanese-registered tanker, Fal V, which was abandoned by its crew.

Western diplomats and analysts attached considerable significance to remarks by the powerful Mr Ali Akbar Ehsanifar, the parliamentary speaker and Ayatollah Khomeini's representative on the Supreme Defence Council, who warned on Tehran



Iranian soldiers give water to Iranian prisoners of war.

Radio that "time is not on our side any more." Mr Ehsanifar made no threat of retaliation, but appealed for volunteers for the war front.

In The Hague, foreign and defence ministers of the seven-nation Western European Union yesterday warned that attacks on shipping in the Gulf could lead to self-defensive action by the naval units deployed by members in the Gulf.

The declaration issued after

the meeting implicitly condemned Iran for its mining activities and attacks against merchant shipping - without, however, naming Iran or Iraq.

The British Foreign Office yesterday delivered a strong protest to Mr Mohammad Mehdi Bafq, Iranian charge d'affaires, about Monday's attack on the UK-owned tanker York Marlin.

WEU role, Page 8; Editorial comment, Page 22

Citicorp acts to upgrade London-based operations

BY DAVID LASCELES, BANKING EDITOR, IN LONDON

CITICORP, the largest US bank, has substantially upgraded its top European post in order to give new impetus to its London-based operations, which have been in a state of almost constant upheaval in the past three years.

The New York-based bank yesterday announced the appointment of Mr Paul Collins as senior corporate officer for Europe and the Middle East, based in London. Mr Collins is one of Citicorp's two vice-chairmen and, as such, second in rank only to Mr John Reed, the chairman. His predecessor in London was a senior vice-president.

On a recent visit to London, Mr Reed stressed the importance to Citicorp of its London-based operation and his wish to see it perform more effectively. He said he

wanted it to develop on all fronts in the UK and in the rest of Europe.

In the past three years, a string of top-level defections and frequent policy changes both in the UK and in continental Europe badly undermined the credibility of Citicorp's London operations.

Since 1984, the five top people in London have resigned, and in that period the results of the Europe, Middle East and Africa division have slumped. Profits of \$191m in 1985 were halved in 1986, and last year the division made a loss of \$25m.

Mr Collins, aged 51, is a Harvard Business School graduate. He has been with Citicorp for 27 years and in that time, has headed the corporate planning department, the finance division,

and the accounting and control function. He also headed Citicorp's new investment bank in the early 1980s.

Mr Collins is well-regarded in banking circles, where he has a reputation as a sound thinker and administrator. He was described by a former colleague yesterday as "a real survivor - someone who knows the corporation through and through."

The announcement of his appointment came with Citicorp's first-quarter results showing a rise in net income of 34 per cent to \$368m. Mr Reed singled out the group's European investment banking operation, which performed poorly last year, as being "significantly profitable."

Results, Page 25

Nasdaq cleared to trade in UK

BY STEPHEN FIDLER, EUROMARKETS CORRESPONDENT, IN LONDON

NASDAQ, the US electronic stock quotation system, yesterday became the first foreign stock market to be recognised under Britain's new securities laws when it was granted the status of a recognised investment exchange by the UK Government.

The move will allow the exchange - the National Association of Securities Dealers Automated Quotation system - to continue operations in the UK following implementation of parts of the Financial Services Act later this month.

Legally, the move gives Nasdaq exactly the same status as the London stock exchange. It will allow securities dealers in the UK to conduct transactions on Nasdaq - which has a similar screen-based trading system to

London - and allow the US exchange to conduct investment business in the UK.

Nasdaq, which is larger than the London exchange in terms of turnover but is less significant in the international trading of shares, has about 80 members in the UK, about 30 of which are market makers. Only about 12 have the Nasdaq trading screens installed, although this is likely to increase.

Only about 24 issues are traded on both exchanges and therefore competition for business in London between the two is likely to be limited, at least in the near term.

The London exchange was quick to attempt to quell fears that the Nasdaq move implied a competitive threat, instead

stressing the way the two exchanges were co-operating on joint projects.

Sir Nicholas Goodison, its chairman, said there was no reason for stock exchange members to be "alarmed or resentful."

The other main US markets - the New York Stock Exchange and the American Stock Exchange - are both planning to increase their presence in London in a bid to raise the number of UK and European companies listing on their exchanges.

However, neither will require recognition as an investment exchange because they both operate with trading floors, not computer screens, and these are firmly fixed in New York. Lex, Page 24

Tax revolt spells end of honeymoon for Mrs Thatcher

By Peter Riddell, Political Editor, in London

BRITAIN'S Conservative government yesterday shrugged off a parliamentary revolt by its own supporters against a new local tax, after a battle which signals that Mrs Margaret Thatcher's post-election honeymoon is over, and pledged to press ahead with the controversial legislation.

An amendment designed radically to alter a proposed new law to replace local property taxes, known as rates, with a community charge, or poll tax as it has become known, on all registered voters was defeated by only 26 votes in the House of Commons on Monday. The Government has a majority of 101.

Although Monday's vote does not mean that Mrs Thatcher's dominance of her party is under threat, it represents one of the biggest rebellions by Conservative members of parliament since she came to power in 1979.

Of the 58 government members of Parliament who voted against the measure, 10 were former ministers.

Government ministers and aides to Mrs Thatcher rejected charges that the result was an embarrassing rebuff. Mr Nicholas Ridley, the Environment Secretary who is in charge of the bill's passage through Parliament, said it had been passed with "a good, workable majority."

Mrs Thatcher recalled Sir Winston Churchill's saying that a majority of one was enough. The amendment, proposed by Mr Michael Mates, a senior Conservative member of parliament, sought to lessen the impact of the poll tax on the poor by replacing the flat rate levy with a range of three payment levels linked to income.

Mr Ridley and Mrs Thatcher aides ruled out any further changes to the bill despite the level of opposition. The government admitted, however, that ministers had changed their policy last week towards helping the less well-off pay the charge.

The bill was a centrepiece of the manifesto on which the Conservatives fought last year's general election, a point noted by Mr Neil Kinnock, opposition Labour Party leader.

The bill will face a final vote in the House of Commons next Monday, when the Government's majority is expected to be larger, before going to the House of Lords. There was some dispute yesterday whether the upper chamber, which traditionally does not debate financial measures, was empowered to debate the proposal.

"The one institution paralyses the other and internally each is paralysed by mechanisms of

Editorial comment, Page 22

Airbus, Boeing likely to win Cocom support

BY DAVID MARSH IN BONN

WESTERN governments have agreed in principle to take delivery of civilian aircraft manufactured by the European Airbus group and Boeing of the US.

A new market could open up for high-technology airliners as a result.

Cocom, the Paris-based organisation of 16 Western governments which attempts to prevent military-usable technology passing to the Soviet bloc, is expected to authorise Airbus and Boeing deals with three Eastern European countries in the next few weeks.

Formal approval, which could come as early as the end of May, will be conditional on strict Western control of spare parts and maintenance to prevent any unauthorised examination by Eastern bloc technicians of the aircraft's engines and electronic systems.

The expected ruling reflects the latest streamlining of Cocom procedures and the overall thaw in East-West political relations. Eastern bloc airlines have, up to now, been mainly reliant on Soviet airliners which are highly

inefficient and noisy by US and European standards.

By paving the way for widespread potential Western airliner deals with the East in coming years, the Cocom move could dilute the technological hold of the Soviet Union in an important sphere of its satellite countries' economies.

It could also indirectly assist East-West contacts by cutting costs of travel and tourism between the two political blocs.

Although Cocom has not yet completed its full vetting procedure, officials close to the organisation said that applications by Airbus to lease aircraft to East Germany, and for Boeing to carry out deals with Poland and Romania, are likely to go through.

The applications were lodged in the past few weeks by France, which is the formal exporter of the Airbus, and the US.

"The way to go is in principle - for all participants, it is unproblematic," said one official. "The feeling is that sales of civil aircraft are allowed," said another.

Romania already operates the Continued on Page 24

Italian PM says country in crisis

BY JOHN WYLES IN ROME

ITALY'S 48th post-war Government was launched yesterday by Mr Ciriaco De Mita, the new Prime Minister, with a sombre warning that the country's "entire political system" was in crisis.

He also made an urgent appeal for wide reforms to equip the country for the 1992 deadline for a single European Community market.

Still shaken by last week's two major terrorist incidents - the bomb which killed five people outside an American servicemen's club in Naples and the assassination of Senator Roberto Ruffilli - Mr De Mita's presentation to Parliament of his Government's policy programme laid heavy emphasis on the need for wholesale institutional and political reform.

After asserting that "the bandits" had no hope of winning, Mr De Mita argued that the Government and Parliament had lost their powers to take decisions and needed to overcome their double impotence.

"The one institution paralyses the other and internally each is paralysed by mechanisms of

delay and veto," he said.

Stressing that the 1982 target for achieving the EC's internal market was at the heart of his programme, Mr De Mita warned: "We cannot remain in Europe with our institutional weaknesses, with an administration out of step with the continent, with uncontrolled public spending and an outrageous deficit."

He rejected the idea of a global plan for reforming public administration, promising that the Government would follow lines already set out in the 1986 Finance Act - encouraging productivity and efficiency, beginning with the services in direct contact with the citizen such as health, welfare, schools and transport.

The public deficit and the enormous stock of accumulated debt posed the greatest risk of "separating Italy from Europe," he said. This meant there had to be a multi-annual plan for balancing the budget so that debt was financing only investment spending and capital growth.

With this aim, his Government Continued on Page 24

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Prime Minister Poul Schlüter has called a snap election which may not resolve the issues, Page 24

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EUROPEAN NEWS

Europe 'has not learned lesson' from Chernobyl

EUROPE HAS made dangerously little progress in nuclear safety since the 1986 Chernobyl explosion and new disasters may well happen in the next few years, a consumer group said yesterday. Reuter reports from Brussels.

"Two years after Chernobyl the situation in Europe can be summarised as follows - we are waiting and taking no action," the European Bureau of Consumer Unions (EBCU) said in a report.

"There is a 70 per cent probability of another catastrophe in 5.4 years and that there will be three more catastrophes between now and the year 2000," it added.

EBCU representative Mr Francois Lamy said the calculation had been made by scientific experts based on the frequency of serious and minor nuclear accidents in the past.

The Bureau, the European Community's leading consumer lobby, proposes 17 steps to improve nuclear safety, including setting up an independent EC body with full powers to inspect and supervise nuclear reactors and impose safety standards.

It recommends that the EC set stricter limits on the amount of radiation permitted in food, and demands the closure of ageing power stations and reactors without adequate containment buildings.

EBCU wants evacuation zones extended to 30km around all EC nuclear power stations, replacing existing zones as low as 2km.

It also demands a freer flow of information to the public, starting with a factbook explaining the dangers of radiation.

W German steel makers' threat

THE WEST GERMAN steel industry said on yesterday it would go to the European Court of Justice to try to stop other European Community nations giving their steelmakers hidden subsidies unless the EC shows it is ready to act on the issue, Reuter reports from Hanover.

Mr Ruprecht Vondran, management board member of the West German Iron and Steel Industry Association, made the threat in comments to reporters at the Hanover industrial fair.

West Germany's steel industry, which is mainly private, says state-owned companies in Britain and Italy have been receiving state subsidies which violate EC policy.

Ambitious pulp maker is spearheading an export drive into the rest of Europe, reports Diana Smith in Lisbon
Portugal looks to paper profits from 1992

SMALL PORTUGAL has made a big name for itself on world pulp markets. It now exports 1.2m tonnes a year of short fibre pulp, made by the nationalised Soporcel (Wiggins-Tape), Celbi (Billierod) and Camia (Istock Johnson).

But paper, the logical sideline of a pulp industry, has until now been exported in only modest amounts. Producers have sold mostly on the small, steadily growing home market.

That is about to change. Soporcel, now four years old, is acquiring a paper machine with a 90,000 tonnes annual capacity, looking to the world business paper market. Inapa, Portugal's largest paper manufacturer, is pumping £510m (S\$1m) into the biggest expansion in its 30-year history.

With current annual output of just under 70,000 tonnes, Inapa is

going for 160,000 tonnes a year in 1991 when factory expansion and installation of its third and largest paper machine will be ready for the impact of the 1992 EC single market.

"We are sending out signals that Portugal can be a regular paper supplier to Europe," says Mr Vasco de Quevedo Pessanha, the young chairman of Inapa.

To harden sinews as a competitor to Spanish papermakers both at home and abroad, Inapa undertook a major overhaul late last year.

The Inapa (Industria Nacional de Papéis) group converted to a conglomerate controlled by a new holding company, Inapa Investimentos, Participacoes e Gestao (Investment, Holdings and Management).

The holding company controls the main paper mill, Papéis Inapa; Parel, a coated paper pro-

ducer and exporter; Tecupapel, a marketing company which leads the domestic copier paper market; Gespapel, a specialised papermaking services company, and a new venture, a small art publishing company.

The structure, one of the first of its kind in Portugal, bred a group with consolidated assets of \$30m and consolidated 1987 turnover of \$22m, up 53 per cent on 1986. The group plans to finance expansion from its resources. Shareholders' equity now totals £510.6bn (\$62m) with working capital of £2.5bn.

Among the keenest shareholders are 582 Inapa workers admitted to a shareholding scheme in 1982 and given bonus issues in 1986. Inapa put a few shares on the market in 1986 when it made another move that paid off handsomely.

This was as co-founder with 100 other forward-looking companies of the first post-revolutionary investment company, Sociedade Portuguesa de Investimentos (SPI), which became BPI (Banco Portugues de Investimentos), the first new private bank, and created a split. Banco de Comercio e Industria (BCI), a commercial bank which Inapa also sponsored. They all flourished.

If setting up an investment company in a climate where few cared to invest was a brave move, so too was Inapa's worker-shareholder scheme. The Setúbal peninsula south of Lisbon, where the company is located, is known for left-wing militancy.

The clarity with which workers took up the offer, their strong concern for company results and tenacity with which they

clung to shares in 1987's wildly speculative stock market, suggests that pioneering has its perks... founded in 1985 as a growth-oriented company when Portugal had 500 tiny, ineffectual paper mills, INAPA exports - albeit in small quantities - from the start.

It bought or set up companies that broadened its range of products and began to lead the local business paper market.

The quantum leap to capacity of 160,000 tonnes a year will make Inapa the largest paper mill on the Iberian peninsula.

Aiming at becoming a big international name is still fairly rare for local industry, where the risks of 1992 are not widely understood and many old-style owners seem to hope government will shield them against future shock.

Yugoslavia outlines package to cut inflation to 95%

BY ALEKSIANDAR LEBEL IN BELGRADE

YUGOSLAVIA, having reached agreement with the International Monetary Fund on a tentative standby credit, yesterday laid out an economic rescue plan which aims to curb soaring inflation while removing most price controls.

The package, detailed by Tanjug newsagency, calls for a target inflation rate of between 90 and 95 per cent last year. Some 60 per cent of prices will be freed on May 15, and another 10 per cent in November.

Implementation of the measures will depend on the success of Yugoslav negotiators in New York who are seeking to secure \$1.1bn in fresh money. They are looking for \$200m in long-term loans from the IMF, \$150m from the World Bank, \$600m from commercial banks and \$500m from government credits.

Yugoslavia's current foreign debt amounts to around \$2.1bn.

and by 119 per cent for the year as a whole.

Pensions will increase in line with wages. Wage increases above those averages will be allowed if the capital formation rate in a company exceeds the average for an industry.

The federal budget will not increase in real terms, while other budgets and collective consumption will be allowed to rise in line with the inflation rate minus 10 percentage points.

Bank lending will go up by 25 percentage points less than the inflation rate as long as the inflation target of 90-95 per cent is not exceeded. If it is, monetary and credit policy will be even more restrictive.

Linked to that, 40 per cent of imports (25 per cent from hard currency countries) will be liberalised, and allowed to increase by another 10 per cent next year. By 1990, most prices and imports would be free of state control, provided the Yugoslav economy can bear it.

The foreign exchange market is to be liberalised. From May 15, a lower (near) exchange rate will be fixed in conformity with the IMF accord, and thereafter the currency will be allowed to float.

Mitterrand pledges action to reduce unemployment

FRENCH PRESIDENT Francois Mitterrand yesterday put the fight for jobs at the top of his agenda for the next seven years, but sought also to reassure investors of his commitment to the mixed economy, Reuter reports from Paris.

Writing in the daily newspaper Le Monde, Mr Mitterrand said: "I do not accept the idea that we can accept rising unemployment, or resign ourselves to the social divisions which it produces."

Mr Mitterrand, who is clear favourite for the first round of the Presidential election on Sunday, has seen unemployment increase by 780,000 since he took office in 1981.

The jobs total, at 2.58m or 10.5 per cent of the workforce in February is the second-highest among the leading seven industrial countries, but this is down from the record 2.67m in March last year.

Right-wing Prime Minister Jacques Chirac, writing in the same newspaper, said the only effective way of fighting unemployment was to promote a more competitive economy.

Mr Mitterrand said the best way to create new jobs was to boost industrial investment and move rapidly towards the integration of European economies.

"The doctrine of everyone for himself, which has held up the development of European industry in strategic sectors until now, is no longer acceptable," he declared.

President Mitterrand identified the key to the problem as a surplus of savings in West Germany and a lack of investment funds in other European countries with growth potential, such as France.

He supported calls for the creation of a European central bank and said the European Currency Unit (ECU) should become a reserve currency.

While pledging greater social justice, he reassured investors that he would not renationalise companies privatised under Chirac since 1986.

Sweden: 'Bofors row will not end defence sales'

SWEDEN WILL continue exporting arms, despite multi-million-dollar smuggling scandals that have rocked the country's weapons industries, Foreign Minister Stan Andersson said yesterday, Reuter reports from Stockholm.

Mr Andersson, speaking before a parliamentary committee, toned down the threat made by Mr Ingvar Carlsson, the Prime Minister, at the weekend that he would ban all arms exports because of illegal weapons sales to the Middle East and the Third World connected to the Bofors group.

"Ingvar Carlsson expressed the anger many feel, that arms makers don't give a damn about the laws of the land," Mr Andersson told the constitutional committee. The law prevents the sale of arms to potential trouble spots.

But he said Mr Carlsson's words about a possible ban had been over-interpreted and that the Government had never said it wanted a complete halt.

Czechoslovakia merges government departments

CZECHOSLOVAKIA'S Parliament yesterday approved a reorganisation of federal ministries, the first big reshuffle of Government departments since the early 1970s, AP reports from Prague.

Three federal ministries - metallurgy and heavy engineering, general engineering, and electro-technical industry - have been merged into a single ministry of metallurgy, engineering and technology.

Also merged are the ministries of communications and transport, while the state planning commission is to have a single head.

A government spokesman in Prague said the Government of Premier Lubomir Strougal was expected to resign today, which would give Mr Strougal a chance to appoint some new people if he chose. He is the longest-serving premier in Europe.

The super-ministry of metallurgy, engineering and technology will be headed by Mr Ladislav Gerle, a technocrat with

Spain and Portugal will both have to accept explicitly the provision in the treaty that any attack on a member state involves an automatic obligation by other members to come to the assistance of their partner. However, most difficult of all for Spain will be to subscribe to those parts of the Defence Platform calling for a common defence effort in both the conventional and nuclear fields.

No such difficulties are foreseen in the case of Portugal, which, unlike Spain, is a member of Nato's integrated military command and does not have the same nuclear reservations as Madrid.

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Strougal: new team

UK reinforcing role in Denmark at risk, says Howe

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT, IN THE HAGUE

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Spain and Portugal will both have to accept explicitly the provision in the treaty that any attack on a member state involves an automatic obligation by other members to come to the assistance of their partner. However, most difficult of all for Spain will be to subscribe to those parts of the Defence Platform calling for a common defence effort in both the conventional and nuclear fields.

No such difficulties are foreseen in the case of Portugal, which, unlike Spain, is a member of Nato's integrated military command and does not have the same nuclear reservations as Madrid.

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Risk of financial upheavals 'diminished'

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE MAIN industrial countries have a reasonable chance of preventing a repeat of last autumn's upheavals on financial markets but must strengthen co-operation in exchange markets, in monetary and fiscal policies, a leading European official said yesterday.

Mr Alexander Lamfalussy, general manager of the Bank for International Settlements, said he believed the risks of renewed turbulence "have substantially diminished but that they have not disappeared."

Delivering the Roy Bridge Memorial Lecture in London, Mr Lamfalussy said there were several reasons for cautious optimism. The dollar's fall had restored the competitive position of US industry; economic growth in surplus countries, particularly Japan, had accelerated; and the world economy as a whole had shown itself remarkably resilient in the face of October's crash.

He also took issue with suggestions that investors overseas would necessarily be unwilling to

finance large US current account deficits as trade imbalances were only gradually eroded during the next few years.

Although the proportion of dollar assets in overseas portfolios had risen sharply in recent years it remained relatively small against the overall stock of financial assets. The process of liberalisation of financial markets would continue to add to demand for dollar assets as would the relatively high level of savings in surplus countries.

Governments, however, would have to fulfil two conditions to ensure the financing would be provided without a rise in US interest rates or a further fall in the dollar's value.

First, they must pursue and be seen to pursue fiscal policies which point to a credible reduction in trade imbalances. Secondly, they must be able to live up to their commitment to stabilise the dollar by co-operation, not only in foreign exchange markets but also through monetary policies.

US to stop supplying surplus military equipment to Turkey

BY JIM BODGENER IN ANKARA

TURKEY WILL not receive surplus US military equipment from this year outside the formal Defence and Economic Co-operation (DECA) Agreement, the US Assistant Defence Secretary, Mr Ronald Lehman, said here yesterday at the end of week-long defence talks. He described the Southern Region Amendment through which Turkey receives surplus US military material as an "imperfect tool".

Weapons and equipment surplus to the US military inventory supplied under the Amendment have been portrayed as making

up for shortfalls in US military assistance. In recent years, the US Congress has cut the DECA back, mainly for budgetary reasons and against protest from Ankara.

However, the Amendment allows the US Administration to bolster forces on Nato's southern flank with surplus material without needing specific Congressional approval. The supplies were influential in persuading Ankara to ratify a letter extending the DECA for another five years from 1985, after two years delay by Turkey in protest at the

cuts, and anti-Turkish sentiments in Congress.

Turkey has already received hundreds of millions of dollars worth of weapons and equipment on two previous lists drawn up under the Amendment. These have included 40 Phantom F4E fighters and frigates. But because the US Defence Department's budget is itself under review, it is not certain yet what material will be surplus to the US military's inventory in future - and the equipment must be certified as excess before qualifying under the Amendment.

NORWAY'S exports increased by more than 8 per cent in 1987 to Nkr144.7bn (£12.26bn), helped by strong growth in the export of non-oil commodities, according to the latest figures from the Central Bureau of Statistics and the Export Council of Norway.

Export of traditional commodities, excluding petroleum, drilling rigs and ships, surged ahead by 17 per cent to draw record income of Nkr61.1bn.

The increase in exports helped cut the country's current account deficit by Nkr1.1bn to Nkr27.7bn in 1987.

Non-oil growth helps Norway lift exports 8%

By Karen Fosell in Oslo

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EUROPEAN NEWS

Price fears prompt call for higher Finnish tax

By Olli Virtanen in Helsinki

AN INCREASE in Finnish income tax and duties in order to ensure a balanced economy and reduce signs of overheating has been urged by the country's Finance Ministry.

In addition to a "temporary" increase in income tax, the Ministry proposes rises in alcohol and tobacco duties, as well as a new "charter" tax for package tours abroad.

The proposal is in contrast to current plans to lower Finland's high marginal income taxes. The right-left coalition Government is still at odds over how much to cut from the highest tax brackets.

The Finance Ministry bases its recommendations on the mushrooming balance of payments deficit and inflationary wage agreements earlier this spring. Consumer prices are expected to rise by 5 per cent this year compared with 3.7 per cent in 1987.

Finland's cost competitiveness will decrease, according to the Ministry, and will translate into slower growth of exports to the West. However, gross domestic product is estimated to grow faster than the 2.75 per cent forecast by the OECD.

The ministry says domestic consumption must slow down in order to solve the problem of increasing imports and lopsided balance of payments.

Two Finnish businessmen, alleged to have sold sophisticated Western computer technology to the Soviet Union, have been charged with treason in Helsinki.

Finland officials refuse to detail the charges but they are understood to be based on the sales of the VAX750 computer system and some 30 other pieces of computer technology to Moscow. The base of the charge is that illegal sales of Western technology to East bloc countries could jeopardize Finland's relations with the West.

It is claimed that the computers were first sold by Digital OY, their Finnish importer, through another Finnish company to the consultancy firm owned by one of the accused.

The lawyer is alleged to have signed documents promising not to sell the equipment to foreign powers.

The consultancy company is said to have shipped the computers to Moscow in 1986 ostensibly to an export exhibition but never brought them back. The Swedish businessmen have denied all charges against them.

Tide of foreign money floods into Portugal

By DIANA SMITH IN LISBON

HIGHER ECONOMIC growth and a simpler bureaucracy prompted by membership of the European Community continue to attract foreign investment to Portugal.

In the first quarter of this year, new direct foreign investment tripled compared with January-March 1987, to \$27,870m (£10,680m).

In the same period of last year, an unprecedented \$58.5bn entered Portugal, where for years foreign investment had trickled in at less than \$100m a year.

So far this year more foreign investment has gone to services, especially banking and tourism, than industry. This does not entirely please officials, who see foreign investment in industry as essential to technological innovation and diversifying products and markets.

However, their rules imposed by EC membership mean that Portuguese bureaucrats can no longer try to push foreign investment into areas of their, rather than investors', choice.

British investment in property has slowed despite red tape which slows import licences for property-related funds, to the frustration of investors, buyers and lawyers who handle the transactions.

After a long period when the UK and Spain dominated new foreign investment, France and West Germany are catching up.

Meanwhile, increasing acquisitions of Portuguese companies by EC investors are worrying some members of the centre-right Government. There is some fear that acquisitions may create a nationalistic backlash which could jeopardise government plans to privatise nationalised industry.

The ruling Social Democrats (PSD), who hold 188 of the 250 seats in Parliament, but need two thirds of the deputies to approve changes in the Marxist-oriented 1976 constitution, has formally invited leaders of the Socialist, Portugal's second largest party, to discuss constitutional reform.

Smoothly-negotiated constitutional reform is vital to the streamlining of Portugal's over-centralised economy. Unless the Government can find consensus, the political and bureaucratic obstacles to privatisation and freer function of private enterprise introduced in the 1976 constitution, will stay in force for another five years, retarding Portugal's progress.

Sweden seeks to accentuate the Positive

IF THERE'S one thing the Swedes seem to spend a lot of time thinking about, it's their image overseas. They even have a special term for this - the *Sveigebild*, or literally, the picture of Sweden. Every now and again newspaper columnists and politicians broach this subject, especially if they want to make the point that Swedes should pull their socks up and show a better side to the outside world.

Events over the past couple of years have not, it must be said, done wonders for Sweden's image overseas.

What with the tragic (and still unsolved) assassination of Prime Minister Olof Palme and the escape from prison of the country's top spy, Swedish attempts to enforce law and order have come in for a lot of criticism for their breath-taking incompetence.

Added to this, the revelations that Swedish weapons companies secretly sold arms to the Middle East and other out-of-bounds countries have certainly destroyed Sweden's image as a peace-loving country and the moral yardstick for the rest of the world. This is especially so since one of the weapons companies involved is state-owned, leading to suspicions that the Government knew what was going on.

"These activities have blemished Sweden's name and reputation abroad," wrote Under-Secretary Carl Johan Aberg in

an open letter to Aftonbladet, the union-controlled evening paper, last week. At a recent dinner, a managing director stood up and addressed his audience with the words: "I doubt many of you are proud to admit you are Swedish when you go abroad these days."

Foreign readers might wonder what all the fuss is about: after all, Austria and Israel have far more to worry about when it comes to their image.

But the Swedes seem particularly sensitive to outside opinion and lectures have been organised to promote Swedish goods in the US and rectify certain misconceptions.

For, galling as it may be for the Swedes, research suggests that few Americans appreciate that their Volvo car is made in Sweden and, equally worrying, the Swedes found that Americans today know less about Sweden than they did 10 or 20 years ago.

An organisation called Positive Sweden, which was set up three years ago to try to promote Sweden's image, found that foreigners knew quite a lot about Swedish women and tennis players (the latter, thanks to Bjorn Borg), and that they believe Swedes to be very healthy. More surprisingly, a lot of them had heard of Swedish cheese, though Positive Sweden believes this could be a mix-up with Switzerland.

In the eyes of a foreigner living in Sweden, there are in fact plenty of positive things which can be said about the country (or at least most parts of it). Unemployment is very low, the streets are clean and safe to walk on late at night, there is almost no extreme poverty and the welfare system is generous, although not entirely problem-free. The health service is currently feeling the consequences of staff shortages which mean queues for certain operations.

Generally speaking, the standard of living is high, the economic picture sound, and Swedish businessmen have a

reputation for honest practices and sound management (though the former attribute took a knocking from the Fermenta scandal). Immigrants are treated well by the state and even if some of them find it difficult to adapt to the Swedish way of life, racial problems of the kind seen in the US and Britain are practically non-existent.

The ruling Social Democratic Party, which faces an election this September, has started its own image-building programme on the home front. It recently launched an advertising campaign which implied that good Swedish citizens should abandon the egotism of the 1980s, and should not accept the possibility of freedom of choice given by private alternatives to the state-run

European Diary



Sweden

Sweden can expect to be shown such images of Sweden on screen as a Volvo car, Mats Wilander, and - strangest of all - a bottle of Absolut Vodka.

For as anyone who has spent more than 10 minutes in Sweden will realise, Swedes in their own country are not allowed to regard alcohol as a positive thing and the state (which has a monopoly on liquor sales) does much to discourage the imbibing of spirits - chiefly by making them as expensive and difficult to obtain as possible.

Consumption of alcohol is tantamount to a cardinal sin and cannot be advertised. But then, that is probably an aspect of life here which the Swedes would not like foreigners to know about.

Poland marks anniversary of ghetto uprising

By Christopher Robb in Warsaw

Jews FROM ALL over the world yesterday gathered at the foot of the monument to the fighters in the Warsaw ghetto rising 45 years ago who resisted the Nazi attempt to transport the surviving 70,000 inhabitants to death camps nearby.

The crowd heard Mr Itzhak Navon, the Israeli Deputy Premier call the rising a "miracle" and urge Jews to "increase their numbers everywhere and strengthen the only Jewish state in the world, Israel."

Prayers for the dead were said and young Israelis sang their national anthem in a ceremony crowning anniversary celebrations lasting almost a week.

The Polish authorities were responsible for organising the events commemorating the 50,000 murdered inhabitants of the ghetto. The ceremonies focused attention on the Jewish resistance and the role of the Polish underground among world Jewry and marked an intensification of relations with Israel.

Hungary lashes Romania human rights record

By JUDY DEMPSEY IN VIENNA

ROMANIA'S HUMAN rights record, in particular its treatment of the national minorities, was criticised sharply yesterday at the Vienna follow-up meeting of the Conference on Security and Co-operation in Europe (CSCE) by Mr Andre Erdos, the Hungarian ambassador to the conference.

In one of his most critical speeches to date, Mr Erdos indirectly accused Bucharest of forcibly assimilating the 1.7m-strong Hungarian minority in Europe's largest ethnic minority, who live in Romania. Although he did not name Romania specifically, he listed a number of regulations which were recently introduced by the authorities there.

Newspapers belonging to certain minorities were no longer allowed to publish the names of towns and villages in their mother tongue, he said. He also cited the destruction of cemeteries of the minorities, the relocation of minorities from small settlements to large towns, and the continuing suppression of the cultural rights of the national minorities. All this, Mr Erdos said, amounted to a serious "violation of human rights."

In the past, it would have been highly unusual for any ambassador of a Communist country to criticise another. But at the CSCE and in Hungary, Hungarian officials are now no longer prepared to remain silent, particularly since they are faced with a growing exodus of ethnic Hungarians from Romania who are seeking asylum.

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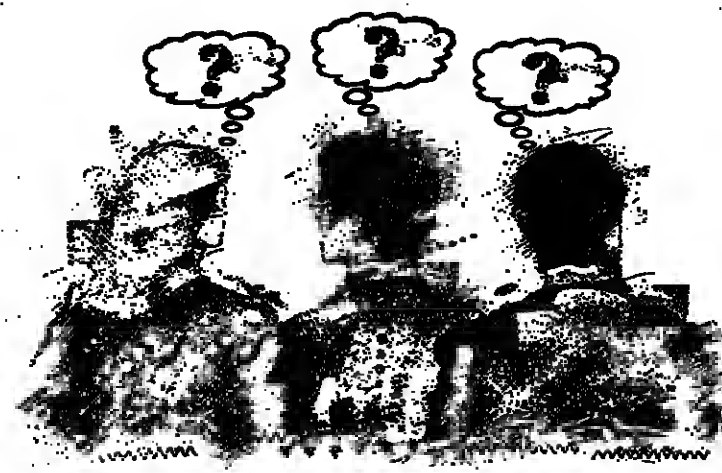
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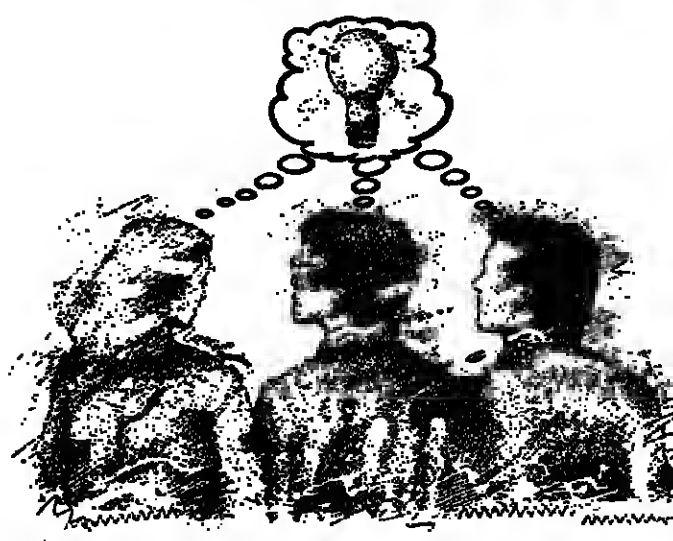
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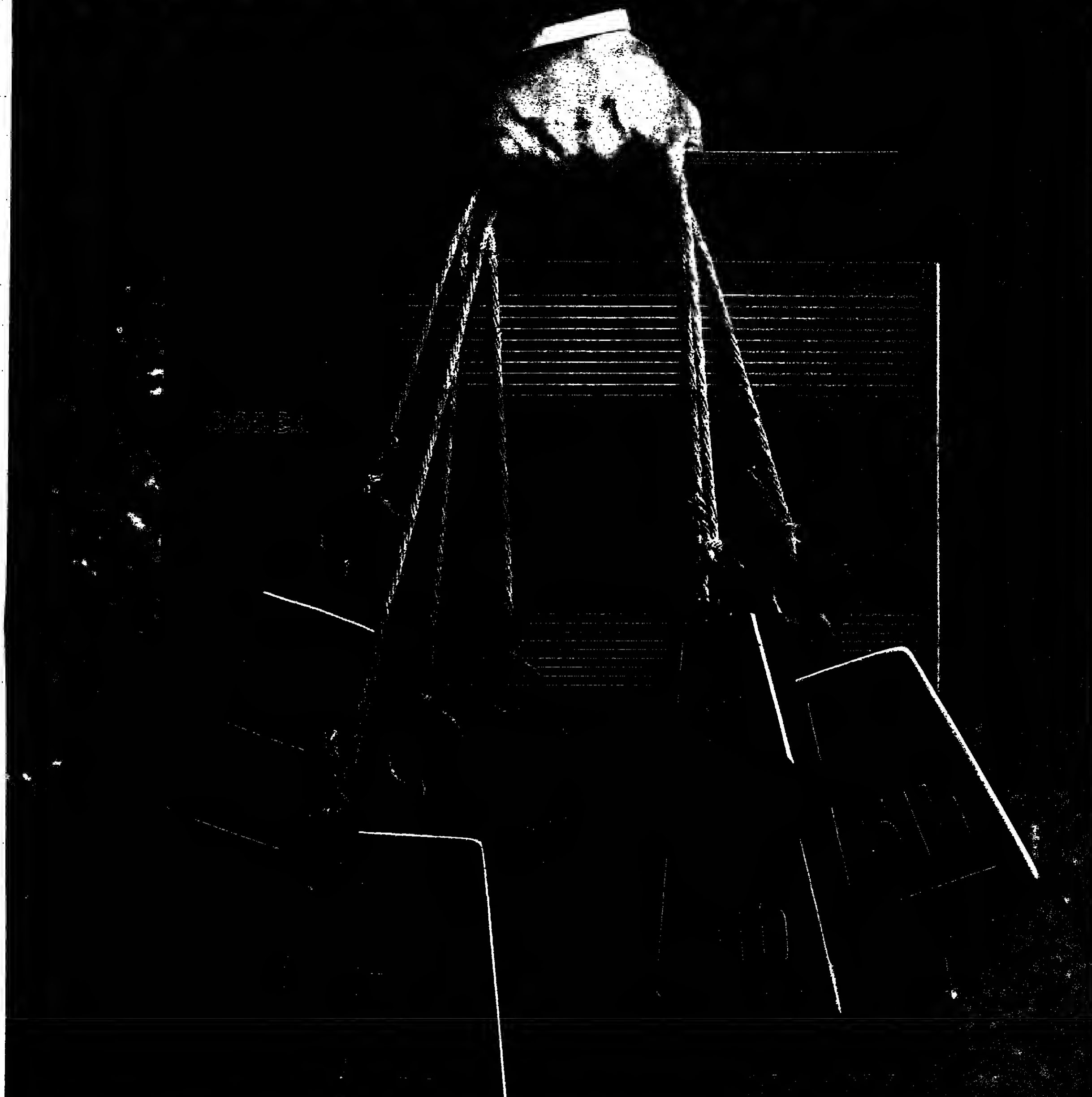
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The exhibition opens today and runs until 4th September. So altogether it's a successful flotation.

PEARSON

OVERSEAS NEWS

W Germans jail Lebanese for Beirut double kidnap

BY DAVID MARSH IN BONN

A WEST GERMAN court yesterday dealt out a tougher than expected 13-year jail sentence to Mr Abbas Hamadel, a Lebanese found guilty of helping kidnap two German nationals in Beirut in January last year.

West German Government through helping to kidnap Mr Cordes and Mr Schmidt. Their seizure was designed to force the Federal Republic to take a soft line on Mr Hamadel's brother, Mohammed Ali Hamadel, who was arrested in West Germany in January 1987 and now faces trial on charges of hijacking a US aircraft in 1986.

Mr Hamadel had acted as interpreter for the kidnappers in January 1987. Mr Klaus Arndt, the judge, said four telephone calls made by Mr Hamadel with accomplices in the Lebanon had proven his participation. Additionally, his finger prints had been found on a letter sent by the now freed technician Alfred Schmidt to his mother.

South Africa details tank battles in Angola

GENERAL Jannie Geldenhuys, chief of the South African Defence Force, has partially lifted the lid on South Africa's undeclared war in Southern Angola with details of tank battles in the Angolan bush and the capture of modern Soviet weaponry.

BY ANTHONY ROBINSON IN JOHANNESBURG

The South African version of the war, released in an effort to counter Angolan and Soviet propaganda, was followed by news that an army major was killed and an NCO is missing after a skirmish over the weekend with South West Africa People's Organisation guerrillas in which six Swapo were killed.

The long-standing brush war against Swapo, who are fighting for Namibian independence, is linked with the much bigger war in support of rebel Unita forces led by Dr Jonas Savimbi against Soviet and Cuban-backed Angolan Government Frelimo forces.

at least 4,768 Angolan troops had died.

To keep casualties low, South African forces had deployed long-range G-5 artillery. Apart from a few direct clashes between South African and Frelimo armoured divisions, mainly around the besieged Frelimo town of Cuito Cuanavale, most of the ground fighting appears to have been left to Namibian and Unita forces, who, military attaches believe, have taken fairly heavy casualties.

Soviet-supplied arms captured include the latest SAM-6 missiles and other sophisticated equip-

ment including the portable SA-14 missiles similar to the US Stinger missiles applied to Unita. Soviet T-62 battle tanks were also used for the first time in the Angolan war, alongside older T-54 and T-55 models.

The two operations, code-named Modular and Hooper, began in May last year to counter a planned Frelimo offensive against the Unita base of Mavinga. Gen Geldenhuys said a maximum of 3,000 South African troops had been involved against an estimated 20,000 Frelimo forces stiffened by 1,000 Cubans, mostly attached to the Soviet-supplied armoured units. South African

forces, he added, had begun withdrawing from Angola early in December.

The official South African figures compare with Angolan claims that Pretoria had thrown 9,000 troops into the fighting including mainly black Portuguese-speaking soldiers of the South West Africa Territorial Force. Both casualties were not included in the general figures.

According to the general, the two operations succeeded in the twin aims of preventing Frelimo from overrunning Mavinga and stopping Swapo from establishing operational bases in Southern Angola.

Greater political will urged over debt crisis

BY MICHAEL HOLMAN AND NICHOLAS WOODSWORTH

CREDITOR governments seeking solutions to Africa's external debt crisis need to demonstrate greater political will, Mr Hansman van der Wyck, joint chairman of S.G. Warburg & Co, told delegates to the Financial Times and African Development Bank conference in London yesterday.

Most of Africa's \$300bn external debt is owed to governments or government-owned export promotion agencies, he said. Thus the timing and even the amount of repayment is "singularly within the power of creditor governments to alter".

In contrast to other features of the continent's economic problems - structural imbalances, weak commodity prices, protectionist barriers in the industrial countries - "debt repayments are entirely a matter of government policy and consensus amongst creditor governments in the context of the Paris Club".

The characteristics of Africa's debt, compared to the situation in Latin America and elsewhere, "should make the African debt problem more tractable than most - the fact that this has not until now proven to be the case demonstrates clearly the necessity for greater political will amongst creditor governments," said Mr van der Wyck.

The current "short-leash" Paris Club system had limitations. Conventional rescheduling "has dramatically increased the outstanding debt as well as the interest cost of the debt to most African countries." At the same time, far from generating new capital flows to the poorest countries, "it had actually converted some of these nations into exporters of capital".

The Paris Club, Mr van der Wyck went on, should "adjust its practice to today's reality in Africa" and introduce realistic interest rates for debtors, and end the "fiction" of full accounting returns on the debts.

Turning to the International Monetary Fund's role in Africa, Mr van der Wyck said that "one of the most unfortunate results of the built-in structure of Fund lending is the substantial negative flow of resources currently being experienced". The IMF's new extended adjustment facilities, he noted, "should help to reverse this trend".

Mr van der Wyck questioned the Fund's de facto role as arbiter of last resort of a country's growth prospects and "ability to



Import-Export Bank of the US, took the more conservative view traditionally associated with commercial creditors. Mr Bohn identified two groups of African debtors, those who expected to live by the generosity of the West (and who were arguing most bitterly for the writing off of African debt), and those who were seeking growth through adjustment and continued credit flows as a consequence of this growth.

The Exim Bank, Mr Bohn said, did not support proposals of debt forgiveness, and would advance credits only to those countries making concerted efforts to revive their economies through structural adjustment. Debt forgiveness, he reassured, would lead to a reluctance on the part of creditors to advance further funds, and set precedents liable to be taken advantage of by debtors able to honour commitments.

Mr Bohn criticised Mr Nigel Lawson's 1987 proposals on debt forgiveness and showed resistance in accepting the African Development Bank's recent plans for converting debt to long-term securities. The plan was, he said, "not disciplined enough", and would encourage some African nations to "revert to old habits".

He encouraged the IMF and the Paris Club, on the other hand, to continue traditional rescheduling practices.

Dr Irving Friedman, a former senior advisor at the African Development Bank, emphasised what he saw as the absolute need for substantial, sustained net inflow of capital to indebted African countries. Only this, he argued, would allow developing nations to raise productivity and output.

Dr Friedman acknowledged that continued heavy borrowing would cause a continuing balance of payments deficit. But accompanied by adequate debt management and structural adjustment it represented Africa's only solution to the vicious debt cycle.

Alhaji Abdulkadir Ahmed, the governor of the Central Bank of Nigeria, told delegates that Africa's debt "required a new and bold initiative that would adequately deal with the structural nature of the problem". Key elements of such an approach would include better domestic policies, a favourable international environment and debt relief at adequate levels of concessional financing.

Ethiopia in offensive to 'finish civil war'

BY STEPHANIE GRAY IN LONDON

THE ETHIOPIAN Government was poised to launch a big offensive against rebel forces in the Eritrea and Tigray provinces in an effort to end civil war in the country "once and for all", Miss Joan Lestor, UK Labour Party shadow minister for overseas aid and development, said yesterday.

Miss Lestor, who recently returned from a week-long visit to Ethiopia, said there was evidence of large-scale conscription in the country. Those sent to the north, where at least 2m people were of age who, despite their lack of military training, had been driven to the north in convoys of lorries.

Relief agencies were ordered out of Eritrea and neighbouring Tigray earlier this month because the regime of President Haile Mengistu Makonnen feared for aid workers' safety during the expected offensive.

Officials had not been moved by the agencies' protestations that they accepted the security risks. However, it was hoped that, despite the war, some of the agencies would be allowed to resume work, especially on crucial projects such as irrigation schemes.

At the least, Government forces will aim to retake Afabot, the supply depot for the northern regional army that fell to the EPLF in mid-March, and the small town of Adigrat, taken about the same time by the Tigray Peoples Liberation Front, which effectively cuts the main road into Eritrea.

Meanwhile, Ethiopian agricultural pricing reforms, which were introduced in January in an attempt to unblock hundreds of millions of dollars in aid money tied to reform of the agricultural sector, had answered the criticisms by the European Community. It was "unusually disposed", Miss Lestor said.

She was unable to confirm recent speculation that Soviet support for the regime might be on the wane.

Gulf raids reinforce WEU role

By Robert Mansoor, Diplomatic Correspondent, in The Hague

THE LATEST skirmishes in the Gulf appear to have given a new lease of life to European nations' co-ordinated naval activities in the region. Just as the Netherlands and Belgium were considering a reduction in their mine hunters.

This emerged as Foreign and Defence Ministers of the seven-nation Western European Union yesterday gave a warning on the Gulf in a declaration after a meeting in The Hague.

They warned that attacks on shipping in the Gulf could lead to self-defensive action by European naval units in the region. The declaration implicitly condemned Iran for planning mines and attacking merchant shipping, without naming the country.

The declaration, which underlined the importance of the contribution made by several WEU members (Britain, France, Italy, the Netherlands and Belgium) to the maintenance of freedom of navigation in the Gulf, called for an end to mining and other hostile acts in these international waters.

Though the reluctance of some countries, such as the Netherlands, to become embroiled in the Iran-Iraq conflict led to a slightly weaker declaration than Britain would have liked to see, its political message was clear.

Canberra eases press ownership

BY CHRIS SHERWELL IN SYDNEY

A FURTHER relaxation in ownership rules for Australian broadcasting was freshbanded yesterday after ruling Labor Party MPs backed an increase in the allowed "audience reach" of commercial networks.

The increase is from 60 to 75 per cent of the population, and once it is legislated the changes will restore the "ceiling" first announced by the Labor Government when it suddenly altered the ownership rules in November 1986.

That alteration, allowing licenses more than two television stations but preventing cross-ownership of the press, unleashed an extraordinary media shake-up which transformed the ownership of Australia's media.

At the time, however, the

strength of the opposition parties forced the Government to lower the ceiling on audience reach to 60 per cent. Labor's general election victory last year has since paved the way for the ceiling to be lifted again.

The change will mean that Mr Christopher Skase's Qntex group can retain intact the nationwide network of Channel Seven television stations it has recently built up. Its latest acquisition of stations in Adelaide and Perth gave it coverage of some 73 per cent of the population.

It also means Mr Frank Lowy's Channel Ten network, owned through the Westfield/Northern Star group, and Mr Alan Bond's Channel Nine network, can expand instead of contract from their present size.

In both cases they were also

about to breach the 60 per cent limit as they added audience numbers through the "aggregation" of non-metropolitan areas to their networks. For them, investments will not now be necessary.

Yesterday's meeting of the Labor Party parliamentary caucus did not go along completely with the Government's latest proposals. It spawned a plan allowing newspaper owners to hold up to 15 per cent in a television company instead of 5 per cent.

If this position is sustained, it would oblige Mr Rupert Murdoch's News Corporation to sell two-thirds of its holding in Northern Star, in which it has a 15 per cent stake. The John Fairfax newspaper group would similarly be obliged to sell off part of its holding in Qntex.

Gandhi wants more foreign investment

By John Elliott in New Delhi

MR RAJIV GANDHI, the Indian Prime Minister, yesterday said that India needed more investment by foreign companies in order to help make the country's exports more internationally competitive and to cut down the amount of foreign loans needed for industrial investment.

"We can absorb a larger flow of foreign investment with advantage to our economy by speeding up procedures and removing unnecessary irritants," he told a conference of the Confederation of Engineering Industry in New Delhi yesterday.

But Mr Gandhi ruled out any big change to India's Foreign Exchange Regulation Act which limits foreign stakes to 40 per cent of an Indian company's equity. "Our basic policy towards foreign investment is clear. It is not an open door policy. This basic policy is sound and does not need any change."

However, he thought that a total of Rs1bn (242m) foreign investment coming into India annually was "miniscule" compared with Rs20bn into China and Rs15bn into ASEAN countries.

During a visit to Japan last week, Mr Gandhi was given many examples of problems with Indian government procedures which discouraged foreign investment. "There is a need to expand procedural simplification and efficiency to this area."

This will involve extending to foreign investments the simplification of government procedures which has been introduced as part of Mr Gandhi's liberalisation policies in domestic industry.

The political popularity of Mr Gandhi's Congress I Government will be tested on May 23 when general by-elections are held for India's lower house of Parliament, the Lok Sabha.

They include Allahabad in the northern state of Uttar Pradesh which is especially sensitive because it is a stronghold of Mr Gandhi's foe Pratap Singh, Mr Vishwanath Pratap Singh, Mr Gandhi's former finance and defence minister, said he was prepared to stand if the Congress I contestant was Mr Amitabh Bachchan, a former film star and close personal friend of Mr Gandhi who resigned the seat last year during corruption controversies.

Moi defends Kenya's new parliamentary poll system

PRESIDENT Daniel Arap Moi yesterday praised Kenya's brand of democratic Government, apparently defending a much-criticised new system of preliminary election by public queuing, AP reports from Nairobi.

"The parliamentary system we have evolved has worked well in maintaining unity, peace and prosperity," Mr Moi said at the opening of the sixth parliament.

Kenya is a relative sea of tranquillity in East Africa, with five of its six neighbours fighting insurgencies.

"The people of this country have equal rights to choose their government and to determine the form it takes," said Mr Moi, 63, who has been a member of parliament in this one-party state since 1985.

He was not challenged in the general elections of March 21.

Kenya's fifth since independence from Britain in 1963.

The new parliament was chosen at preliminary elections by public queuing on February 21 and at general elections by secret ballot on March 21.

Lawyers, church leaders and some politicians criticised the system whereby members of the ruling Kenya African National Union queued behind candidates or their agents for a head count.

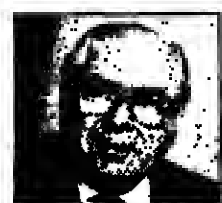
They said it encouraged intimidation and disenfranchised voters who were not party members by advancing unopposed to Parliament all candidates who won at least 70 per cent of votes in preliminary party elections.

Forty-six of the 200 legislators won their seats in this manner.

Mr Moi said the new parliament must encourage local and foreign investment and broaden an export sector suffering from declining prices.

"... the society is in a strong position, able to undertake continued expansion."

ANDREW BRANCH, CHAIRMAN, ANNUAL GENERAL MEETING, 19TH APRIL 1988.



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Singapore rearrests eight who denied Marxist plot

BY ROGER MATTHEWS IN SINGAPORE

THE SINGAPORE authorities yesterday rearrested eight of the nine people who on Monday had issued a statement denying involvement in an alleged Marxist conspiracy.

The nine were among 22 people first detained under the Internal Security Act in May and June last year.

The act allows for indefinite imprisonment without trial. All but one of the 23 had been released by December.

Mr Patrick Siang, a lawyer who had been acting for the detainees, was also arrested.

One of the detainees to the Monday statement apparently escaped arrest because she is in Britain.

In their statement the nine protested their innocence and said they had made their views public because of the "constant barrage of government slanders and its public invitation to speak the truth on the conditions we were subjected to under arrest and detention".

They claimed that during interrogation they had been repeatedly struck about the face and other parts of the body and deprived of sleep or rest for long periods. The Government has denied violence was used against them.

The nine also said that they had been threatened with indefinite detention and action against friends and family if they did not co-operate by making televised statements. The statement added that if necessary they would be willing to prove their innocence in an open trial.

The nine, six of whom are women and all but one university graduates, insisted that they never acted in any way to subvert the security of the state or were part of a Marxist conspiracy.

They also said that they had been threatened with indefinite detention and action against friends and family if they did not co-operate by making televised statements. The statement added that if necessary they would be willing to prove their innocence in an open trial.

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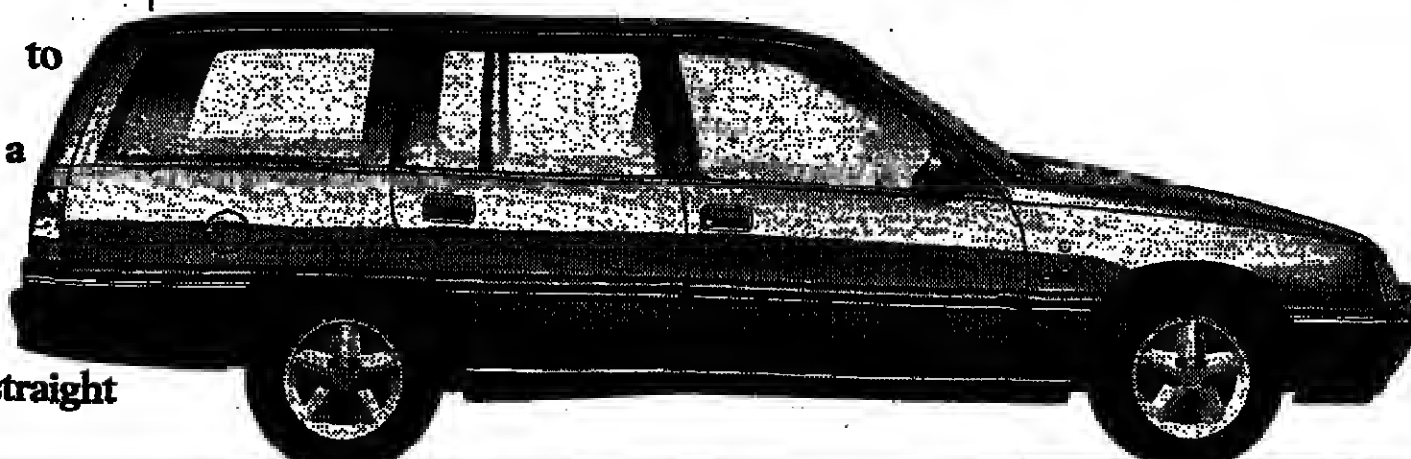
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UK NEWS

Quarter of P&O ferry crews accept new deal

BY JOHN GAPPER, LABOUR STAFF

P&O European Ferries said yesterday it was taking preliminary steps towards the re-starting of its cross-channel ferry service because more than 25 per cent of its 2,300 striking seafarers had indicated they would accept new working conditions.

The company said more than 600 members of the National Union of Seamen, who have been on strike for three months over proposed changes to working practices, had returned forms indicating their acceptance of the changes.

It said it had sent a number of ships' officers to Holland, where its cross-channel ferries have been berthed during the dispute, to begin preparations for the re-starting of a limited service.

The NUS said the returning of forms was not the same as signing new contracts and starting work again. It would gain an accurate picture of its members' feelings only at a mass meeting to be held on Friday.

The company's deadline for its seafarers to accept its revised package of changes - known as the red book - is 5pm tonight, and P&O said it hoped that more acceptances would be received by then.

The company said it was encouraged by the response, but it could not yet be sure that enough of each grade of staff had accepted the proposals for it to be able to restart a limited service.

Mass meetings of the striking NUS members have repeatedly rejected any settlement with the company over the changes, which it says are necessary to compete with competition from the Channel Tunnel and other ferry companies.

The deal which the seafarers are being asked to accept would cut jobs and set new shift patterns, meaning that they would have to work an extra 26 days of 24 hours each per year.

In return, those on the Dover-Zeebrugge and Dover-Roulogne routes would get an extra £400 a year.

Trade union leaders yesterday supported a new procedure for regulating single union agreements. The Scottish Trades Union Congress unanimously supported measures designed to ensure that unions do not risk a repeat of the clash of ideals that led to the recent loss of a Ford plant at Dundee.

Strike-free deal signed, Page 12

Britain welcomed aboard space project by European partners

BY PETER MARSH

BRITAIN'S DECISION to join Western Europe's Columbus space-laboratory project was welcomed yesterday by the head of the programme at the 13-nation European Space Agency.

Mr Fredrik Engstrom said his sentiments were shared by the other countries in the agency, which met yesterday in Noordwijk, the Netherlands, to discuss progress in the Columbus scheme.

Britain said on Monday it would take a 5.5 per cent stake in the £2.5bn venture, which is to provide a laboratory and other space equipment to fit in to the US core of an international space station planned for the late 1990s.

Most of the UK cash will be spent on construction of a polar-orbiting platform, or satellite, which will be associated with Columbus and will be used for taking pictures of the Earth.

Mr Engstrom said British Aerospace would have a strong role in building the polar platform, though he could not guarantee it would receive the main contract. The matter would be clarified in the next few weeks.

It is believed that other European companies, such as Matra of France and Dornier of West Germany, may want to bid for the prime contract for the platform. Other UK companies likely to be involved in the satellite's development include Marconi and Logica.

Mr Engstrom said Britain's decision to join Columbus was particularly welcome because it meant ESA had received sufficient commitments from its members to cover virtually all the programme's costs. West Germany, Italy and France have already pledged 38 per cent, 25 per cent and 15 per cent of the projected expense.

Meanwhile, Mr Arthur Fryer, who on Monday was appointed head of the British National Space Centre, said yesterday he was looking forward to the challenge of the job.

The controversial productivity agreement finally accepted this week by Jaguar workers will allow the company to raise production from 1,200 to around 1,800 cars a week over the next two months.

Production workers voted by two to one on Monday to accept revised terms for productivity increases at the Brown's Lane assembly plant in Coventry, the site of a strike over the issue which had hung in the air for the past month.

The productivity increases were agreed without any corresponding increase in wages or in the number employed at the plant.

Sir John said yesterday, however, that continuing heavy investment in the automation of the company's Castle Bromwich assembly plant near Birmingham, and the Radford engine plant at Coventry, both in the Midlands, should raise output further to a rate of 1,400 cars a week by the end of 1988.

"We had hoped to take our time for introducing these big increases in productivity, but we are not given that opportunity because of the falling value of the dollar," said Sir John. "We have had to push the pace along."

Jaguar, which has more than 100,000 cars in the last five years to some 48,000 units in 1987, is aiming for output at an annualised rate of 66,000 cars a year by the end of 1988. It is planning output of 56,000 cars in 1988 and 60,000 cars next year.

With the combination of the new production agreement and increased automation, it is Jaguar's ambition to raise productivity by 50 per cent - from 4 to 6 cars per employee - from 1987 to 1990.

Capital expenditure rose by 32 per cent to £132m last year, and is forecast to rise again to £140m in 1988 with a similar level next year before reaching a plateau of about 10 per cent of turnover.

Capacity for producing up to 80,000 cars a year should be in place by the beginning of 1990, said Sir John. The company has ambitions for increasing sales to around 90,000 cars a year by the mid-1990s.

Its strongest sales growth this year is coming from the UK, continental Europe, and Japan. Sales are increasing fast, albeit from a small base elsewhere in the Far East, including Taiwan, and Jaguar is aiming to enter the South Korean market later this year with the appointment of its first dealer/distributor in Seoul.

Decision due on pay for nurses

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

THE CABINET is likely to reach its long-awaited decision on nurses' pay when it meets tomorrow.

The Government is widely expected to fund in full recommendations affecting the nursing and medical professions made by their respective professional review bodies.

Particular attention is expected to be paid to specialised fields where there is a shortage of qualified staff.

The proposals on the restructuring of nurses' pay and the recommendations - together with reports from the four other official pay review bodies - were received last week.

In view of the Government's most recent difficulties over its social security changes and community charge proposals, ministers are anxious to make what they expect to be a well-received announcement without further delay. The total cost to the Exchequer of awards in the medical professions could be between £400m-£500m.

It appeared last night that, while a decision on the pay awards could still have to be delayed until next week's Cabinet meeting, every effort was being made to ensure ministers were in a position to consider the recommendations tomorrow. An announcement would then follow tomorrow afternoon.

Jaguar rise in output sought to offset fall in dollar

By Kevin Does, Motor Industry Correspondent

JAGUAR, the UK luxury car-maker, is accelerating its efforts to raise productivity and output levels over the next two years in response to the continuing weakness of the US dollar.

Sir John Egan, Jaguar chairman and chief executive, said yesterday that the company was aiming to reach a production level of six cars per employee by the end of 1989, two years earlier than originally planned.

The US accounted for as much as 55 per cent of group turnover last year and, although Jaguar has a far-reaching programme for hedging its dollar revenues, the weakness of the US currency was a major factor behind the 19.7 per cent slide in pre-tax profits last year.

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Defence purchasing chief denies £4bn of 'profligate waste'

BY DAVID WHITE, DEFENCE CORRESPONDENT

FIGURES FROM an official report suggesting that up to £4bn of Britain's annual defence equipment bill was taken up by unwise spending were dismissed as misleading and inaccurate yesterday by Mr Peter Levene, chief of defence procurement.

He denied that the Ministry of Defence was guilty of profligate waste. The £4bn was a throw-away figure extrapolated from a limited number of project histories. In some of these the extra cost merely reflected increased requirements.

He said overspending on this scale was unthinkable. His total procurement budget of about £25.5bn a year left only about £6bn after the cost of spare parts.

"If we overspent by £4bn, we would end up buying nothing at all," he said.

The estimate was taken from an internal report on MoD efficiency, drafted in the wake of the cancellation of the Nimrod airborne early-warning project in 1986.

Mr Levene was speaking at a seminar organised by Kleinwort Greaveson Securities.

He said competitive bidding for contracts, a cornerstone of military policy for holding costs down, now applied to 80 per cent of land weapons systems, 70 per cent of air systems and 40 per cent of sea systems.

He also denied that Boeing of the US, which won an £860m order for Awacs early-warning aircraft in preference to Nimrod, had defaulted on its pledge to provide work for British industry in compensation.



Peter Levene: costs report 'misleading'

"Boeing are fully committed to carrying it out. They will carry it out," he said.

He was confident Boeing would meet or exceed its promise to supply high-technology work equal to 130 per cent of the value of its contract over eight years.

"That figure will probably end up at 200 per cent," he said. Boeing was likely to keep UK suppliers once trading relations were established.

On the other hand, he argued against further use of compensation deals. Offsets of this kind, agreed to cushion the impact of the Nimrod cancellation and its effect on jobs, were a totally artificial mechanism and could be counter-productive.

In the case of the Boeing deal, they had already provoked a backlash in US industry, he said.

Greedy insurance claims attacked by Ombudsman

BY ERIC SHORT

THE INSURANCE Ombudsman attacks in his latest report "avaricious consumers" who make invalid or exaggerated claims to their insurance companies.

Mr James Haswell says in the report that such behaviour is basically dishonest and is red-handed.

In his annual reports, Mr Haswell comments on conclusions reached in dealing with complaints.

Previously, he has urged policyholders making invalid claims and trying to involve the Ombudsman into having the insurance company main criticisms have been directed at insurance companies.

Mr Haswell accepts it is usually cheaper for insurance companies to pay small claims without question but urges them to carry out random checks, at least for a trial period, and for "vigorous prosecution" of those caught being dishonest and red-handed.

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Bank of Scotland Home Loan Rate

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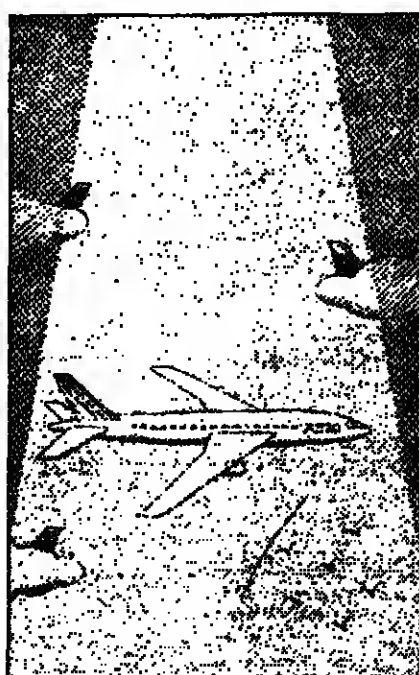
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Preliminary announcement of results for year ended 31st December, 1987.

	1987 £m	1986 £m
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Trading profit	2.6	1.5
Profit after taxation and minorities	2.4	1.2
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Teachers will be offered review body rise in full

BY RICHARD EVANS

THE GOVERNMENT committed itself yesterday to giving teachers in England and Wales the full 4.25 per cent increase recommended by the review body set up to fix this year's pay award, despite sharp criticism from most of the teachers' unions.

Each teacher will receive a pay rise backdated to April 1, ranging from the basic 4.25 per cent to well over 6 per cent for some who will receive incentive allowances. The package will add £32m to the teachers' pay bill in 1988-89.

The proposals, to be the subject of formal consultations with the unions and local authorities, will be followed by other politically sensitive pay awards in the public sector. Recommendations on the medical professions, including nurses, the Armed Forces and top salaries are expected within the next few days.

The primary criticism of most of the teachers' unions yesterday was that the basic award is just the average for the public sector and is little more than half private sector earnings.

The main teaching unions, including the National Union of Teachers and the NAS/UWT, had claimed between 5 and 20 per cent. The NAS/UWT, the second largest union in the profession, decided at its conference last month to launch a short campaign of strikes in the summer if the settlement was around 4.5 per cent. Mr Fred

Smithies, general secretary, said last night that this was now likely.

So the scene could be set for another bruising round of in-fighting between the Government and the unions, despite the insistence of Mr Kenneth Baker, Education Secretary, that the award was sensible and fair.

Mr Baker said he welcomed the unanimous report from the Interim Advisory Committee set up by the Government last year following the demise of the Burnham Committee, the joint union negotiating team on pay. Its proposals would increase excellence in teaching by increasing the value of incentive allowances and speeding up their introduction.

He said that by September next year half of the teachers in primary schools and 60 per cent of secondary school teachers should receive incentive allowances or be heads or deputies.

The committee's report, published yesterday, has been sent to the unions and to local authorities who have until May 10 to comment. The Government is then likely to use its Parliamentary majority to impose the deal.

The reaction of the unions was typified by a spokesman from the NUT, who said that 4 per cent represented a pay cut. "What is needed is an attractive package of incentives to retain and recruit the best teachers," he said.

Public sector target for jobs practice inquiries

BY CHARLES LEADBEATER, LABOUR CORRESPONDENT

THE PUBLIC sector is the most likely target for the Government's next inquiry into restrictive trade union, and working practices, Mr Norman Fowler, Employment Secretary, said yesterday.

Mr Fowler said a number of areas were being considered, in which the Government might usefully launch the kind of inquiry the Monopolies and Mergers Commission recently began into restrictive practices in the television and film industry.

Mr Fowler said he was reviewing a number of areas where

competition alone either had not been, or would not be sufficient, to eliminate restrictive labour practices.

It is thought that the National Dock Labour Scheme, which is administered by the Government, and about which employers have complained bitterly, is the leading contender for an inquiry.

He did not rule out the possibility of an inquiry into the coal industry's troubled industrial relations, but said this would probably be left until after other inquiries had ended.

TAYLOR WOODROW, BALFOUR BEATTY AND SCHROEDERS LINK FOR ENERGY PROJECT

Consortium plans power station ventures

BY ANDREW TAYLOR AND MAURICE SAMUELSON

TAYLOR WOODROW, construction group, Balfour Beatty the construction arm of BICC engineering group and Schroders merchant bank are to form a joint company to build, own and operate power stations after the proposed privatisation of the electricity supply industry.

The joint company has already identified one major coastal site in England where it could burn imported coal, gas or oil. It will not be a nuclear power station.

Taylor Woodrow and Balfour Beatty are among the most experienced companies involved in Britain's power station building industry. Schroders would be expected to raise private investment to build the stations.

The joint company has been formed at a time when the Central Electricity Generation Board is considering how it will finance Britain's biggest power station programme for about 20 years.

St Frank Gibb, chairman of

Taylor Woodrow, said the venture had been made possible by the privatisation plans.

Previously Taylor Woodrow and Balfour Beatty had investigated the possibility of refurbishing disused power stations and selling electricity to the CEGB, but terms offered by the CEGB based on its bulk supply tariff arrangements were felt to be uneconomic.

Private companies including other construction groups have been showing increasing interest in investing in private

electricity production after privatisation.

At least six proposals involving a total generating capacity of 4,000 MW had been made by private companies to the CEGB by last November. The biggest was a 1,200 MW plant proposed by Taylor Woodrow. Other companies involved in discussions included Trafalgar House, the British construction, property, shipping and hotels group, and Bechtel, the US construction and engineering group.

Trafalgar House is interested in refurbishing a 300 MW oil-fired power station at Poole, Dorset, to run on natural gas. Several oil companies including Shell have expressed interest in building new plants to run on natural gas.

Independent Power and Energy, a privately-owned company, whose chairman is Lord Ezra, former chairman of the National Coal Board, is negotiating with the CEGB to purchase, refurbish and operate three elderly coal-fired power stations.

Lex, Page 24

NASDAQ's arrival heralds intensifying international competition in stock trading, writes Stephen Fidler

Battle of the US exchanges moves to London

LONDON is moving to centre stage in a battle for turf among US stock exchanges.

The permission given by the Department of Trade yesterday to Nasdaq to act as a recognised investment exchange in the UK provides the American electronic share trading system with ammunition in its battle with the other US exchanges.

It also spells competition, albeit limited, for the London stock exchange.

Stock markets in the US have been stricken both by the stock market plunge in October and a spate of takeovers in the US which is reducing the number of companies which need stock exchange listing.

"There are a declining number of companies whose shares are being publicly traded. As a result competition for listings gets keener and the competition to list existing companies gets keener," says Mr Joseph Hardiman, president of the National Association of Securities Dealers, which runs the Nasdaq system.

That competition is going international and is focussed on London as main international share trading centre. The two other main US stock exchanges are also moving to the City. The smaller, the American Stock Exchange, is in the process of setting up shop in the City, having closed its office in Amsterdam. The larger, the New York Stock Exchange, also has plans to establish a London office.

Neither of these two will, however, need to be recognised as an investment exchange in London.

Unlike Nasdaq and the London exchange, which have established markets based on a system of competing market makers displaying prices on computer screens, both the NYSE and Amex have their trading floors firmly fixed in New York.

Nasdaq's movable computer screens are the reason why Nasdaq has to go a different route. There are 80 NASD members in London, some 20 being market makers.

Nasdaq screens are already installed in about a dozen securities firms, although there are plans to expand this number. Yesterday's move will therefore allow Nasdaq to continue operating as it has been, following the implementation later this month of the relevant part of the Financial Services Act, which governs regulation in the securities markets.

Nasdaq's screen system is similar to that adopted by the London exchange at Big Bang in October 1986. This makes the two exchanges - the third and fourth largest in the world respectively in terms of market turnover - natural collaborators, as well as competitors.

Sir Nicholas Goodison, chairman of the London exchange, was yesterday playing down that element of competition which appears to worry some stock exchange members.

In fact, at this stage, competition is strictly limited. Only 34 issues are traded on both markets, as well as some American Depository Receipts, where foreign shares are bundled for easier

trading in the US market.

While Nasdaq would no doubt like to see this number expand, it is difficult to envisage competition reaching such a pitch that it presents problems for the London exchange, which is still the largest market for shares trading outside their home country.

Indeed, both sides were emphasising co-operation yesterday, rather than competition. Already the exchanges share quotations on about 700 stocks.

The next step - possibly later this year - is a more important step to link the exchange's clearance and settlement systems.

Further ahead, attempts will be made to link Nasdaq's small order executions service, on which trades involving fewer than 1,000 shares are handled, with a similar service planned by the London exchange. An informal understanding on such a link is understood already to have been reached.

Nasdaq is the most international of the US exchanges. Of the 136 ADRs trading in the US at the end of 1987, 97 of them were being traded on Nasdaq, including ADRs of companies such as Jaguar and Reuters, and 34 on the NYSE.

Yet, it regularly loses its largest companies to the more prestigious NYSE. Claim and counter-claim has been made as to which of the two US markets performed better during the crash, and both exchanges are addressing these criticisms. However, the pace of delisting from Nasdaq has indeed stepped up slightly since the crash.

In Brief

Moderation of uniform business rate urged

CONFEDERATION of British Industry leaders are to meet Mr Nicholas Ridley, Environment Secretary, today to urge the Government to moderate the impact of the uniform business rate, which will come into effect in April 1990, writes Richard Evans. They say unless immediate action is taken during the passage of the Local Government Finance Bill through Parliament, the combined effects of the revaluation of business premises and the uniform business rate will be catastrophic for some businesses.

Miners back Kinnock

Leaders of the Yorkshire National Union of Mineworkers voted to support Mr Neil Kinnock, the opposition Labour Party leader, in the party's leadership contest. The vote is a blow for his rival, Mr Tony Benn, who it was widely thought would win the miners' backing.

Securities arrivals

The number of overseas securities houses in London grew last year by 12 overall to a high of 155, said Noel Alexander, financial consultant. There were 13 new arrivals, mostly Japanese taking their presence up seven to 41, and one departure. The US presence with 54 houses, remained the biggest.

Century 21 to UK

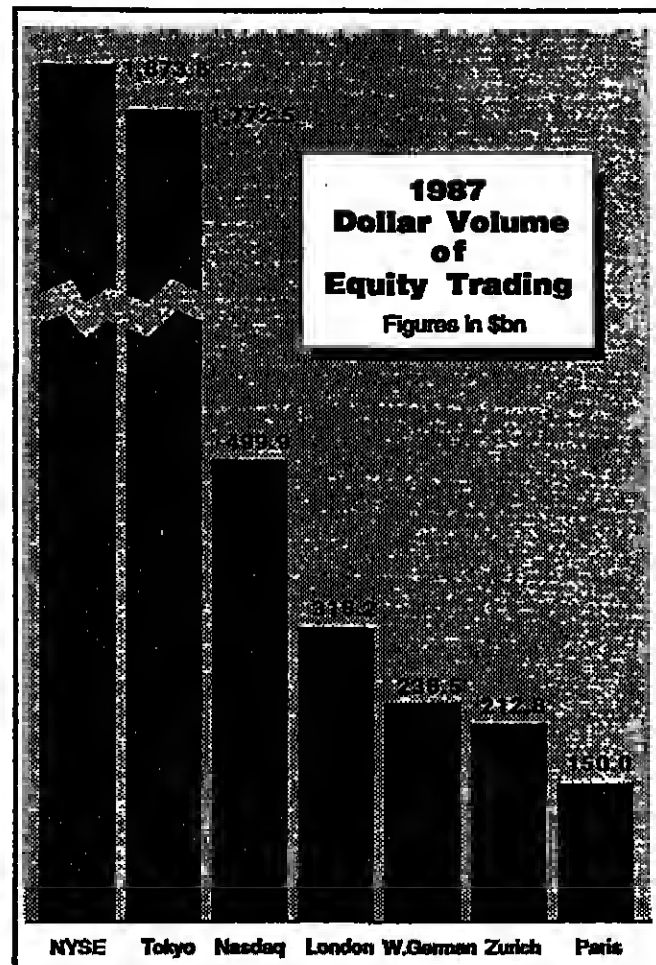
Century 21, estate agency franchise system owned by US insurers Metropolitan Life, is to open nine offices in Northern Ireland, its first UK venture.

Bovis' £90m deal

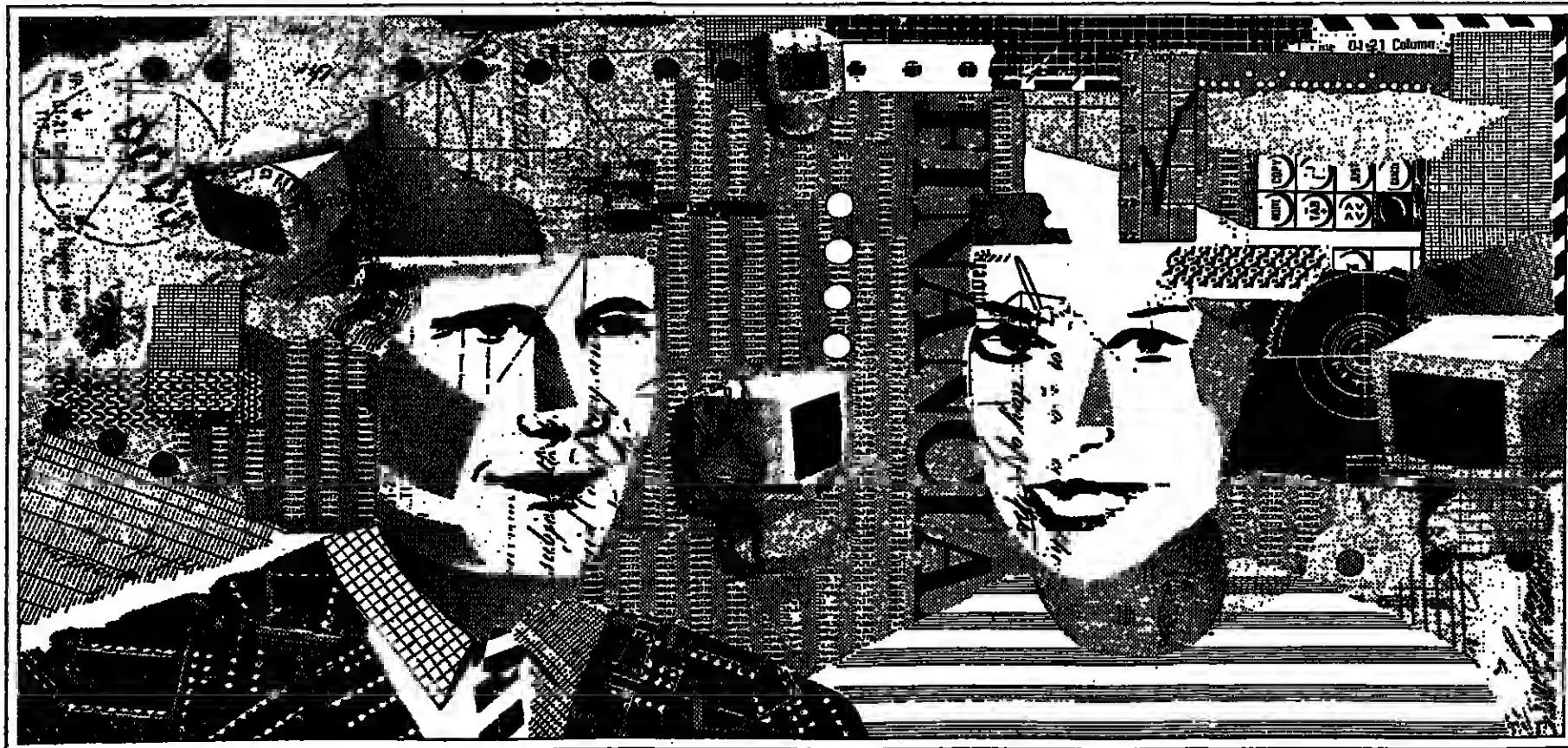
Bovis, construction arm of the P&O group, has won a contract for a £90m block which will form part of Europe's biggest office development at Canary Wharf in London's Docklands.

Bank nationalises

Bank of America is to centralise its European and Middle East transaction processing operation at its centre in Bromley, Kent, in a cost-saving measure which will mean 400 job-losses, mainly in Continental Europe.



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Japanese group wins union anti-strike deal

BY PHILIP BASSETT, LABOUR EDITOR

LEADERS OF the GMB general union, which has been among the most critical of unions agreeing single-union strike-free deals, have signed a new one-union pact with a Japanese company in South Wales, which in effect is likely to rule out strike action.

The GMB is pushing hard through the Trades Union Congress for new procedures to prevent unions competing directly in front of employers for single union recognition deals in so-called union "beauty contests" and to restrict the ability of unions such as the EETPU electricians and ASU engineers from signing strike-free deals.

But the GMB has just signed an agreement with Diaplastics UK, a subsidiary in Bridgend of the Japanese electronics company Mitsubishi after winning just such a beauty contest.

Both the union and the company, which makes injection mouldings for television and cassette-recorder cabinets, acknowledge privately that the deal is in all but name a strike-free agreement.

Four unions - the GMB, the ASU, the EETPU and the TGWU transport workers - competed for the deal to cover about 150 employees at the site. The agreement, in line with a number of others signed by the EETPU, ASU, GMB and TGWU, provides for work force flexibility, single status, employee consultation and provides that disputes may be referred to binding arbitration.

Although the company and the GMB said publicly yesterday that this did not constitute a no-strike deal, it is similar to other agreements such as at Nissan, which are effectively seen as strike-free deals.

Mr John David, Diaplastics' personnel director, said: "There is an implicit understanding that deadlock disputes will go to arbitration." Mr David Plant, GMB national white-collar officer, said: "The fact is that a host of members clamouring for the return of strikes does not exist. Our members do not want to resolve disputes through strikes. They want a system which is fair, and gives them a fair deal."

Mr David Jenkins, Wales TUC general secretary, said the deal was a "first-class example of how these matters should be dealt with." But the GMB was attacked by the EETPU for being hypocritical in signing the deal.

Ices industry 'must tighten regulations'

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

RULES governing the ice cream industry should be changed to protect both consumers and manufacturers, according to Mr David Walker, a fellow of the Institute of Trading Standards Administration.

Technological changes and market forces which had emerged since the present regulations were drawn up in 1951 had forced or induced some manufacturers to cut production costs such that quality had suffered drastically, he said yesterday.

He was introducing a report, Ice Cream Technology - its Use and Abuse, which had drawn fire from Wall's, the market leader, and the Ice Cream Federation, the main industry organisation, even before its official publication.

They were alarmed by the study's focus on technological advances which allowed manufacturers to "inflate" ices with ever-increasing amounts of air without a statutory requirement to tell the shopper.

"The consumer is at best being insufficiently informed as to what he or she is buying; and at worst is being misled - simple adulteration," the report said.

For manufacturers, the report said, in a market dominated by retail chains demanding cheaper products sold by volume rather than weight, "the ability to compete can quite literally depend on the turn of the... valve which determines the air content and volume of the product."

Wind power site selected for electricity generation

BY MAURICE SAMUELSON

A SITE in Cornwall, in the west of England, has been earmarked as one of three proposed wind "parks" in England and Wales for producing cheap electricity from clusters of wind turbines.

The Central Electricity Generating Board yesterday said it would conduct detailed civil and engineering studies near Cold Northcott, about eight miles from Launceston.

The board has told Cornwall County Council and the local district council that the "park" would consist of about 25 turbines, capable of generating enough electricity for about 5,000 people.

It hopes to be ready to seek planning consent for this and two other similar sites in England and Wales within a year and to construct and commission them between 1990 and 1992.

As part of a £26m programme announced last month, the CEGB is examining sites in the South West, West Wales and the Northern Pennines. It hopes to announce the West Wales and Pennine locations shortly.

Each cluster of machines would have a peak generating capacity of eight megawatts. Typical wind parks could consist of 30-metre high turbines with blades of 30 metres diameter on either vertical or horizontal axes.

Airport passenger traffic rises 16% in year to 64m

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

UK AIR travel continues to grow strongly, with March traffic at the end of March, passenger traffic at the BAA (formerly British Airports Authority) airports gaining 16 per cent over a year earlier to reach nearly 64 million passengers.

Although the March figure was inflated by additional traffic resulting from the Easter holiday, which came earlier this year, the charters operators are also reporting good forward contracts. Sir Norman Payne, chairman of BAA, said last week that for the full 12 months to the end of March, passenger traffic at BAA's airports (Heathrow, Gatwick, Stansted, Glasgow, Edinburgh, Aberdeen and Prestwick) rose by 15 per cent to 63.7m.

The detailed statistics for the full year show that to keep pace with the traffic growth, the number of aircraft movements is also rising steeply.

For all seven BAA airports, aircraft movements totalled nearly 680,000 in the 12 months to March, or 8.6 per cent more than in the previous year.

For London and the south-east of England, movements totalled 508,000, a rise of 9.4 per cent.

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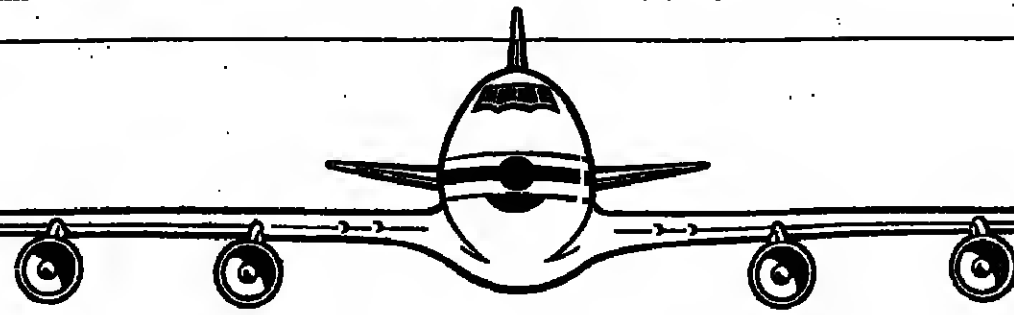
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JOBS

How to avoid joining an ineffective team

BY MICHAEL DIXON

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IF YOU are taken ill or suchlike in a place populated only by strangers, simply shouting "help" is unlikely to be any use. Nine times out of 10 your cry will be ignored. But if you focus on just one of the other people and ask him or her personally for help, you have a 90 per cent chance of getting it.

That tip was given to the Jobs column the other day by Robert Lefton, president of the United States management consultancy Psychological Associates. And on the face of things he seemed to be somewhat out of character in advising that, when helpful action is needed, it is wiser to call on one person than on several. For Dr Lefton's main claim to fame is as an advocate of teamwork.

His services are in considerable demand at present. In a highly competitive commercial world, more and more companies are deciding that their success depends on harnessing the productive and innovative talents of their whole workforce, and see improved teamwork as the best means of doing so.

Evidence of the interest in the topic has not only in the "gate" attracted by Dr Lefton's seminar in London last week - 80 senior managers from 59 organisations, one of which sent seven directors including its chief executive, to work in teams is increasingly stipulated as an essential for higher-rank posts.

Readers of this column will need no telling that if they are asked in an interview whether they are good teamworkers, their answer should always be "yes". Even so I would remind them that, before accepting any job in which they'd be expected to be part of a team, they would do well to ask to meet its leader and otherwise find out what it really exists to do. The reason is that although "teamwork", like "motherhood", is now viewed by almost all organisations as a good thing, the word is apt to have different meanings.

One of them is paralleled by a particular use of the word "communications", which was identified some 16 years ago by research into managers' training needs. Struck by the large number who said they wanted courses in communications, the researchers queried what sort of communications the managers meant. It turned out that most of them wanted courses which would teach them how to give orders their subordinates would instantly and unquestioningly obey.

Robert Lefton says his studies of US companies show that the interest of a good many senior managers in improved teamwork is directed to precisely the same end.

From the viewpoint of job candidates of course, companies whose chiefs try to use teams for that purpose are best avoided. So readers who may be considering

a move would be wise to look out for certain distinguishing marks, some of which were identified by observers of organisational pathology well before Dr Lefton was born.

One example is the Russian novelist Dostoevsky who said there are three main ways in which people can enslave groups of their fellow beings to their own ideas. "The first thing which has a tremendous effect is giving them titles.... Then the next force is sentimentalism.... And the most important force of all - the cement that holds everything together - is their being ashamed of having an opinion of their own. That is a force.... They think originality is a disgrace."

While teams run on those lines are efficient in resolving on action, they are prone to certain drawbacks. In particular, they are unlikely to harness anyone's innovative and productive talents except the chiefs.

Consequently candidates need to be wary of joining a group of people who appear to have a preoccupation with titles, to be sentimental - not least in the importance they set on avoiding conflict with one another, or to react suspiciously to unfamiliar ideas. The best that a member of a group like that can hope for is that its leader is supremely clever or, if not, very lazy. For as Dr Lefton agreed, the only thing worse than a stupid autocrat is one who is hard-working as well.

As an aid to accurate diagnosis of Dostoevsky's Syndrome, he has identified a number of signs characteristically displayed by the members of afflicted groups.

One of them, which he calls "promotional leadership", is a tendency by team-leaders to reveal their own ideas on any given issue before asking the other members for theirs. To illustrate, he cites a meeting he attended while working with a big American corporation.

"The chief executive kicked things off by saying: 'I think we must - I repeat must - build the new branch as soon as possible, but I want to hear your views first.' Within minutes, six vice-presidents agreed that, yes, we must. Two of them offered some mild reservations at first, but nobody suggested that building the new store quickly was a bad idea. Did anyone think it was a bad idea? Who knows? With promotional leadership, it's often impossible to tell."

"At the worst, promotional leadership is deliberately manipulative; at best, it's a matter of bad timing. Either way it has a baneful effect: it squelches the most submissive members of the team (while also taking the wind from the sails of most of the rest). Unhappily, the most submissive members may also have the best ideas or the latest information or the sharpest insights."

He added that senior managers who indulge in that style of

leadership rarely if ever seem to realise that there is little point in surrounding themselves with able subordinates unless they are encouraged to speak their own minds. "Assembling a group of intelligent, knowledgeable people for the purpose of getting them to bless an already made decision is no way to improve decision making and is a waste of their time and talents."

A second mark of ineffective teams is that, when considering what to do, their chiefs insist on confining discussion to courses of action already clearly identified as options. On many occasions, the 26 top executive teams the US consultant has studied reached conclusions without mulling over the full gamut of possibilities.

"Often they limited discussion to two competing ideas when it was apparent that several others could have been suggested."

A further danger sign lies in the team-members' lack of skill in probing one another's views. Robert Lefton says there are eight distinct ways of stimulating other people to air their thoughts. The eight are open-ended probes, reflective statements, summaries, pauses, neutral probes, brief assertions, leading questions, and closed-end probes.

"But the only ones used with any frequency in my observation were the last three: assertions, leading questions, and questions inviting only a yes/no answer. That's one thing in which western managers have a lot to learn from the Japanese. The main reason top executives in the west are much more concerned about teamwork than they were 20 years ago is that they were shocked and humbled into by competition from Japan. And the Japanese are highly skilled at probing for information; in particular, they're fabulous at using pauses," he said.

"What's more, as good a test as any of whether managers are good teamworkers is to face them with questions and assertions over a lengthy period and see how they respond. If they ever pause for longer than three seconds before giving their answer, they probably fill the bill."

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This is an outstanding opportunity to

join one of the leading Asset Management organisations in the City. Rewards will not disappoint, a competitive basic salary, bonus and full banking benefits are offered, together with a highly professional environment.

Contact Charles Ritchie on 01-404 5751 (evenings 01-673 6727) or write, enclosing a full c.v. to Michael Page City, 39-41 Parker Street, London WC2B 5LH.

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LAW

There are about ten firms whose names feature regularly in the major City deals.

We are the smallest of them, yet we are tipped by 'The Legal 500' as one of the two London firms most likely to go 'from strength to strength' over the next five to ten years.

We are now looking for lawyers to share our future in:

Corporate Finance
Banking
Company/Commercial
Commercial Property

Our size enables us to recognise and reward individual ability and commitment and gives us the flexibility to allow assistants to have a real say in their own future.

If you are already working or would like to be trained to work in one of these areas, contact Christopher Bell at Travers Smith Braithwaite, 6 Snow Hill, London EC1A 2AL. (Tel: 01-248 9133) or Venetia Crow at Michael Page Partnership, 39/41 Parker Street, London WC2B 5LH.

Michael Page Partnership
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ECONOMETRICIAN

The Woolwich is one of the UK's leading Building Societies with an extensive Branch network and assets in excess of £9 billion. As a result of the exciting growth in our business operations we are currently seeking to expand our Corporate Planning function, based at our Chief Office in Woolwich, South East London.

As the Society's Econometrician you will be responsible for establishing a framework of computerised econometric and business modelling systems, to assist in the planning of business policy and strategy. The post is a new one where you can expect to use your experience of financial modelling techniques and your knowledge of the financial markets to contribute towards the growth and success of one of the country's leading financial institutions. The ability to analyse complex information, to think creatively and to formulate sound strategic advice are all key features of the job. You must also be able to communicate effectively, both

verbally and in writing. Ideally candidates should be aged 25 or over, and qualified to degree level in Economics/Econometrics. In addition you should have at least 2 years' experience of computerised financial modelling work, preferably gained within a large organisation in the financial services sector.

We offer a generous starting salary and an attractive package of benefits including twice yearly salary reviews, concessionary mortgage facilities, BUPA, 25 days' holiday, subsidised restaurant facilities and a first rate pension scheme. Relocation assistance will be provided where appropriate. For an application form and further details please write to or telephone Shirley Williams, Personnel Officer (Woolwich), Woolwich Equitable Building Society, Equitable House, Woolwich, London SE18 6AB. Tel: 01-854 2400 Ext. 5731.

We are an equal opportunities employer.

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Over £30,000 pa + bonus + car + valuable benefits

The success of Prudential Holborn since its launch last year is being further enhanced by a market-led approach including the development of new products targeted at "high net worth" individuals.

As our expansion continues to gain momentum, so we have created the role of Deputy Actuary. Reporting to the Appointed Actuary, who is a Board Director with wide ranging technical support responsibilities, you will contribute directly to the success of the business in a highly visible way.

Your activities will include preparing valuations of unit-linked funds, recommending future financial strategies, liaising closely with marketing colleagues on new product development - throughout all of

which you will be supported by a dedicated Actuarial office team. Essentially this operational role will allow the Appointed Actuary to concentrate more fully on his role as a Director.

The influence of your role on the business cannot be underestimated. Our business is already substantial. With our capital base and your immediate strategic contribution we will continue to grow through product enhancement and development.

We therefore require not just a statistical theorist but a forward-looking and commercially aware Actuary with several years post-qualification experience. You must have an extensive background in a unit-linked business

including the valuation of unit-linked funds.

Salary will be in excess of £30,000 pa plus bonus and a comprehensive range of benefits including company car and valuable financial sector benefits plus generous relocation expenses where appropriate. Our reputation for professional integrity is impeccable and our impressive growth ensures exceptional career prospects.

For an initial confidential discussion, please telephone or send a comprehensive CV to: Ken Richmond, Personnel Manager, Prudential Holborn Limited, 30 Old Burlington Street, London W1X 1LB. Tel: 01-439 3134 ext. 252.

AMP

UK/CONTINENTAL EUROPEAN
PORTFOLIO MANAGER
BASED IN AUSTRALIA

The Australian Mutual Provident Society is Australia's largest insurer and largest investor and has as part of its investment activities, the largest international shares portfolio in Australia, which has been growing rapidly.

Ideally we are looking for a Portfolio Manager with several years experience of both the UK and major Continental European markets. However, candidates with expertise in just one of these areas should also apply as we may decide to make two appointments. Priority will be given to suitably qualified individuals who can relocate quickly.

This senior position offers an attractive remuneration package including company car and low interest housing finance.

Please send applications stating work experience, qualifications and any other relevant details to:

Mr B. Wilson
Personnel Manager
AMP Society

GPO Box 4134, Sydney 2001 Australia
The AMP Society is an Equal Opportunity Employer.

Director of Cocoa Trading

As one of Europe's foremost international trading houses, with membership of the major commodity exchanges and LIFFE, our dealing portfolio in both physicals and futures is substantial.

Head Office is in London, with established operations in New York, Geneva, Hong Kong, Singapore, Brazil, the Ivory Coast and agents worldwide.

As part of our global development strategy and investment, we seek a top executive to join us at director level to run

our existing Cocoa Division.

Candidates must be experienced Cocoa Dealers, with excellent contacts, good man management skills and entrepreneurial flair. A knowledge of French would be useful.

A financial package commensurate with the level of this senior appointment will be negotiated.

For more details in the strictest confidence, please contact our recruitment consultant, Simon Johnson, on 01-483 7303.

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157-160 Piccadilly, London W1V 0NQ

DIRECT WORKS
FINANCIAL CONTROLLER
£20,871-£22,248 Ref DW8

The key financial post in the Country's largest Local Authority Construction Organisation.

With a Trading Account income of over £80M and employing over 4,500 workers Manchester Direct Works is one of the largest construction organisations in the Country. A new business plan and staff structure point to our continued success. We uphold the principles of Direct Labour in the construction industry, and are currently developing initiatives to expand our market base into the private sector.

The Financial Controller will lead the Department towards commercially orientated cost centre based information systems. You must have good knowledge of computer based accounting systems, and be a qualified accountant with extensive experience in either the public or private sector. You will be responsible for over 100 staff. We need someone who can lead major organisational change, and produce business plans, standard costing/reports and capital and revenue budgets.

If you are looking for a unique challenge with a public sector organisation with a consistent record of commercial success and exciting plans for future development we would like to hear from you.

For further information contact: Paul Lowenberg, Director of Works, 061 228 3488 Ext 277.

Application forms and job descriptions from Personnel Department, Sallabury House, Granby Row, Manchester, M60 1LD. Tel 061 228 3488 Ex 280, 130, 131. Closing date 6th May, 1988.

The City Council operates a Union Membership Agreement under which a new employee is required to become a member of a recognised Trade Union.

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GRANVILLE

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FOR COMPANIES, INSTITUTIONAL INVESTORS
AND PRIVATE INDIVIDUALS

Granville & Co. wishes to strengthen its small, but highly professional, private client investment management division, to take advantage of the exciting opportunities presented in this field.

If you are a stockbroker or an investment manager with your own private client base interested in joining our team, please contact Andrew Merriam on 01-621 1212.

EXECUTIVE RECRUITERS (City)

We are a highly regarded global executive search firm (retainer only) with offices in London, New York, Hong Kong and Tokyo. The rapid expansion of our business with the world's leading financial institutions has created a further need for mature individuals to work as part of a well integrated team in our City office.

Experienced candidates must possess a university degree (or equivalent), a professional demeanour, exceptional communication skills and a high energy level. Knowledge of the securities industry is highly desirable. We will also consider candidates without search experience who possess extensive working knowledge of the equity, fixed income and/or corporate finance areas.

Our professionals work in a high performance, high reward culture with excellent advancement opportunities.

Please reply with CV or informal letter in strictest confidence to:

Box A0797, Financial Times,
10 Cannon Street, London EC4P 4BY

Our employees know of this advertisement

BSI 1873 Banca della Svizzera Italiana London Branch

The London branch of this major Swiss bank, which has recently opened in London, is currently expanding its operations and as a result is seeking to recruit individuals who are looking to develop their careers in the following areas:-

MANAGER - PRIVATE BANKING £ negotiable
With a rapidly growing client base, this opportunity has arisen for an experienced private banker to head a small, but enthusiastic team.

Required qualifications are at least five years experience in a similar position, fluency in a European language other than English and the ability to develop, maintain and service an international client base in Europe, the Middle East and Africa.

MANAGER - EURO BONDS £ negotiable
The bank requires an experienced Eurobond Trader to run this new department, which will initially provide a Secondary Market capability to the bank's existing clientele.

The successful candidate must have a proven track record as an Eurobond Dealer and ideally have had exposure to Sales and/or Primary activities. He or she must be able to work on their own initiative, have very good communication skills and a confident approach. This is a start up situation with exciting potential.

The salaries for these positions are negotiable. In addition the bank has an attractive benefits package that will match the individual's experience and expectations.

Please write in confidence quoting the appropriate reference, with full career details, to S.P. Cossins, Manager Operations, Banca della Svizzera Italiana, London Branch, Windsor House, 39 King Street, London EC2V 8DQ.

FLEMINGS CHARTERED SECRETARY

A vacancy exists for a Chartered Secretary to deputise for the Trust Manager of Flemings' new and expanding Trust Corporation in the Isle of Man.

An experienced individual is sought for this demanding position. Principal duties will include formation and administration of Companies and Trusts. A mature and flexible approach is required.

Applicants of either sex should send a C.V. which will be treated in the strictest confidence to:

Richard S Hetherington,
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3 Mount Pleasant, Douglas, Isle of Man.



SWAPS 2NEG.
A leading U.K. House is looking for a Senior Swaps Engineer/Marketing Person with a number of years experience. We are also seeking experienced Swaps Traders. C5742

LOANS ACCOUNTS CONTROLLER £14,000
Merchant Bank have urgent requirement for responsible, mature individuals. Preferably from merchant/international/clearing bank background. Experience of Lotus 123, management accounts and spread sheets. C5736

CHIEF DEALER/HEAD OF TREASURY £50,000 + USUAL PACKAGE
Rapidly developing Bank seeks Chief Dealer/Head of Treasury for expanding dealing room. Must have sound experience of all currencies and knowledge and ability to initiate use of futures and FRA's. Mid/late 30's. C5744

TREVOR JAMES CITY
62-64 Moorgate London EC2R 6EL
Tel: 01-920 9512

Corporate Finance Settlements

PHILLIPS & DREW

Phillips & Drew is one of the City's leading financial institutions, offering a wide range of services to its clients. An opportunity has arisen in Corporate Finance, one of the Company's most rapidly developing areas, for an Assistant to the Manager of the settlements team specialising in underwriting and placings.

This position requires an energetic person aged between 22 and 35, with a broad knowledge of settlements and, ideally, a working knowledge of the Stock Exchange Quotations Department, although this is not a necessity. Previous experience in a supervisory position would be a distinct advantage.

The remuneration package includes an excellent salary, bonus, mortgage subsidy, free BUPA and non-contributory pension scheme.

If you are interested, please write, enclosing a comprehensive cv to:

Sally Mew,
Personnel Officer,
Phillips & Drew Limited,
120 Moorgate,
London EC2M 6XP
Tel: 01-628 4444, Ext. 3237

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Option Technology Australia Limited has pioneered the world in the commercial application of Synthetic Option TechnologySM (also known as Synthetic Insurance TechnologySM) to Foreign Exchange Risk Management.

We have established an impressive track record managing individual risk exposures ranging from tens of millions to well in excess of one hundred million.

Our service is now being used successfully by a diverse range of companies.

Option Technology (Europe) Limited has recently established its office in St. James's Street, London.

An exciting opportunity now exists for a highly-motivated, talented individual to assume responsibility for marketing this innovative Technology-based service in Europe.

The successful applicant will be flown to Sydney for training in our breakthrough Technology.

Understandably to learn both the new Technology, and then to impart it convincingly to Europe's Corporate Treasurers and Boards of

Directors, you will need to possess some quite outstanding professional qualities.

Apart from presenting extremely well and appreciating the nuances of the European marketplace, you will need to demonstrate very strong technical aptitude.

Consequently, you may have a mathematical or scientific tertiary qualification, and most probably, will already have embarked upon a career in Investment Banking, Merchant Banking or in Treasury.

We are seeking a rare and uniquely-talented individual possessing exceptional communications skills, who prefers a team environment to work in.

We will be interviewing in London from April 23 to May 6.

Accordingly, may we suggest you act immediately, either by:

1. Sending a concise career resume to our London office address below, or
2. Calling Mr. Brian Lowcock in London on 01 925 0568, or
3. Calling Managing Director Mr. Ralph McKay in Sydney on (612) 235 0255.



Option Technology (Europe) Limited
2nd Floor, 30 St. James's Street, LONDON SW1

Bankers Trust is one of the world's most innovative and progressive merchant banks. The Bank has an excellent reputation for providing high quality investment and corporate banking services to a wide range of international clients. To support the Relationship Management group, the Bank now seeks two additional

Credit Analysts

You will be part of a small team working closely with the Senior Marketing Officers covering the U.K., Europe, the Middle East and Africa. Your analysis and recommendations will cover both existing facilities and new transactions, as well as opportunities for sale or swap of assets in the Bank's term portfolio.

You must be a graduate with high quality credit training and a minimum of two years' experience gained in a U.S. or international bank. You should be PC-literate and will ideally be fluent in a European language. Energy, adaptability, commitment and the ability to carry increasing responsibility are vital to success in this active role. The Bank offers an attractive remuneration package and excellent career prospects.

In the first instance contact Mark Hartshorne at Michael Page City, on 01-404 5751 or write to him at 39-41 Parker Street, London, WC2B 5LH.

Bankers Trust Company
Merchant banking, worldwide.

Career development in a creative credit role

Unit Trusts Head of Administration Major Insurance Company

We have been asked by a UK Life Assurance Company with most substantial international backing to find a technically skilled manager, who will head up the administration of their own independent group of unit trusts which is marketed by a strong direct sales team.

We seek an outstanding man or woman at senior management level, capable of controlling the entire administration for these trusts, both on and off shore, and who will be able to handle the technical side of the conception and launch of other funds.

The person appointed will accept overall responsibility for control systems, registration and compliance with statutory regulations and will also have joint responsibility for trust and management accounting. The ability to control and motivate the staff required to fulfil these functions, and to handle the current technology is essential.

This management position carries a substantial remuneration package which is to some extent negotiable, and no age limit has been set. Our client's modern headquarters are based to the North of Central London within easy reach of the M25.

Please reply in the first instance to Keith Fisher, quoting Ref. 881, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

Finance and Administration Manager

Cambridgeshire £25,000 inc. car

Our client is a long established and ambitious firm of architects, interior designers and town planners, one of the largest practices in the Eastern Region undertaking varied commissions throughout the UK.

A Finance and Administration Manager is required who is capable of making a significant contribution to the financial management of the practice.

The successful candidate will join the management team and will be directly responsible for:-

- Providing timely and accurate financial and management information;
- Reporting, interpreting and advising on the implications of all financial and management information;
- Developing management information systems;
- The general administration of the partnership.

Ideally applicants will be qualified accountants or chartered secretaries displaying relevant practical experience, aged 30-40, with the ability to install, maintain and up-date computer systems.

Please write with full personal and career details quoting reference CA49 to Andy Swarbrick, Spicer & Oppenheim, Chartered Accountants, Personnel Services, Leda House, Station Road, Cambridge CB1 2RN.



SPICER & OPPENHEIM
A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

EUROPEAN ECONOMIST

£30,000 + basic

As one of the City's most prestigious names, our client is a major International Securities house. They wish to expand their economics department and are looking for a Continental European economist.

A minimum of an upper second degree in Economics with a good mathematics bias is required and fluency in at least one European language would be appreciated. Good communicative skills and an understanding of computers are also necessary.

Covering the major European countries, work will initially be geared to the real side of the economies but will develop into a market orientated role.

For an initial talk in confidence please contact Clare Kearns on 01-236 7307, 20 Connaught Lane, London, EC4R 3TE.



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SEARCH & SELECTION SPECIALISTS IN SECURITIES & INVESTMENTS

Jonathan Wren
Investment Management Division

INTERNATIONAL FUND MANAGEMENT
£Negotiable

We are currently advising a progressive international investment bank in the appointment of a highly professional fund manager to expand and lead its operations in the fund management sector.

It is envisaged that the successful applicant will have gained a minimum of five years experience in the analysis and recommendation of UK and European equity investments and multi-currency fixed interest instruments, together with a proven performance record to date in these areas. A knowledge of the US and Japanese securities markets, with a particular emphasis on equities, would also be valuable. Strong management and interpersonal skills, along with marketing experience, are prerequisites for this challenging position.

An attractive remuneration package is offered, which should not present an obstacle for the right individual, together with an opportunity to make a key contribution in a 'green field' situation. Contact Anne Ferricchio or Barbara Dabok.

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Jonathan Wren
Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP.
Telephone: 01-623 1266. Fax: 01-626 5258.

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SBCI is one of the world's leading investment banks with a substantial presence in the international capital markets. Through the bank's affiliate, SBCI Securities (Asia) Limited, our position in the Far Eastern Equity markets is a commanding one and we have Brokers and Traders in London, Hong Kong and Tokyo servicing an extensive client base in the UK and Europe.

SBCI now has an opportunity for a young Analyst, ideally with equities experience, to act as deputy to one of the Senior Analysts in the bank's Far Eastern Equities research function. The job will involve monitoring developments in the Tokyo equities market and Japanese economy generally, analysing information, making verbal presentations and providing written reports. The individual we seek will have a good honours degree (ideally with a business/economics orientation), will be computer literate and will have a knowledge of basic statistical techniques. He or she will also have high grade interpersonal skills and the poise and confidence to make presentations. Long term career prospects are excellent. In the short term you can look forward to a salary of up to £23K, comprehensive banking benefits and the opportunity to earn a performance-related bonus.

To apply, please write giving full details of current remuneration and enclosing a curriculum vitae to: Alexander Campbell, SBCI Swiss Bank Corporation Investment banking Ltd, Three Keys House, 130 Wood Street, London EC2V 6AQ.

SBCI
Swiss Bank Corporation
Investment banking Ltd

'FUTURES TRADER'

Long established UK Futures Broker requires a highly experienced trader to manage discretionary accounts. Applicants should be US market orientated and proficiency in Dutch would be an advantage.

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Major Co. seeks
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IATA - THE INTERNATIONAL AIR TRANSPORT ASSOCIATION

has an opening for Director, Data Automation Services.

The position, based in Geneva Switzerland, entails managing a team of presently 35 (managers, development and operations staff) in Geneva and Montreal, and specifically:

- working with top airline industry information management executives to help formulate industry strategies in automation-related fields;
- initiating and directing cooperative industry automation projects;
- defining IATA's internal automation policies and managing in-house automation services.

Candidates must have the following qualifications:

- a clear understanding of the major elements of, and developments in, information technology;
- a good knowledge of their existing and future application within the airline industry;
- be dynamic and have proven management experience at a senior level;
- experience of working in an international environment will be an advantage;
- desired age 35 - 48.

Advantageous income-tax conditions and educational allowances exist.

Additional information can be obtained from Mr. Th.O. Schmid, Director Personnel IATA, Geneva (Tel 83 59 51).

Suitable interested candidates please apply to Director Personnel, IATA, 26 Chemin de Joliette, PO Box 190, 1215 Coligny, Geneva, (Telex 23381, Teletex No. 933553).

Economist

We require an
Economist to specialise
on the US economy

Ideally, candidates should have a good class economics degree with preference being given to those with a firm grounding in both micro and macro economic principles and having the ability to produce high quality work at speed.

The post offers the right candidate a challenging and stimulating environment in which financial reward and career prospects are excellent.

Please apply in writing, supplying a full curriculum vitae, to:
Jill Kennard, Personnel Department,
Kleinwort Benson Group,
20 Fenchurch Street, London EC3P 3DB.

Kleinwort Grieveson Securities

Williams de Broë MINING DEPARTMENT SALESMAN

A position is available for someone with experience to supplement the sales effort in our Mining Department, which has a strong analytical team. Mining related stocks in the U.K. such as FTZ, Consolidated Gold Fields and Johnson Matthey are followed closely. North American gold producers and South African gold, platinum and diamond companies are covered. We also maintain a strong link with Australia through our connections with BBL Mullins.

Suitable candidates will be graduates aged 27 to 37 with experience of institutional sales. Fluency in French and some knowledge of mining stocks would be an advantage.

An attractive remuneration package is available. Prospects are excellent.

Apply to: D. Riley
Williams de Broë Hill Chaplin & Company Limited
Pinners Hall, Austin Friars, London, EC2P 2HS.

CORPORATE FINANCE

Private Equity Placement

We are retained by a major international merchant bank to assist in the expansion of its corporate finance department. As a global player, the institution has a substantial client base which provides an abundant source of potential investment opportunities.

Whilst continuing to seek institutional investors in venture capital, the bank is now keen to expand its direct equity placement capability for private companies. We therefore seek an individual whose prime responsibilities will be to maintain and develop even further the bank's significant venture capital resources, whilst simultaneously providing an exit route by private equity placements. Reporting directly to the Managing Director of the bank and working closely with the small corporate finance team, this senior executive will undertake the evaluation, negotiation and structuring of both venture and private equity deals for placement with institutional investors.

Applications are invited from energetic, self-motivated, articulate and ambitious executives, possibly chartered accountants or solicitors, with at least 7 years' relevant experience, probably gained within either an international or merchant bank or a stockbroker. Candidates will be expected to demonstrate sound analytical, negotiating and marketing skills supported by evidence of significant direct deal activity and numerous investor base contacts.

The remuneration package is negotiable but will comprise a competitive base salary with a significant performance linked bonus together with an attractive benefits package.

Interested individuals should, in the first instance, either telephone or send their curriculum vitae in strict confidence to Roy Webb, Managing Director.

INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

7 Birch Lane
London EC3V 9BY

01 895 8050
01 628 2150
(Answerphone)

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UK Corporate Finance Managers

These positions offer rare opportunities for two young (27-30), numerate, hard-working professionals with initiative to join an expanding corporate finance team in one of the major Wall Street Investment Banks. Candidates should have a professional qualification and/or an MBA and at least three years' experience in corporate finance, with strong financial, analytical and presentation skills.

The successful candidates will join the UK corporate finance team which focuses principally on merger and acquisition and equity-related transactions. Client contact is an important feature and successful candidates will be responsible for managing assignments straight away. Rapid advancement can be expected as the team grows over the coming years.

The successful candidates will be based in London. Some overseas travel may be required.

Remuneration will be highly competitive with the US Investment Banking business in London and will include a performance-related annual bonus.

Please send your curriculum vitae with details of your current remuneration to: Chris de Boer, Deputy Chairman, Prudential-Bache Capital Funding PLC, 9 Devonshire Square, London EC2M 4HP.

Prudential-Bache Capital Funding

SECURITIES CLERKS

Immediate career progression with Britain's leading
International Bank.

Due to the continued expansion of our personal and corporate business in the London area, we now have a number of opportunities for Securities Clerks and Advances Analysts.

You will need to have completed Stage I of the CIOB Banking Diploma and be studying for, or have completed, Stage II. We are also looking for charged securities experience and, ideally, proven credit analysis skills. Customer Service is vital to the Bank and you will therefore need to demonstrate customer contact skills and an ability to work as part of a team.

In return, we offer you:

- Demanding work in a successful, friendly and exciting environment.
- Immediate career progression and excellent prospects for further advancement.
- An attractive remuneration package including season ticket loan and subsidised mortgage with starting salary between £8,503 and £10,651 depending on your experience and the particular vacancy, plus London allowance of up to £3,000 depending on location.

So, if you would like to join our team, please write for an application form, giving brief details of experience and current remuneration quoting reference FT to:

CHRIS JOHNSON, RECRUITMENT MANAGER,
BARCLAYS BANK PLC,
PERSONNEL DEPARTMENT,
FLEETWAY HOUSE, PO BOX 256,
25 FARRINGTON STREET, LONDON EC4A 4LP

Barclays is an equal opportunities employer. All applicants will receive equal treatment regardless of sex, race, marital status or disability.

PRO-ACTIVE CREDIT

CITY c£25,000

Demanding role within US securities house. Working in a strong credit area you will be responsible for the production of thorough analyses to tight deadlines, supporting the trading operation. This is a high profile role requiring in-depth credit skills and an outgoing personality. The organisation can offer excellent promotional opportunities in London and overseas.

Ref: SM1079

CREDIT CHALLENGE

CITY c£20,000

US bank wishes to expand its risk management team. Able to work on your own initiative, you will be responsible for the presentation of detailed analyses of European/Middle Eastern corporates, as well as sovereign risk assessment. The role offers great scope to an ambitious individual and career opportunities within the bank are excellent.

Ref: SN1070

To apply for these positions or if you would like a general discussion, please write or telephone Susan Milford, Manager, Management Personnel, 25 City Road, London EC1Y 1AA Telephone 01-256 5041 (24 hour number)

Management Personnel
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Their continuing expansion now offers two unusual and extremely attractive career opportunities within their U.K. based sales team.

The successful candidates - male or female, will assume responsibility for the sale of U.S. equities to institutional clients throughout the U.K. and Continental Europe.

Their function will be supported by first class and intensive research. Their effectiveness will be enhanced by frequent direct exposure to the U.S. market and interchange with the group's U.S. offices.

Personal qualities - not least those of commitment and a sense of humour, will be paramount in roles that should appeal to graduates in their late 20's/early 30's who can demonstrate entrepreneurial flair balanced by proven skills in presentation and numeracy, developed from 2 - 3 years experience of institutional selling.

In return, the two successful candidates will be offered an attractive US\$ package comprising a substantial base salary, commission and the prospect of equity.

Please write with your comprehensive CV to: Christopher Beale, Christopher Beale Associates, 63 Grosvenor Street, London, W1X 9DA.

Christopher BEALE Associates
MANAGEMENT AND EXECUTIVE SEARCH CONSULTANTS

Jonathan Wren Leasing Division

SALES AID/ VENDOR PROGRAMMES c£50,000 plus bonus and benefits

The Asset Finance arm of this major international bank, having achieved recognition for sustained growth and increased profitability, wishes to appoint a senior sales aid leasing specialist to spearhead further development of this sector.

The successful applicant will possess substantial experience of vendor programmes in order to enable them to identify, establish and promote a range of financial products appropriate to the needs of manufacturer support schemes in the UK.

He/she will also demonstrate the ability to recruit and motivate an aggressive sales team and possess the management expertise to oversee the administration, systems, and credit functions.

The generous remuneration package is tailored to provide substantial performance related rewards for the successful individual.

LEASING TECHNICIAN £30,000 to £35,000

Our client, a major financial institution, has become one of the most highly respected names in the asset finance market, mainly as a principal or major participant.

A highly innovative leasing professional (ACA or equivalent) is sought whose current involvement in financial product development has resulted from a sound technical grounding in asset finance.

Applicants, aged 28 to 38 years, will have at least five years experience of structuring complex transactions ranging upwards from £5m, negotiating contract terms and formulating the associated documentation.

The role will also encompass the provision of related taxation/accounting advice, and the development of new big ticket products. Benefits are those associated with a major international bank.

Please contact Jill Backhouse or Peter Haynes.

LONDON HONG KONG SINGAPORE SYDNEY

Jonathan Wren

Recruitment Consultants
No.1 New Street, (off Bishopsgate), London EC2M 4TP.
Telephone: 01-623 1266. Fax: 01-626 5258.

COMMERZBANK



**Ist „Portfolio Management“ oder „Institutional Sales“ Ihre Stärke?
Prüfen Sie, welche Perspektiven sich Ihnen auf dem Kontinent bieten.**

**Märkte
Interessenten
KUNDEN**

Das zukunftsweisende Beratungs- und Leistungsangebot der Commerzbank:

CCM <small>COMMERZ INTERNATIONAL CAPITAL MANAGEMENT GMBH</small>	COMMERZ INVEST <small>COMMERZBANK INVESTMENT MANAGEMENT GMBH</small>	Institutional Sales <small>COMMERZBANK AG</small>
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Die 1870 gegründete Commerzbank ist eine der führenden deutschen Universalbanken – mit einer umfassenden Palette von Dienstleistungen für private und institutionelle Kunden, mit einem weitverbreiteten Netz von Stützpunkten und Verbindungen. Die Hauptverwaltung der Gruppe befindet sich in Frankfurt, dem rasch wachsenden Finanzzentrum im Herzen des europäischen Kontinents.

Institutionelle Anleger werden im Bereich „Institutional Sales“ durch Spezialisten der Commerzbank, im Bereich „Portfolio Management“ durch die Teams zweier Tochtergesellschaften betreut.

Geplantes Wachstum und ambitionierte Zielsetzungen für die Zukunft sind der Anlaß, die Expertenteams weiter auszubauen. Vor diesem Hintergrund möchten wir Kontakt aufnehmen mit Professionals, die dynamisch und mobil genug sind, die Planung einer zukunftsorientierten Bank zur Grundlage ihrer persönlichen Neuarientierung und ihres beruflichen Fortschritts zu machen.

Eine Tätigkeit auf dem Kontinent, in einer der attraktivsten Städte der Bundesrepublik Deutschland, ist ohne Frage eine Herausforderung an alle Ihre fachlichen und persönlichen Fähigkeiten. Es könnte aber genau das sein, was Ihnen das Tor zu einer

entscheidenden beruflichen Verbesserung öffnet. Was wir, die Commerzbank, dazu beitragen: eine individuelle, klare Einsatz- und Karriereplanung, eine Menge Sicherheit, ein angenehmes Arbeitsklima und die Gewißheit, daß sich gute Arbeit und Einsatz hier in jeder Hinsicht auszahlen. Prüfen Sie Ihre neuen Möglichkeiten bei der Commerzbank in Frankfurt am Main. Rufen Sie uns an:

Herrn Dr. Heinz Hockmann,
Managing Director, Commerz International Capital Management GmbH, (069) 71 91 22 25 ☎
oder
Herrn U. D. Bolstorff,
General Manager, Institutional Sales der Commerzbank AG, (069) 13 62 26 61 ☎
(wenn Sie wünschen, rufen wir Sie zurück).

Oder schreiben Sie uns – z.H. Herrn Helmut Lindenau, Commerzbank AG, Zentrale Personalabteilung, Postfach 100505, D-6000 Frankfurt am Main 1 –, was Sie bisher gemacht haben und welche Vorstellungen Sie für Ihre Zukunft haben. Vielleicht finden wir eine gute Verbindung Ihrer und unserer Möglichkeiten.

Corporate Finance Executives

SBCI is looking to recruit barristers, accountants or solicitors or alternatively investment or merchant bankers with experience in the mergers and acquisitions field to expand its recently created corporate finance department. The department is responsible for cross-border mergers and acquisitions and for general corporate advisory services; it also has an expanding presence in the UK domestic corporate finance market.

The positions will offer exceptional career prospects and competitive remuneration packages.

If you are interested, please send a full curriculum vitae to Alexander Campbell, Associate Director – Personnel at the address below or ring him on 01-680 0844.

 **SBCI**
Swiss Bank Corporation
Investment banking Ltd

SBCI Swiss Bank Corporation
Investment banking Ltd,
Three Keys House,
130 Wood Street,
London EC2V 6AQ.

SBCI is a leading investment bank which is wholly-owned by Swiss Bank Corporation, one of the triple A-rated banks. SBCI has long had a substantial presence in the international capital markets and is a leading international underwriter of both bonds and equities. In 1987 SBCI significantly increased its commitment to the UK market and to equity research, sales and trading through the acquisition of Savory Millin, a UK stockbroker. SBCI has offices in London, Amsterdam, Frankfurt, Hong Kong, Melbourne, New York, San Francisco, Tokyo and Zurich.



FUND MANAGEMENT

International Equity Markets

With a world-wide asset base in excess of £10 billion, Norwich Union represents one of the largest and fastest expanding financial institutions in the United Kingdom. A major player in both domestic and international investment markets we are committed to developing our position as the industry leader. Based on this objective and as part of an innovative expansion policy, we have restructured our organisation and significantly increased the responsibilities of individual Fund Managers.

It is against this background of sustained and accelerating growth that we now seek to recruit investment professionals with experience in international equity markets. Specifically, we seek Fund Managers to join our EUROPEAN, NORTH AMERICAN and FAR EASTERN desks.

Applicants will be educated to degree level and must have at least four years' direct invol-

vement with one of these markets. Experience in funds management will be essential and successful candidates should be capable of working independently whilst at the same time contributing to the team spirit.

All posts are located in Norwich, a prime location within easy reach of the City. The highly attractive remuneration package includes a competitive salary, performance-related bonus, subsidised mortgage and other large-company benefits. In addition, there are excellent sports and social facilities and full relocation expenses will be provided.

Please send full career and salary details to Miss P D Scott, Staff Superintendent, Norwich Union Insurance Group, Saffrey Street, Norwich NR1 3NG. Norwich Union is an equal opportunity employer.

FOREX

APPOINTMENTS
For Forex, Capital Markets and Treasury appointments consult a specialist agency
Terence Stephenson
Prince Rupert House
9-10 College Hill,
London EC4R 1AS
Tel: 01-248 0263

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For Situations Vacant
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DIRECTOR – SALES & MARKETING International Oilfield Services c£30k + Car

Our client, a major producer of equipment universally used in the drilling industry is expanding its international base with the addition of a Director who will be responsible for the entire sales development, market identification, product technical feedback, sales administration and training programme. The improved penetration of existing overseas markets is a priority, and the successful candidate will have displayed a proven ability in technical sales development and administration. It is likely that he or she will have a technical degree qualification and be between 35 to 45.

Located in southern England, but away from the London area, the position will provide significant challenge and career growth prospects.

Please write, enclosing your cv, to Olive Cottle quoting AH-13 on both envelope and letter.



Andlock Limited
Executive Search

Salary will reflect importance attached to the position and benefits include car, BUPA, pension and relocation where appropriate.

The Stars, Balcombe Road, Heywards Heath, West Sussex RH78 1NL.

EQUITY DEALERS

We are looking for experienced Equity Dealers with an established clientele to join our London dealing desk. Applicants should be self-motivated, energetic, and possess a sound understanding of the U.K. Equity markets. An excellent remuneration package is offered to the successful applicants.

Write + enclose C.V. to:
Standard Financial Markets Ltd.
36 - 38 Whitehall Street,
London, EC4Y 8BH

NEW STOCKBROKING COMPANY REQUIRES PRIVATE CLIENT BUSINESS EXECUTIVES OR DIRECTORS

A group of experienced business executives are creating a new Company which will offer comprehensive stockbroking and fund management services to the private investor. The group is now looking for individuals who have a private client base and who wish to influence the development of this organisation in line with current market requirements.

The new Company is to be privately capitalised and equity participation will be available. These positions are therefore likely to be of interest to individuals who feel that their own clients requirements are not being met from the facilities being made available through their present firm.

The Company will commence trading in August/September 1988 following successful Membership Applications to The Stock Exchange and The Securities Association. Comprehensive and efficient settlement facilities are now being implemented. Please apply, in Strictest Confidence to Box No: A0950, by the 25th April 1988.

INTERNATIONAL EQUITY SALES • EURO BONDS • TRADED OPTIONS • INVESTMENT RESEARCH • EQUITY
FUND MANAGEMENT • CORPORATE FINANCE

The following are a selection of positions we are currently handling for major City institutions.

- FAR EAST EQUITY SALES
- UK MONETARY ECONOMIST
- MULTICURRENCY SALES
- DM STRAIGHT TRADER
- OIL SALES & RESEARCH
- ELEC/ENG SALES & RESEARCH

Proven expertise and an outstanding track record are prerequisites for the above. Additionally, we welcome approaches from executives who wish to be kept informed of suitable opportunities on a longer term basis.

Please apply in confidence to: JONATHAN HEAD on 01-430 1551/2653 or write Executive Selection Division, 9 Brownlow Street, Holborn, London WC1V 6JD.

DULCIE SIMPSON APPOINTMENTS • DULCIE SIMPSON APPOINTMENTS

Private Client STOCKBROKERS

Bremner plc
(Corporate Member of the Stock Exchange)

Carswell Ltd. (Stockbrokers), our wholly owned subsidiary, are keen to develop our stockbroking activities in the UK. We are therefore interested not only in existing member firms but also in individual members or groups of members wishing to become part of our developing organisation.

Should you be interested, please write (in strictest confidence) to:

Dennis McGuinness, Chairman,
Carswell Ltd.,
7 Nelson Mandela Place, GLASGOW G2 1BU.
Tel 041-221 3402

PROJECT AND ASSET FINANCE

The Project and Asset Finance Division of Security Pacific EuroFinance, the asset based finance subsidiary of Security Pacific Corporation wishes to expand its existing operation.

Project and Asset Finance Division

The division provides primarily medium term debt for the acquisition of plant and machinery and for the funding of projects.

Assistant Vice President - Marketing

The ideal candidate should have good marketing, selling, credit and interpersonal skills. An established track record in either asset based finance or another financial marketing role is required. In this rapidly changing market an aggressive, dynamic individual with a strong sense of commercial acumen is required.

Manager - Marketing

Two vacancies exist. We have decided to suggest our existing transactions which fall in the range of £2MM to £20MM plus, with lower value transactions of £0.75MM to £2MM. Whilst initially the successful applicants will probably concentrate on the lower value transactions, they will be expected to be capable of originating, structuring and closing higher value transactions within a relatively short period of time. Candidates should have good marketing, selling and interpersonal skills with an existing track record of originating and closing fire purchase, conditional sale contracts within the range of £0.75MM-£2MM. These positions would particularly suit individuals between the ages of 22 and 25 who are currently employed in a similar role by a finance house.

Assistant Vice President - Credit

Due to the internal transfer to marketing of the existing credit manager, we have decided to seek an individual at a higher level to assume an increased level of responsibility. Candidates should have had a sound credit training, ideally with an American bank and be familiar with documentation, early restructurings etc. In addition to supervising an assistant manager, credit analyst and documentation clerk the individual will be responsible for all credit matters relating to the existing Aerospace and Project and Asset Finance Divisions. The individual will also be involved extensively in maintaining account responsibility for difficult and problem credits. The successful candidate is likely to be between the ages of 25-32.

The positions all carry very attractive packages comprising competitive salaries together with good banking benefits and a bonus scheme capable of rewarding the most successful performer.

Interested applicants should contact:

Philip Derby Senior Vice President, Security Pacific EuroFinance (UK) Ltd
The Adelphi, John Adam Street, LONDON WC2. Tel: 01-930 5141



Security Pacific EuroFinance

A wholly owned subsidiary of the seventh largest US bank holding company with assets in excess of US \$74 billion.

PROPERTY FINANCE

The Property Finance Division of Security Pacific EuroFinance, the asset based finance subsidiary of Security Pacific Corporation is seeking additional marketing and credit professionals to join its very active Property Team.

SPFF has developed a reputation as a leader in property finance and has established a solid track record in structuring finance transactions in all forms of property and mortgage, as well as hotel and leisure finance.

The vacancies are as follows:

Marketing Officer

Ideally aged 27 to 35, applicants will be entrepreneurial, with a degree or professional qualification and based upon a solid credit training will have developed first class negotiating structuring and pricing skills within the property area of a leading UK/International Bank. The successful applicant will have a sound knowledge of the UK property market.

Credit Manager

Ideally aged 25 to 30, applicants will possess a degree or professional qualification and will have developed sound credit analysis skills as well as a knowledge of the UK property market with a leading UK/International Bank. Both positions carry a very attractive package comprising competitive salaries together with good banking benefits and a bonus scheme capable of rewarding the most successful performer.

Interested applicants should contact:

John Moss, Security Pacific EuroFinance (UK) Ltd
The Adelphi, John Adam Street, LONDON WC2. Tel: 01-930 5141

Security Pacific EuroFinance

A wholly owned subsidiary of the seventh largest US bank holding company with assets in excess of US \$74 billion.

PHYSICAL COFFEE

London subsidiary of large international trade house require the following additional staff to join a recently established operation in London.

TRADER

Experienced in Robustas
Sound Working Knowledge French

POSITION KEEPER/PHYSICALS SUPPORT

Experienced in all Aspects Softs
Sound Working Knowledge P.C. Applications

Remuneration according to age and experience

Apply in writing with full C.V. to

Box A0839
Financial Times, 10 Cannon Street,
London, EC4P 4BY

Senior Credit Officer

c.£40,000

Our Client, a major U.S. Securities House, is urgently seeking an exceptional individual for a demanding and involving role in corporate credit analysis.

Of at least graduate level, you will ideally be US Bank trained and have at least five years' experience with a major Bank or Securities House.

Please contact James Jarratt, Tom Kerrigan Associates,
2nd Floor, 20 Wornwood Street, Bishopsgate,
London EC2M 1RQ, Telephone 01-588 4303.



RECRUITMENT CONSULTANTS

CORPORATE TREASURE DEALER

£50,000

This rapidly expanding Treasury House requires a very high achieving young (late 20s) Client Oriented FX Dealer. Excellent communication skills coupled with thorough dealing experience including SWAPS, FRAs essential.

STEPHEN SEANAHAN
438 1551/2653
Dudley Simpson Appointments
9 Brownlow Street, Holborn,
London WC1V 6JD

LEADING CENTRAL LONDON FIRM

Of Residential Estate Agents (five branches) requires consultant to control Financial Services Department.

Please telephone Stewart Benjamin on 01-387 6566 for an interview.

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For Further Information
Call 01-248 8000

Tessa Taylor
ext 3501

Deirdre Venables
ext 4177

Patrick Williams
ext 3694

Elizabeth Rowan
ext 3456

Paul Maravigus
ext 4676

RESEARCHER/ANALYST

Required for a position in the London office of an International Trading House.

Position would suit young graduate with PC experience and statistical background.

The work will involve detailed research/analysis of Sterling and other fixed interest rate markets, with the opportunity to diversify into options.

Experience in financials and some programming experience would be advantageous.

Salary package negotiable.

Full C.V. in strict confidence to Box A0875,
Financial Times, 10 Cannon Street, London EC4P 4BY

A FRESH START FOR SUCCESSFUL BUSINESS PEOPLE

Hill Samuel Investment Services Limited is a leader in providing its clients with a complete personal financial service.

We recognize that it takes a very special person to explain these services and to advise our clients on how best to manage their money successfully. We undertake a complete training programme for suitable people.

If you are aged between 25-55, self-motivated and enjoy dealing with people, that person could be you.

Opportunities in London/Windsor and the Bournemouth area.

Contact: W. Quayle,
Hill Samuel Investment Services Ltd,
Hill Samuel House,
2 Thames Avenue,
Windsor,
SL4 1QP.

Tel: (0753) 859019

CITY RECRUITMENT BOOM

17 years of unbroken growth have made Allied Dunbar one of the UK's leading financial services groups.

Our City Region is looking to appoint a number of new Consultants based in London and Kent. Our Financial Management Consultants enjoy superb training, marketing and administrative support. Average earnings now exceed £24,000 including renewal commissions. A £8 million TV advertising campaign will ensure that 1988 is our best year ever. Aged 25 plus, have you got what it takes to secure your future? Find out.

Call Ruth Harley on 01 404 4888 or send brief career details to her at
Allied Dunbar Recruitment plc,
78/79 Red Lion Street, London WC1.
We are an equal opportunities Group. Applications are welcome regardless of sex, marital status, ethnic origin or disability.

Allied Dunbar

You have no doubt seen vacancies for financial Management Consultants advertised and have perhaps wondered exactly what this entails. In a lot of cases it means selling life assurance, pension and investment plans. However, at Allied Dunbar Assurance plc it means a lot more.

We are in a unique position to offer our clients a complete integrated range of financial services including portfolio management.

Consequently we require people of integrity to train for a career in this wider sphere of financial management consultancy. We are an equal opportunities Group.

Telephone Ruth Fay on 01 404 4599

International Banking



SPOT FX DEALER

to £50,000

FORWARD DEALER

to £30,000 + bonus

Our client, a first rate European Bank, with a high profile in the Foreign Exchange market is currently expanding its Spot Desk. The requirement is for a dealer with a proven record in trading a major currency in an active dealing room. Salary is negotiable and a car and profit related bonus will be offered.

One of the World's Top 20 Banks wishes to appoint a dealer with at least 2 years' forward trading experience, to be responsible for the Staffing or D. Mark books. Promotion to Senior Dealer status is expected within 6 months. Similar opportunities exist, in other banks, to trade Forward French Francs, Yen, Sterling, Guilders or D. Marks.

Successful dealers, interested in improving their position, are invited to call Gordon Brown personally to discuss the positions described above, or the many other dealing assignments currently handled.

BANK RECRUITMENT CONSULTANTS TEL:

01 628 7601

8708 LONDON WALL, LONDON EC6M 8TP

Gordon Brown

Leicester Polytechnic

Faculty of Business

School of Economics and Accounting

Research Assistant

Required to undertake a project entitled 'The inclusion of British contractors in international building contracts', under the direction of Dr D F Ball. This project is funded by ESRC as part of its research programme on the competitiveness of British industry. Considerable travel in both the UK and overseas is involved.

Applicants should have qualifications and/or experience in business. Some experience of research would be an advantage. The appointment is for one year commencing on 1st October 1988. The salary is £1001 per annum.

Application forms and further particulars are available from the Personnel Office, Leicester Polytechnic, P O Box 143, Leicester LE1 9RH or telephone 0533 531521 ext 2303.

Closing date for applications is 6th May 1988. Informal enquiries may be made to Dr D F Ball on 0533 531551 ext 3775.

SASSOON (UNITED KINGDOM) LIMITED

urgently requires experienced Japanese institutional sales staff

Please send C.V. and full details of experience to:

Mrs. J. Garrity
Sassoon (United Kingdom) Limited
The Counting House
53 Trowley Street,
London SE1 2QN

STOCK EXCHANGE MEMBERS

Old established and soundly based provincial member company with City office, seeks Stock Exchange member/s with existing clientele who will be interested in relocating, probably from London, to our Taunton or Southampton offices to complement existing teams.

A flexible remunerative package can be negotiated.

Box A0877,
Financial Times, 10 Cannon Street,
London, EC4P 4BY.

Company Notices

CAISSE NATIONALE DES AUTOURUTES

75,000,000 - \$USA 15,25%
1987/1996 Issues

We inform the bondholders that in accordance with the terms and conditions of the bonds, Caisse Nationale des Autouroutes has decided to redeem all its outstanding bonds on June 19th 1988 at 103% interest on the said bonds will cease to accrue on June 19th 1988.

The Notes will be redeemed, Coupons No. 3 due June 19th 1988 attached, according to the terms and conditions of the bonds.

Luxembourg, April 19th 1988
CAISSE D'EPARGNE DE L'ETAT
1 place de la
LUXEMBOURG
as Fiscal Agent

The Council of Europe

Resettlement Fund for National Refugees and Over-Population in Europe
ECU 35,000,000 - 11 1/2%
1985-1993

Holders of the above mentioned issue are hereby informed that the annual redemption instalment due May 31, 1988 covering a nominal amount of ECU 6,000,000 has been entirely satisfied by drawing by lot.

The bonds to draw bear the numbers comprised between 21527 and 27530, these numbers inclusive.

Luxembourg, April 20, 1988
BANQUE INTERNATIONALE A LUXEMBOURG
Societe Anonyme
Principale Paying Agent

Company Notices



ROBECO NV announces a cash dividend of 1.72 per ordinary share of Fl. 10 (Fl. 0.172 per share) for the financial period 1987/88.

DEARER SHAREHOLDERS WITH COUPONS ATTACHED
Coupon No. 86 accompanied by the appropriate claim form should be presented to: Computax Paying Agents, National Westminster Bank PLC, Stock Office Services, 20 Old Broad Street, London EC2M 1EL, on business days between the hours of 10 a.m. and 2 p.m.

The dividend will be payable at Fl. 2.92 per share, less tax as appropriate, as from 29 April 1988 against surrender of Coupon No. 86.

Coupons presented by or on behalf of shareholders who are subject to United Kingdom income tax will be subject to Netherlands Dividend Tax at the rate of 10% and United Kingdom Income Tax at the rate of 10% on the gross dividend. Form 92 VR will not be required in respect of claims lodged within six months of the payment date. Coupon No. 86 presented on or after 29 October 1988 must be accompanied by a completed Form 92 VR certified by the individual shareholder's tax agent or lawyer.

82B-SHARES CERTIFICATES REGISTERED IN THE NAME OF NATIONAL PROVINCIAL BANK

United Kingdom Banks and Members of the Stock Exchange should lodge the special claim form with the National Westminster Bank PLC, Stock Office Services, 20 Old Broad Street, London EC2M 1EL.

Payment of the dividend must be made on the reverse side of the certificate in accordance with Marking Names procedures. Other claimants must also complete the special claim form and present this at the above address together with the relevant certificate(s) for marking by the National Westminster Bank PLC.

Income tax payments will be shown above for Share-Share Warrants.

Payment will be made by National Provincial Bank (Netherlands) Limited on or after 29 April 1988 and will be subject to Marking Names completion.

CONVERSION OF DUTCH CURRENCY
The Dutch currency will be converted into sterling on 10 April 1988. Further announcement will be made shortly giving the starting details of the conversion in respect of Fl. 10 ordinary shares and Fl. 1 sub-shares.



ROUNCO NV announces a cash dividend of 1.72 per ordinary share of Fl. 10 (Fl. 0.172 per share) for the financial period 1987/88.

DEARER SHAREHOLDERS WITH COUPONS ATTACHED
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Residential Property

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This unique development of luxury houses provides a secure location, while offering easy access to Knightsbridge, the West End and Heathrow Airport.

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This small scale development offers a choice of 2, 3 & 4 bedroom houses which feature all the modern built-in, luxury fully fitted kitchens, beautifully co-ordinated bathrooms, gas central heating and double glazing. Secure parking and paved paths.

Prices range from £240,000 to £345,000. Early viewing is recommended.

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Wates BUILD WITH CARE

Legal Notices

PROBIC NUMBER AND PLASTIC LIMITED BY RECEIVEMENT

NOTICE IS HEREBY GIVEN, pursuant to section 48 of the Insolvency Act 1986, that a RECEIVEMENT OF THE CREDITORS OF the above named company will be held at The Midland Hotel New Street Birmingham on Tuesday 25 April 1988 at 11.00 a.m. for the purpose of having laid before it the report prepared by the joint administrative receivers in accordance with the said section and, if thought fit, appointing a Committee.

Creditors whose claims are wholly secured are not entitled to attend or vote at the meeting. Creditors who are partly secured may only vote in respect of the balance of amount due to them after deducting the value of the security, as indicated by them. A creditor in receipt of a debt due on, or secured by, a bill of exchange or promissory note may vote in respect of any amount which is due on the bill (unless that other person is subject to a bankruptcy order or in liquidation).

Creditors wishing to vote at the above meeting must lodge a written statement of their claims with us at Court Quay, 43 Temple Lane, Birmingham, B2 5JT no later than 12 noon on 25 April 1988. Forms of proxy which, if intended to be used, must also be lodged with us by that time. DATED this tenth day of April 1988. Forms of proxy which, if intended to be used, must also be lodged with us by that time. DATED this tenth day of April 1988.

Clubs

But has outlined the other business of a policy on fair play and value for money. Support from 10-30 am. Also and top musicians, glassware, hostesses, excellent food, 1988. Regent St., W1U 7SA 0057.

Legal Notices

PROBIC NUMBER AND PLASTIC LIMITED BY RECEIVEMENT

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FOR SALE

PRIME RESIDENTIAL DEVELOPMENT SITE

PERTH, SCOTLAND

48.5 Acres, with outline Planning Consent
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MANAGEMENT

Siemens

UK drive reflects international shift

Terry Dodsworth reports on the West German electronics group's long-term strategy

BACK AT THE end of the 19th century the Siemens electrical group was bigger in Britain than in West Germany...

Japan is clearly under consideration. The turning point in Siemens' attitude to the UK, says Gehrels, came about four years ago when the company became convinced that the Thatcher Government had achieved a genuine change in the economic environment...

computer groups; electronic components, where its semiconductor business is struggling in a highly competitive environment; and telecommunication networks, where it has achieved some breakthroughs with British Telecom and Mercury...



Jürgen Gehrels, Siemens was convinced that the Thatcher government had achieved a genuine change in the economic environment

Because of its broad base in the rest of Europe, the US and large parts of the developing world, it could be an attractive collaborator, while the UK companies could themselves deliver some useful markets both at home and in other parts of the English-speaking world.

It is partly this convergence of interests that has led to the recent speculation that Siemens may be a bidder for a leading British electronics company such as Plessey or STC. Gehrels concedes that the group is, indeed, doing plenty of talking to potential allies in the UK...

Business plans for accountants

Partnership under pressure

Richard Waters explains why medium-sized firms need modern strategies

WHEN Moores & Rowland decided to draw up its first-ever business plan late last year, the disciplines of the planning process brought home a number of facts that it had not faced up to before.

more accountable to their peers than they have been in the past. The days of a partnership being a meal-ticket for life are over.

Hodgson's Clatworthy. This is likely to be possible from 1990, the expected date that a new companies bill will come into effect.

According to its business plan, M&R's independence - and that of similar firms - depends on their ability to improve their internal management to maintain or improve the quality of their services and to generate the resources they need to meet the increasing demand for specialist services.

Setting financial targets for individual offices and partners was at the heart of the plan. Since accountancy firms do not disclose their profits, the clearest indicator for the outside world of their success is the amount of fees earned for each partner.

There is a final important area singled out for comment in M&R's business plan. "Budgetary controls and financial accounting must of necessity become more sophisticated and more strictly enforced."

TECHNOLOGY

Whose hand will be on the horizontal hold?

Jane Rippetean examines Europe's challenge to Japan in a complex fight over the next generation of TV products

THE ENGINEER wearing jeans sits at his cluttered workstation, leans back in his chair, and takes a slow pull on his cigarette. He is staring at a small metal block covered with pins and wires that is mounted in a metal clamp attached to his desk.

manufacturing business - Zenith is the only major American-owned TV set maker remaining - are determined to forestall a similar takeover in their own backyard.

be too expensive for the consumer. We say we need compatibility with the past," states Piet W. Bogels, director of the consumer electronics product division at Philips International.

The crisp images, much easier to see than those on conventional sets, will have double or more the number of horizontal lines that make up a television picture.

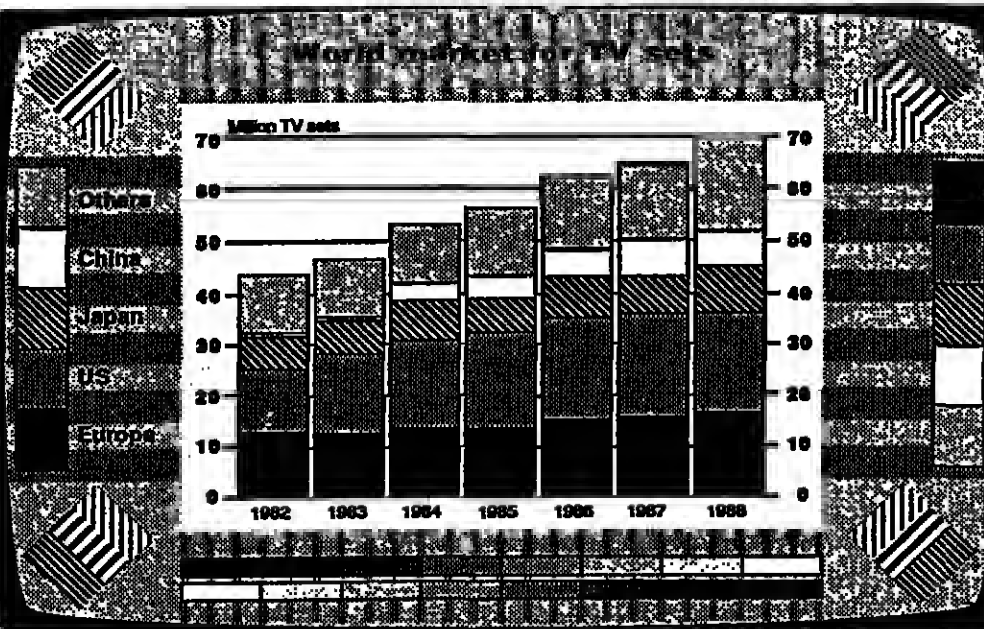
The Japanese, however, are pressing ahead with a system that would require consumers to purchase new TV sets and would usher HDTV in quickly and radically, although at high cost.

At the moment, the Europeans are debating two different proposals. An Groenboom points out, with the unified European market scheduled for 1992, "it would be ironic if we were busy engaged in dividing into new and different camps in TV broadcasting."

They make up the European challenge to Japan in a complex global fight over the future of television technology. The outcome will affect TV sets, broadcasting and production equipment.

The situation in the US is further complicated by the earthbound (or "terrestrial") nature of broadcasting. Although cable can carry HDTV, terrestrial systems do not have enough bandwidth to accommodate the huge transmission capacity demanded by the technology.

Not everyone agrees with this viewpoint, which minimises the promised impact that HDTV will have on television picture quality. Still, an evolutionary approach to digital picture-an-



hancement is expected to take hold quickly. HIS Mackintosh, market researchers, predicts a quarter of homes in some leading markets will have "improved-definition" television by the 1990s.

The 600m television receivers in homes around the world today are technically limited in the picture quality they can provide.

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There is also a strain on the TV set, as Bogels of Philips explains. The HDTV production standard calls for creating a picture at 30 megahertz (one hertz is one wave per second), which is equivalent to 36mm film. Today's NTSC TV set handles about 6 megahertz, and an HDTV set would cope with only about 10 megahertz.

Because television signals can now be digitised, that is, converted from their analogue wave form into the ones-and-zeros of the binary language of the computer, they can be manipulated in advantageous ways.

The development of this technology is one of the key projects of Philips' slice of the Eureka HDTV programme. At Philips' development lab in Eindhoven, two engineers are constructing a mock-up of an eventual electronic system to carry out such signal compression.

More fuel for the Risc bandwagon

BY TERRY DODSWORTH, Industrial Editor

TWO BIG announcements in two consecutive days this week gives some idea of the momentum that is gathering behind the trend towards reduced instruction microprocessors.

Because these systems link a number of different products together, there is a big drive in the industry for common standards that will make computers from different manufacturers work together more easily - and some companies see Risc as an opportunity to achieve more commonality.

The bandwagon has started to gather pace for a mixture of reasons. First is the issue of processing speed and cost. Chips using the Reduced Instruction Set Computing (Risc) concept are designed to operate faster than conventional microprocessors by cutting the number of instructions required to drive them; and because the chips are designed to concentrate on fewer instructions, there is more space available on them for other functions, thus reducing costs and giving a further push to miniaturisation.

ICL's initiative will give it licensing agreements with both American Telephone and Telegraph and Sun Microsystems, the US partners in a move to develop a new approach to building Risc chips.

Making this idea work is, of course, a complex technological challenge, but in the last two or three years research scientists have come up with workable solutions, not least at Motorola, the world's leading producer of 32-bit microprocessors.

ICL is the first European computer manufacturer to commit itself to the AT&T-Sun project. In doing so, it is undoubtedly changing its arm a little. But its aim is to try and bounce other European producers into a further commitment to common systems before American companies run away with the game.

There is also a strain on the TV set, as Bogels of Philips explains. The HDTV production standard calls for creating a picture at 30 megahertz (one hertz is one wave per second), which is equivalent to 36mm film. Today's NTSC TV set handles about 6 megahertz, and an HDTV set would cope with only about 10 megahertz.

Whether this strategy works when pitted against the weight of the American computer industry is another question. A number of other US groups, including Xerox and Unisys, have already lined up alongside AT&T and Sun, and if this approach to Risc is successful, they could be the big beneficiaries in Europe as well as at home.

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FINANCIAL TIMES

FT LAW REPORTS

Directors unfit to trade disqualified

RE MAJESTIC RECORDING STUDIOS LTD AND OTHERS
Chancery Division:
Mr Justice Mervyn Davies:
March 25 1988

DISQUALIFICATION OF A director is appropriate though his involvement in the irresponsible conduct of company affairs was peripheral only, if he has shown himself unfit to trade with the benefit of limited liability in that he shirked his duties as director of more than one company by leaving everything to others.

Mr Justice Mervyn Davies so held when disqualifying Mr David Anthony Heath-Hadfield and Mr Michael Clayton Collier from holding directorships for three years and five years respectively. The order against Mr Collier was made with certain provisos. The applications for disqualification were made by the Official Receiver.

Section 300 of the Companies Act 1985 provides: "(1) The court may make a disqualification order against a person where . . . it appears . . . that (a) he is or has been a director of a company which has at any time gone into liquidation . . . and was insolvent at that time, and (b) he is or has been a director of another such company which has gone into liquidation within five years of the . . . first-mentioned company . . . his conduct as director of any of those companies makes him unfit to be concerned in the management of a company."

HIS LORDSHIP said disqualification orders under section 300 of the Companies Act 1985 were sought against Mr Collier and Mr Heath-Hadfield.

Compulsory orders had been made within five years for the winding up of five companies, Majestic, Hadmor, Enterprises, Clayton's Administration and Clayton's Enterprises. All were insolvent.

Mr Heath-Hadfield and Mr Collier were directors of Majestic, Hadmor and Enterprises. Mr Collier was also a director of Clayton's Administration and Clayton's Enterprises.

It followed that the conditions in section 300(1)(a) and (b) were satisfied.

The question was whether the conduct of Mr Collier and Mr Heath-Hadfield as directors made them "unfit to be concerned in the management of a company."

In considering the question the court had an unfettered discretion, which involved considering their conduct in relation to the insolvent companies, and any other matters which appeared relevant.

Majestic ceased trading in January 1984 with gross liabilities of £27,028, a deficiency as regards creditors of £72,028, and Crown debts of £12,171. The only directors since 1980 had been Mr Collier and Mr Heath-Hadfield. No annual returns had been filed and no audited accounts had been prepared since the year ending March 31 1981. No statement of affairs was issued following the winding-up order, and Mr Collier failed to attend on the Official Receiver.

Hadmor ceased trading in January 1984 with gross liabilities of £345,583, deficiency of £345,583, and Crown debts of £45,829. Mr Collier and Mr Heath-Hadfield were the only directors. Accounts for 1982 were produced showing negative balances on the profit and loss account. No further accounts were prepared. No returns or accounts had been filed, nor was there a statement of affairs. Mr Collier failed to attend on the Official Receiver.

Enterprises ceased trading in 1984 with gross liabilities and deficiency of £21,808, and Crown debts of £57,881. Since 1975 Mr Collier and Mr Heath-Hadfield had been the only directors. Accounts were prepared for 1981 and 1982 showing losses of £38,541 and £31,885. No annual returns or accounts had been filed since March 31 1986. No statement of affairs had been lodged.

Clayton's Administration ceased trading in September 1984 with gross liabilities and deficiency of £28,328, and Crown debts of £28,328. Mr Collier was a director. In September 1984 the Customs and Excise ceased the company's stock for non-payment of VAT. No accounts had ever been prepared.

Clayton's Enterprises was wound up on January 1985, with gross liabilities and deficiency of £71,427, and Crown debts of £29,348. Mr Collier was a director. No accounts were ever prepared.

The position appeared to be that Mr Collier, through Majestic, operated a recording studio at his own premises in Clapham in about 1970. Mr Heath-Hadfield became responsible for the equipment at the studio and was made a director in 1980. In 1980 they embarked on making television programmes using Hadmor Productions.

In the meantime Mr Collier, through Enterprises, was operating a bingo club at the Clapham premises. Mr Heath-Hadfield was co-director but as such his position seemed to have been nominal.

Mr Collier, through Clayton's Administration, also operated the Greyhound public house at Croydon premises owned by Morton Music; and, through Clayton Enterprises, he operated the Clapham Club at other Croydon premises which he owned.

In addition to the five companies under consideration, the court was told of six other companies in which Mr Collier had been concerned.

Overall the gross liabilities of the five companies was £549,175. Of that sum £186,539 was owed to the Crown for PAYE, VAT or NIC, and £467,576 to other creditors.

Mr Heath-Hadfield's case was that no order should be made. That was a bold course in face of the facts (a) that the three companies in which he was concerned were wound up with liabilities of £499,420, of which £123,391 was retained Crown money; (b) that accounts and annual returns were not sent in; (c) that he failed to submit a statement of affairs for either Majestic or Hadmor; and (d) that he knew or ought to have known that Hadmor continued to trade when insolvent.

Mr Heath-Hadfield accepted that he was an executive director of Majestic and Hadmor, but said he was not involved in the running of Enterprises. He said he had no concern in financial affairs, which were left to Mr Collier. He did not know why returns and accounts were not filed. He submitted that in respect of all three companies his conduct was peripheral to financial matters, but he was not in breach of commercial morality, and had not shown such a lack of care as to bring himself within section 300.

Having considered the evidence and seen Mr Heath-Hadfield in the witness box, the court was quite satisfied that at present he was not a person who should be entitled to trade with the benefit of limited liability.

Two references in the authorities were appropriate.

In *Driscoll v Wood* [1986] 1 Ch 882, 408 Mr Justice Byrne said: "It should be understood that a director . . . has assumed a position involving duties which cannot be shirked by leaving everything to others."

And in *Stanford Services* [1987] BCLC 697, 619 Mr Justice Vinelott said: "The public is entitled to be

protected, not only against the activities of those guilty of the more obvious breaches of commercial morality, but also against someone who has shown in his conduct of more than one company . . . a failure to . . . observe the duties attendant on the privilege of conducting business with the protection of limited liability.

In deciding whether to make a section 300 order the court was entitled to take into account events since December 30 1985 when the present summons was issued, as well as the misconduct which supported the application (See *D. J. Matthews, unreported, November 6 1987, Mr Justice Peter Gibson*).

This was a case in which to order a period of disqualification. The appropriate period was three years.

After the failure of Hadmor Mr Heath-Hadfield acquired an estate agency business. He could very well carry on his estate agency in his own name without the benefit of limited liability.

Mr Collier accepted that the court was in a position to disqualify him. He did not oppose the order if only it allowed him to act as director of one company, Morton Music.

He had acted irresponsibly, and was unco-operative with the Official Receiver.

On the other hand, the court accepted that Morton Music survived, and had done so since 1972. It appeared to be paying its debts as they fell due. Its management was keeping better records and there was a promise, backed by the accountant, of up-to-date accounts. It was said that Mr Collier was the moving spirit at the Greyhound and without his presence its future, his livelihood and the jobs of 55 employees would be in jeopardy.

Mr Collier was disqualified for five years with the proviso (1) that he should be allowed to continue to act as director of Morton Music (but no other company) with an independent chartered accountant, approved by the court, as co-director; (2) that audited accounts for Morton Music up to year ended March 31 1987 were filed before March 31 1988.

For the Official Receiver, Elizabeth Glover (Treasury Solicitor).

For Mr Collier, William Blackburn QC and David Marks (Nutt & Oliver).

For Mr Heath-Hadfield, David Marks (Nutt & Oliver).

By Rachel Davies
Barrister

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Chouca 1988

ARTS

Television/Christopher Dunkley

Fantasy, hypocrisy and vérité viewed

For a while it looked as though Michael Grade's first action upon taking over Channel 4 had been to axe Ghosts in the Machine, which would have been a disgrace because this is the only outpost of video art anywhere on British television. Happily it turns out, however, that the series was being reviewed, not dropped, though its new slot on Tuesdays, trying to define "video art" is both difficult and unwelcome: some of the current batch eschew narrative, some don't; some use weird electronic effects, some don't; some are embarrassingly pretentious, others (like last week's "Mach Blackbird" featuring James Bond, an 007 extravaganza peopled solely by clockwork toys) are childishly amusing.

The common denominator, I suppose, is an interest in exploiting and expanding the raw material of this medium: pictures and sound as achieved via electronics. Like paint, they can be used in a figurative, impressionist, abstract or symbolic manner, with painting, the significance of the outcome sometimes depends wholly upon the surface appearance, sometimes entirely upon that which is depicted, but usually upon both. "Les Fabriques d'Esma" is a bewitching ballet, made up of a number of short, videotaped and dance worked into the very landscape. "Water Work" is shot partly above and partly below the surface of a swimming pool and achieves wonderful effects with air rings (like smoke rings) blown under water. "The Work Within Us" is a video fantasy with the powerful atmosphere of a Rudin drama.

The uniform Goody Two-Shoes reaction to the BBC's experiment in racism, Black and White is a little wearying. Of course racial discrimination is bad, and of course we realise that all the commentators are themselves paragons of all the virtues, but the astonishment and horror some of them have expressed simply prove their extraordinary naivety. What did they expect would happen when one black and one white man went to look for jobs, accommodation and recreation in Bristol?

on Sunday that "This results, recorded by a small camera hidden in a hold-alive, were almost unintermittently bleak." Well of course they were: when three golf clubs out of four failed to discriminate, producer David Henahaw showed us only the one that did; when 16 people were approached about letting accommodation to the black man it did not occur to him to ask if he was not black or white, but he was not Bristol or the man's experience that was unintermittently bleak, but the programme.

The invidious implication was that this was news in the sense that Britain, or at any rate Bristol, was somehow different from the rest of the world. Yet the same journalistic stunt could be pulled in numberless cities. Take New York, so memorably referred to by good old anti-racist presidential hopeful Jesse Jackson as "Hymie Town": what do you suppose would happen if instead of hunting for jobs in the pubs of Bristol a black and a white man looked in the fast food diners of Harlem?



Les Fabriques d'Esma: a forthcoming "Ghosts in the Machine" programme.

Last night's offering, "Accidents in the Home," was the sort of thing which gives the genre a bad name, but there are several still to come which are worth watching for. "Les Fabriques d'Esma" is a bewitching ballet, made up of a number of short, videotaped and dance worked into the very landscape. "Water Work" is shot partly above and partly below the surface of a swimming pool and achieves wonderful effects with air rings (like smoke rings) blown under water. "The Work Within Us" is a video fantasy with the powerful atmosphere of a Rudin drama.

Messiaen & Ravel/Festival Hall

Max Loppert

Edward Downes and the BBC Philharmonic Orchestra came south on Monday to give a carefully chosen, imaginatively conceived programme of 20th century French music. Ravel's *Sheherazade* and Messiaen's *Les Femmes d'Alger* offer two contrasting views of European orientalism - the one an exquisite collection of exotic sensibilities pictured with detachment and viewed from a distance; the other as vast, grandly structured, and crowded with garish decorative detail as an Indian temple.

most London-orchestra events seem sadly perfunctory and tired. *Sheherazade* is no longer a rarity - it has become a very good one, but it is still a very good one, rather than by the usual Martyn Brabbins. The music is not the last word in virtuosity - in the rippling fifth and final movements the bounding unisons seemed once or twice on the point of coming unstuck. It was also not the last word in insistently evoked sensuality - in the "Jardin du sommeil d'amour" the mood was clear and cool, dictated by the piano's tick-tockingly ornate tracery (Peter Donohoe, in magnificent form) rather than by the oboe's Martyn Brabbins's swooning song. But under Downes the whole work held together. The individual musical blocks that go to make up the whole edifice were exactly judged and expertly aligned. *Sheherazade*, which on recent occasions has been a disaster, here was played once again an immensely enjoyable as well as an immensely important mid-20th-century masterpiece.

In the Ravel song-cycle the soprano was Barbara Hendricks, a relatively rare London visitor. She gave one of the most delicately fashioned and beautifully voiced performances of this work I have ever heard in the concert hall (and memories of favourite *Sheherazade* records were challenged). Her French is forward, accurately accented, and makes the words the focal point of her line; the tone is clean as well as glowing. On occasion she slightly scooped up to those words from below, and once or twice she failed to heed Ravel's dynamic markings sufficiently (in the very first phrase Miss Hendricks began loud and grew louder, the exact reverse of what the score requires). But as a whole it was an account of the work that caused the audience to hang silent and attentive on every note. No wonder the French adore this singer.

Heinrich Schiff/Wigmore Hall

David Murray

Schiff belongs to the first rank of modern cellists, which means that he was fully entitled to open his Saturday recital with one of Bach's solo suites, the C major. It was a performance that argued strongly for the virtues of the "conventional" modern style: not metronomic nor self-effacingly literal, still less a stream of evenly rich tone. Schiff could make the authority of his bow felt while playing free and light with detail, adding little riffs as they tickled his fingers. He has become quite masterly. What a triumph Christopher Raeburn has achieved in organising something so wholly pleasing.

quirky circus-variations after Rosini. Impertinent speculation: it struck me that Vignoles had worked up his tricky part in the *Martini* so well that he couldn't resist the temptation to play it, deceptively simple Schumann had had only a last-minute look and emerged blum-fingered. There is some current feeling among critics that Witold Lutoslawski's impeccably modern, always effective pieces are too good to be true - that they are nearly effective, and not very searchingly original. It is never easy to sustain that doubt during a good Lutoslawski performance: this time, Schiff and Vignoles made the 1961 "metamorphoses" called *bruce* a mere six minutes long - not only gripping but densely suggestive enough for a far longer work, and yet perfectly shaped to their actual length. If Lutoslawski's constructions are hard to fix within the current terms of critical reference, it may be those terms which are inadequate rather than Lutoslawski's music.

home and the holding of his wife as hostage while he delivered a van full of money to the gangsters. It seems that this particular gang wore fright wigs and rubber masks, and so the BBC "dramatisation" showed this, complete with all the authentic threatening language. This is far more terrifying than any cowboy or crime series precisely because it is "real" - it shows not the fictional Kojak or Rockliffe facing fantasy villains, but people like the viewers themselves whose houses, more often than not, have been invaded by real criminals of real violence. It is clear that the producers realise how frightening this is because poor Nick Ross is required to end the programme by uselessly urging the audience not to have nightmares.

Given its unusual "vérité" status, it would not be surprising to learn that *Crimewatch* had contributed more than any other programme to the ratings of crime in our society. Ross's assurance that such crimes are exceptionally unusual is doubtless wholly incorrect compared to the effect of the dramatisations upon fearful viewers. And the appalling thing is that such re-enactments can have only one purpose: ratings. If it were a question of identifying the crooks then still photographs would be better. The worthiness of the crime-busting purpose is being used as camouflage for an audience-enticing violence which would otherwise be quite rightly condemned.

What a great pleasure it was, once again, to watch *London's Marathon* on BBC1. From the Nuremberg rallies to the Cup Final, the congregation of thousands of people for one purpose is always a sight. The sight of the screen filled from top to bottom and from side to side with that ocean of bobbing faces as thousands of runners surge through the gates at Blackheath for the start of the race has become one of the most inspiring moments of the year. The excitement which the production team then highlight various stories within the whole - the handicapped athletes in their streamlined racing wheelchairs, the Gurkhas running in formation, the fancy dress types competing for charity, and of course the leader, who is always a little behind the pack - has become quite masterly. What a triumph Christopher Raeburn has achieved in organising something so wholly pleasing.

After a successful run in Southampton, the Nuffield Theatre's production of R.C. Sherriff's classic of World War 1 trench life, *Journey's End*, 60 years old this year, has established a dugout at the Whitehall. Despite fears about the public school ethos and, even more, the public school language, the piece still works. Understated and clipped it may be but the dawning realisation of war's futility is finely expressed in a production (Justin Green) that tactfully judges the pace and weight of each scene. Sarah-Jane McClelland's set provides a grubbily real background for the detailed and mainly boring routine of warfare, curiously reminiscent of prison (or even public school) life. Nicky Henson (right) is almost too off-hand as the prizzled schoolmaster; splendid cameos from Tim Kightley, Alan Barker and Andrew Castell (left) nearly compensate for an inadequate leading performance.

Good Friday adds distress, when Kristina tells Elis that she is going to a concert with Peter, the student who claims some of his work as his own. Worse, Mrs Heyst (Mary MacLeod) reports that she met Lindkvist at Vesper and he is coming to call. We hear him approaching, and we see a great silhouette on the curtains as he stands outside, the plant open, as Elis calls him. But he does not come in.

Meanwhile, Eleonora has become increasingly friendly with Benjamin (Simon Schatzberger). She is eccentric, but not mad. She claims to share the feelings not only of other people, but of flowers (she wears a bunch of cold anemones at the above) and even of telephone wires. Jemma Redgrave makes her less child-like than her talk suggests. I could not see her as the same age as Benjamin (whom Strindberg wanted played by a girl) - though his age too is hard to pin down.

But the misfortunes mount, topped by the arrival in town of Lindkvist, chief victim of the crime. Elis is convinced that he will distract on all the furniture.

All is cleared on Easter Saturday and the allegory is complete.

Peter is engaged to a different girl; the risk of Eleonora's arrest for stealing her daffodil has gone; even the dreaded Lindkvist, when he comes to the house in the guise of a creditor, proves a secret admirer of the swifter Heyst and withdraws his claim, so making Elis walk slowly backwards across half the stage into the kitchen.

Easter/Haymarket, Leicester

B.A. Young

Do not see him at first, but we hear his stick as he walks by, and Elis has to stop his ears against the sound of his galoshes (which we do not hear at all).

The story is clearly no more than a chance for Strindberg to air some of his own agonies, and shows the kind of holes that you would accept in a thriller. Why, to take the most obvious, was not Lindkvist equally moved by his early friendship with Heyst at the time of the trial? How did he know about Benjamin's Latin paper?

But there is an un-Strindbergian tenderness, especially between Benjamin and Eleonora, who outgrow the principal plot like Beatrice and Benedick. It is to the Haymarket's credit to have let us see this comparative rarity, with its fine set by Philippe Brande (from which you might guess Lindkvist had already had a go at the furniture), though without the Haydn music the author asked for.

Philharmonia/Festival Hall

Paul Driver

Sunday night's concert at the Festival Hall brought Leonard Statkin to conduct the Philharmonia (largely from memory). The first item, Samuel Barber's famous *Adagio* for strings, was beautifully intoned but, as always with this work, left me cold. Like Byron, there is a vacuousness about its consummation; the little piece is expressivity without context or occasion; all pearl and no oyster.

Barber's Cello Concerto (1946), which came next, made a not dissimilar impression. Though his textures are often biting in a descriptive sense, he himself has small bite as an artist. Thus the first movement, though full of colourful, varied, lively material, and here performed with finesse, naturalness and the finest precision by soloist Ralph Kirshbaum, slipped through the mem-

ory and away. The *Schizma* second movement (beginning with an admittedly lovely canon for solo cello and oboe) was intense and persuasive and spoke of the most assiduous craft, but when it was over one felt unaffected by it nevertheless.

The comparison in William Walton's *Cello Concerto* of 1956 seemed far too hopeful; and yet the third movement, *Molto allegro ed appassionato*, did command interest for its marvellous, unusual rhythms, frequently sparse scoring, and quasi-modernist gestures. The most remarkable of the movements, it was also the most apparently American. Here, just as earlier, the rapport that Statkin created between orchestra and soloist was extremely satisfying. Shostakovich's fifth symphony

is a big, showy and incisive work. It is a pity that Statkin's orchestra-taming was a trifle out of well. The opening *Moderato* music, taken steadily and firmly, had such an eloquence that it really seemed to be breaking into speech at times. The *Adagio* second movement even manages to parody Mahler's own ideas (along with the violin solo from *Swan Lake* and other things) - was vivid, cool and sly. The *Largo* rose to a convincing climax, which in turn convincingly led to the tremolando and the brass bombast of the finale's start. On this occasion the blaring C major at the end of the movement did not seem at all like the ironic rebuke to Stalin which we have lately been taking it to be; but music's glory is that it will never wholly submit to irony.

Arts Guide

Theatre
LONDON
A Touch of the Poet (Comedy). Vanessa Redgrave and Timothy Dalton in profile but declamatory. *Orchid* will play set in the aftermath of the European republican upheavals. *Deluge* is a historical, a Brechtian work pipe-dreaming in the bar. Redgrave his loyal but defeated spouse. (308 2282, 308 1588)
Out on a Limb (The National Theatre). Ian Charleson and Lindsay Duncan lead this white-hot National Theatre revival of Tennessee Williams' play directed by Howard Davies. Eric Roberts and electricity. Rig Body. (308 2282)
Fashion (F1). The 1987 BBC Stratford-upon-Avon season, a very good one, has arrived at the Barbican. This new play by Doug Lunde, with a touching performance by Brian Cox, is a seductive tragedy for the late 1960s about the marketing of political ideology. (308 2282, 308 9891)
The Best of Friends (Apollo). John Balfour makes probably his last appearance on the London stage as Sir Sydney Cockeill, a museum

creator and friend of Shaw (Ray McAnally) and a remarkable character (Rosemary Harris). (287 2282, CC 254 2282). Ends April 23
South Pacific (Prince of Wales). Traditional revival of the great Rodgers and Hammerstein musical. Gemma Craven selling to wash the historical smile Belmont out of her hair.
Shirley Valentine (Voyce). Patricia Collins in fine and funny monodrama by Willy Russell of liberation for a Liverpool housewife on the sea. Shades of *Thelma's Nora* and *Bachelors' Whinnie*, with John. (308 2282, CC 278 4440). Ends April 23
The Queen of the Opera (Theatre Majesty). Spectacular, emotionally nourishing new musical by Andrew Lloyd Webber. (308 2284, CC 278 1211/340 7220)
Follies (Shaftesbury). Stunning revival directed by Mike Ockrent and designed by Peter Yates. *South Pacific's* 1971 musical in which poisoned marriages nearly undermine an old business reunion in a doomed theatre. (378 2282)
Sweeney Todd (Wyndham's Theatre). Royal Court of Caryl Churchill's kick comedy for champagne-swilling yuppie: how the Rig Sang led to class struggle and narrow-boy dealings on the Stock Exchange. (308 2282, CC 278 2282)
Back with a Venues (Strand). Barry Humphries, independently the outstanding vendor of the age, has extended his triumphal London Season in July 8. Dame Edna Evergas has now earned full immunity to good fame, while the libidinous diplomat Sir Les Patterson touches new heights of degradation. (308 2282/4143)
Raggedy (Aldwych). New Tom Stoppard mixes espionage, romance and higher physics in a splendidly fast and clever entertainment. Peter and Kaula is the eponymous intelligence agent. Roger Ross and Nigel Hawthorne in elegant support. Double meetings and double identities abound. (308 6404, CC 278 2282)

NEW YORK
Fences (46th Street). August Wilson, hit a home run, this year's Pulitzer Prize, with the powerful tale of an old black family raising a family in the 1950s, trying to improve their lot as depicted by his own feelings. (251 1211)
Cats (Winter Garden). Still a sell-out. Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically sublime. (308 6282)
A Chorus Line (Shubert). The long-running musical in America has not only supported Joseph Papp's Public Theatre for eight years but also updated the musical genre with its backstage story in which the songs are used as emotions rather than emotions. (308 6200)
Les Misérables (Broadway). Led by Colin Wilkison repeating his West End role as Jean Valjean, the magnificent spectacle of Victor Hugo's majestic sweep of history and paths brings to Broadway lessons in pageantry and drama. If not strict adherence to its source. (308 6200)
Starlight Express (Gardiner). Those who saw the original at the Victoria in London will largely recognize its American incarnation: the stanzas do not have to go round the wheel theatre but do get good exercise in the spruced-up stage with new bridges and American scenery to distract from the backstage pop music and tramped-up, silly plot. (308 6210)
Me and My Girl (Marquis). Even if the plot turns on ironic mimicry of Pygmalion, this is no classic, with irresistible songs and dated leadenness in a stage full of characters. But it has proved to be a durable Broadway hit with its marvellous and bold use of an agile, engaging and actor, preferably British. (308 6210)

CHICAGO
A Flew in Her Ear (Goodman). Frank Galati stars in his own adaptation of Feydeau's farce reset to Paris in 1965, directed by Michael Magp. (2nd May 21) (443 3200).
TOKYO
The Wars of the Roses (in English). Tokyo Globe Theatre. *Shikoku* (308 6210). The English Shakespeare Company opens Tokyo's newest theatre with Michael Bogdanov's lively and inventive production of Shakespeare's English history plays. The theatre was designed by RIBA gold medalist, Arata Isozaki, as a witty pastiche of the Elizabethan original. A large stage throws the faces onto the actors and onto costumes that range from medieval through Victorian to punk. Barry Stanton's fine Falstaff in Henry IV is an excellent fall to Michael Pennington's anguished Prince Hal. Six plays in repertory. *Sanjū* (Theatre Arts, Shinjū). A recent survey indicated that Yume no Yumishiro is the most popular theatre group among today's young generation. Hideo Noda's production shows complex fantasies with a strong vein of surrealist humour, as if Monkey Pythou were invited to attend a traditional Japanese street

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Christie's was busy yesterday selling Old Master drawings in one auction room and prints, then the Old Masters to contemporary in another. The drawings brought in £457,862 in the morning session, and the prints £142,976, both with 12 per cent uplift.
Top prices were among the drawings, which are now eagerly sought after, with prices approaching those paid for Old Master oils. The London dealer Hazlett Goodden Fox paid \$55,000 for a head of a man by Giovanni Agostino da Lodi, a follower of Leonardo da Vinci, who has left few examples of his talent. In 1914 Christie sold the drawing, then ascribed to Leonardo, for twelve guineas.
An American dealer bought a drawing of a forge, with peasants eating inside, by the 18th century Dutch artist Jan Verbeek for £48,000. Verbeek is even rarer than da Lodi with only two signed examples known, of which this is one. The scene probably illustrates a Dutch proverb.
A chalk drawing of the anti-Pope Felix V blessing his sons went for £28,200. It is attributed to Raphael. The head of a man by Ludovico Carracci realised £19,900. Among the prints Rembrandt's etching of Faust made £2,550. It was sold by the Fogg Art Museum of Harvard. Unlike British institutions American museums are constantly selling off surplus stock to raise revenue for new purchases.

Phillips had a major disappointment when a view of Adelaide, dated to 1859, in which the town is barely distinguishable, was unsold, failing to reach a reserve of £200,000. It was the work of Knud Geelmuyden Bull, a Norwegian who was transported from London to Tasmania for forgery and who became a topographical artist. Top price in the sale of topographical paintings was the £25,900 paid for "The old cotton picker," by the self taught Charleston artist William Aiken Walker.
Christie's had great success in 1986 selling off the Chinese export porcelain discovered under the South China Sea by Captain Mike Hatcher. In June in New York it is disposing of treasure from the other great underwater find of recent years, from the Spanish galleons the *Atocha* and *Santa Margarita*, wrecked off Florida in the early 18th century. A massive gold chain, sixty six inches long, is expected to make £250,000 while a coral and gold rosary should realise around the same price. The best of the 400 lots on offer will be on show in London from May 13 to 17.
By coincidence Sotheby's is also holding a shipwreck sale. The *S.S. Medina* was sunk by a German U boat off Devon in 1917. On board were eight cases containing the bric-a-brac of Lord Carmichael, Governor of Bengal. The sale will be held at Sotheby's Billingshurst saleroom in May.

April 15-21
Lily Tomlin repeats her Tony-award winning performance of the crazy people who inhabit her funny and strange imagination. One major segment explores the woman's movement over the past decade. Ends June 26. (254 3870)
The Mystery of Edwin Drood (Kennedy Center Opera House). The Broadway hit musical based on Dickens' unfinished novel features the music of Rupert Holmes for the performance. (297 5679)
Yasuda Takeru (Shimabashi Enbujo). This staggeringly successful supernatural production by the labelled theatre's greatest showman, Ichikawa Ennosuke, has already broken all the records that a new show can possibly break in Japan. Its sheer size and spectacle put it in the same category as the most extravagant Broadway musical. The story is based on one of Japan's oldest legends but is less important than the extrovert and theatrical tricks that Ennosuke has concocted to make kabuki more appealing to a generation that has grown up on rock music and action movies. Purchase the English programme if you want to follow the twists and turns. (441 2211)
Kabuki (Kabukicho) (541 2121). Kame Dabon Chushingura - the story of the 47 loyal retainers - is one of the most famous events in Japanese history, made into countless plays, books and films. The Kabuki version is perhaps the best known. In two parts, at 11am and 4pm. For those with little time, tickets are available (on the day only) for a single act. English captions commentary. West Side Story (Kan'in Hoken Hat). This production of one of the great post-war musicals features a cast drawn from a recent revival on Broadway. In English. (407 8125). Ends Apr 24.

FINANCIAL TIMES

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Wednesday April 20 1988

Embarrassing lapses

THE BRITISH Government is not in deep trouble following the revolt against sections of its proposed community charge or poll tax by a number of its own backbenchers to the House of Commons on Monday night. Even though Tony Blair defied the Government outright and a further eight abstained, there was still a government majority of 25 - considerably larger than some previous administrations have been able to command even at the best of times.

Moreover, Mrs Margaret Thatcher's normal majority is around 100. There is not much effective opposition from the other side of the House, whether from the Labour Party or from the remnants of the old Liberal, Social Democratic and Party Alliance. And the Government still has another three or four years to run. By that time, some of the present battles over the poll tax may have been reduced to footnotes.

It is also true that, by and large, the Government is doing rather well. There may be difficult problems looming up over the management of the economy, but the economic climate is incomparably better than in the late 1970s and early 1980s. On foreign policy the Government looks self-confident, has come to terms with Britain's membership of the European Community and is listened to with some attention around the world. All those are considerable gains.

Size of majority
Yet there must be something wrong with an administration that so repeatedly gets itself into a tangle over what is, possibly the sheer size of the majority is a contributory factor. There are too many Tory MPs with not enough serious work to do and who can make a name for themselves by rebelling. Mr Michael Mates, the man who raised the standard against the poll tax, might never have rebelled if he had been given office and is at least as able as many of those who have.

Back bench frustrations alone, however, cannot explain why the Government so often makes the "competent". To borrow a phrase, the administration must take responsibility for its own

actions. There is just the slight suspicion that because it believes that it will win in the end, it does not much care how the victory is achieved. Indeed in the last few months some striking similarities have begun to develop with the period after the general election of 1983, when the Government also appeared to lose its way over domestic legislation.

Order of priorities
The point then, as now, was that the Conservative Party had produced an election manifesto without giving sufficient thought to how to implement it. Four years ago, it was the abolition of the Greater London Council and the metropolitan authorities that caused the trouble. Now it is the abolition of the rates, various changes in social security benefits and the Education Bill. The results that big questions got mixed up with small. The reform of the education system, for instance, is a matter of major importance. A Government and a parliament that are fiddling about with amendments to the poll tax are unlikely to be able to give it the detailed consideration it deserves. There is, in short, no clear order of priorities.

It took the 1983-87 administration two years to recover from its trough. Even then it was probably only the Westland affair which brought it back to its senses because it showed how close the system of Cabinet government had come to breaking down. It is also worth remembering that when confidence in the Government's competence started to slide, some fairly important measures were secured or had to be withdrawn: the Shops Bill, for example, and the proposed change of ownership of the then British Leyland.

The present administration is in nothing like that situation - yet. But it has been suffering some embarrassing setbacks, to say the least. It should not let its conviction in its own superiority turn to carelessness. Meanwhile, some decisions are being taken without a great deal of parliamentary scrutiny: the disposal of the Rover Group to British Aerospace and the possible sale of the Covenanter shipyard. It is not quite clear that MPs are always following the right subject.

Containment in the Gulf war

FEARS THAT the Iran-Iraq war might provoke a much wider conflagration, drawing in the superpowers, have so far had a stubborn habit of remaining unfulfilled.

So it was again yesterday, as both the US and Iran made clear that their unprecedented series of skirmishes in the Gulf on Monday were unlikely, for the moment, to develop into a full-scale confrontation. President Ronald Reagan, after warning Iraq on Monday night that it would "pay a price" for continuing to threaten US interests in the waterway, said yesterday that things appeared to be calming down.

For its part, Iran - which said on Monday that it was prepared to retaliate against the US anywhere in the world - signalled yesterday that it was not about to take on American military might in the Gulf, instead of sending a tanker belonging to the neutral and almost defenceless United Arab Emirates.

Containing Iran
Clearly, cooler counsels have prevailed on all sides in the face of major provocations. The US, having taken action against the oil rigs, appears to have chosen to ignore a series of other belligerent moves by Iran on Monday including, according to some reports, its first firing of land-based Silkworm missiles at a foreign warship. Iran is too shrewd to want to complicate its war effort, which has come under unusual pressure from Iraq this week, by opening a new front with a superpower. Iraq, whose fears of defeat have in recent years created an interest in broadening the conflict, has substantially improved its position with a drive to recapture the strategic Fao peninsula.

For the moment, then, the enhanced US naval presence in the Gulf appears to be serving the useful purpose of containing Iranian adventurism, in addition to preserving freedom of navigation in the waterway. The military build-up got off to a snaky start last spring, amid uncertainty in Congress and among Washington's allies as to what the US was trying to achieve. But of late, the Reagan administration - while falling to bring

the war to an end or to prevent Iranian attacks on neutral shipping - has generally succeeded in drawing a line in the Gulf which the superpowers are reluctant to venture. It attacked an Iranian ship which it caught in the act of sowing mines last September. When the Iranians struck a Kuwaiti tanker flying the US flag in Kuwaiti territorial waters in October, the Americans responded by firing 1,000 artillery rounds at Iran's Rostam oil rig in the southern Gulf. Until this week, the result was six trouble-free months for the US fleet and other American-flag ships, as Iran concentrated its fire on vessels flying other flags.

Vigorous response
Monday's bombardment of the oil platforms in the Sirt and Sasan fields falls into the same category. The US says it has sent Iran a total of five diplomatic notes since last summer warning it against sowing mines in the Gulf. Evidence that Tehran had resumed such activities required a vigorous response, especially to the light of Iran's apparent belief that the Western military presence was itself becoming a "soft target" as a result of fading interest on the part of Washington and its allies in staying put.

The US stance does carry risks of escalation. Indeed, the latest skirmish underlines the impasse in diplomatic efforts to end the war through the United Nations Security Council. The fact that the only option for reinforcing the Council's ceasefire resolution - an arms embargo against the recalcitrant party, Iran - is blocked for the foreseeable future is no reason to abandon the issue. Western nations should be urgently considering ways of reviving discussions on resolution 598, and if necessary reshaping it to allow Iran a face-saving way out of the war.

Nevertheless, expectations of progress must be modest. While the conflict continues, the threat of Iranian harassment of shipping and of the other Gulf states will be acute. For this reason, as foreign ministers from the Western European Union reaffirmed yesterday, containment of the war by means of the Western naval presence remains an essential concomitant of diplomacy.

Edward Mortimer looks at the factors behind the latest resurgence of terrorist activity

The rising curve of violent death

ONCE AGAIN terrorism is dominating the headlines. Two people have so far been killed, and 31 are still being held hostage after more than a fortnight, by the hijackers of the Kuwaiti airliner. Five people were killed and 16 injured last Thursday by a bomb outside a US servicemen's club in Naples. During Friday night an important Palestinian leader was shot dead at his home in Tunis, along with his bodyguards and a gardener. On Saturday afternoon the same fate struck a leading adviser to the new Italian Prime Minister.

These are four types of terrorism to which Western public opinion is particularly sensitive: hijackings have a built-in element of drama and suspense, and their victims are easy for anyone who has ever travelled by air to identify with. In the present case, however, the media spread of the drama began to flag in the second week, aided no doubt by the fact that there were no longer any passengers from Western countries on board the airliner.

Bomb attacks in European cities, especially on American targets, are obviously threatening to the general public on both sides of the Atlantic. Events relating to the Arab-Israeli conflict are almost always assured of greater publicity in the West than similar events anywhere else outside the Nato area. Reasons for this include the European background to Israel's existence and the very close involvement - emotional as well as political - of the US in Israel's destiny.

The murder of Senator Roberto Ruffilli marks the return of the purely ideological terror, which transmuted Italy and Germany, and to a lesser extent France, to the early 1980s. The authorities in those countries believed they had succeeded in containing this, if not eradicating it. It is particularly disturbing that this murder, claimed by a movement stemming directly from the Red Brigades, should so exactly and so deliberately recall the agony of the Aldo Moro affair which Italy endured just 10 years ago. Like the Red Brigades then, the "Fighting Communist Party" has struck with precision at the Christian Democrats just when they are again facing the way to a new relationship with the Communists. Just as Aldo Moro was the architect of a new parliamentary majority including the Communists, so Senator Ruffilli was intimately involved in the plans to strengthen the state through institutional reform, for which the support of the Communists was being sought.

It would thus be easy to conclude from the events of the last two weeks that terrorism is on an inexorable upward curve and that all the efforts made by governments to combat it have been in vain. That grim conclusion is apparently borne out by the statistics of "casualties" caused by international terrorism compiled by the US State Department. These show that the total for dead and wounded taken together has risen in every year since 1984, with an alarming 25 per cent increase in 1987.

But things are not so simple. First of all the number killed, as opposed to wounded, was significantly lower in both 1986 and 1987 than to the peak year of 1985. Secondly, the 1987 figures

reflect an "extraordinary" increase in terrorist bombings in Pakistan, most of them believed to be linked to the secret police of the Afghan communist regime. These bombings accounted for 1,298 casualties last year (1,076 wounded and 222 killed) - well over a third of the worldwide total. Yet compared with the events referred to above they received remarkably little attention in the Western media.

The US figures, to any case, cover only "international" terrorism - incidents in which either the territory or the nationals of more than one state are involved. This is an artificial distinction. Paul Wilkinson, Professor of International Relations at the University of Aberdeen, attempts to monitor "domestic" as well as international terrorism, and finds that the latter fairly consistently outnumbers the former by a factor of ten to one.

In both cases he finds that the overall number of incidents has not increased dramatically, but the number killed has: in international incidents two thirds of all the deaths in the last 12 years have occurred since 1984. This is because terrorists have resorted to increasingly lethal and indiscriminate methods such as the blowing up of aircraft and the use of car bombs.

"Domestic" terrorism, according to Prof Wilkinson, is increasing very rap-

Most terrorist groups finance themselves wholly or partly by criminal activity - bank-robbery, extortion and drugs

idly, but not primarily in Western Europe, as a country-by-country examination shows. In Spain, the Basque separatist group ETA, responsible for hundreds of murders over the last 10-12 years, appears to have been significantly weakened and has been seeking to negotiate a ceasefire with the Spanish Government. In the UK, the IRA, though far from beaten, has suffered a series of recent setbacks.

In France, the government scored a spectacular victory last year with the arrest of the leaders of the Action Directe group, responsible for most of the political killings in France over the last 10 years or so, other than those related to the Middle East.

In West Germany considerable numbers of known terrorists continue to elude the formidable array of police technology deployed by the Bundeskriminalamt, but they appear to be on the defensive, obliged to concentrate on avoiding capture rather than on spectacular exploits. The violent incidents that do occur tend to be directed against property (especially pyrotechnics and nuclear plants) more than against people, and are thought to be the work of autonomous activists rather than of hard core terrorists.

Even in Italy, where the murder of Senator Ruffilli is certainly disturbing, it is probably safe to say that it does not present a return to the heyday of the Red Brigades. Compared with Mr

Moro to 1978, Mr Ruffilli was a "soft" target. Significantly an attempt to kidnap Mr Ciriaco De Mita - Mr Moro's successor as leader of the Christian Democrats, who has since been named Prime Minister - was foiled by police a few weeks ago.

Terrorism of the Red Brigades, Action Directe, Rader-Mefinhof type flourished in the 1970s in a particular ideological climate. At the time, the student generation of the 1960s, nourished on neo-Marxist libertarian ideas, was experiencing acute disillusionment at the discovery that it could not change the world by non-violent demonstrations or semi-spontaneous "happenings."

The majority drifted into various degrees of compromise with the established order, but a minority of dedicated revolutionaries was prepared to take up arms against the state, and a somewhat larger group was ready to identify with them, even if it did not participate directly. The climate of the 1980s seems very different, though there is always the danger that unemployment and conspicuous inequality will spark off a new wave of extremism among the have-nots or guilt among the haves.

ETA and the IRA, like the Corsican nationalists who constitute France's main remaining "domestic" terrorist problem, are movements of a different sort, much more difficult to extinguish because they operate in however extreme a form, the grievances of national groups with a strong sense of their own identity.

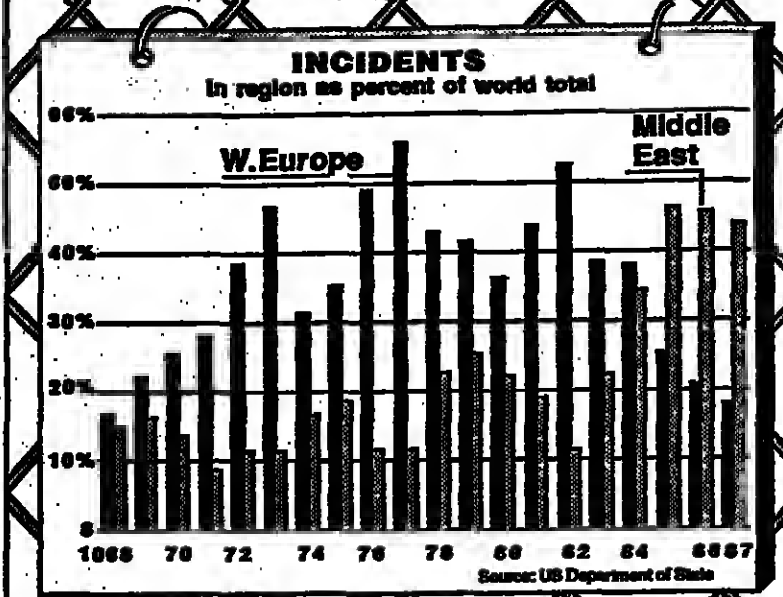
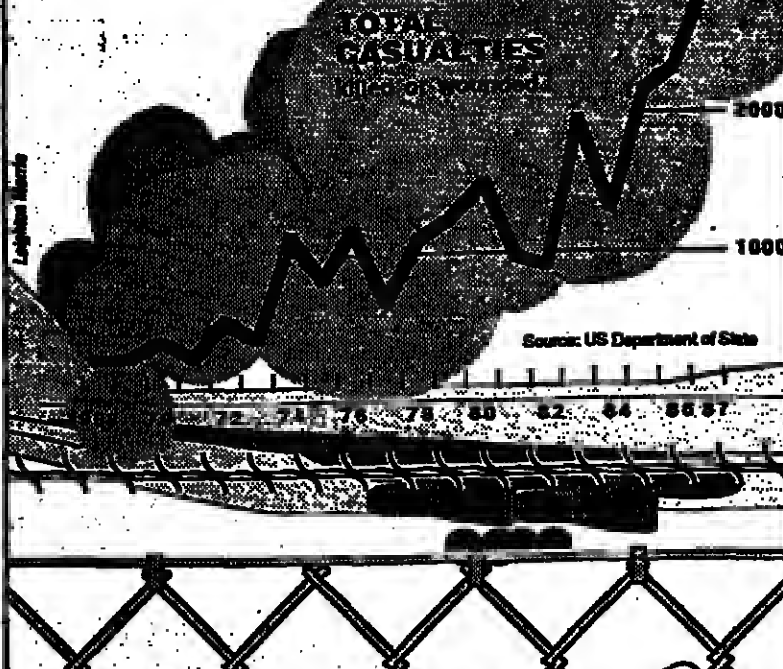
Such groups have something in common with the nationalist or communalist movements that are the main breeding grounds of terrorism in the "ordinary" Middle East, Africa and Asia. Shites in Lebanon, Iraq and the Gulf, Kurds in Iraq, Iran and Turkey, Armenians still seeking revenge on Turkey for the massacres of 1915, Sikhs in India, Tamils and now also Moslems in Sri Lanka, Moslems in the Philippines, blacks in South Africa, Eritreans and Tigrayans in Ethiopia, southerners in Sudan, Sahrawis opposed to Moroccan rule in Western Sahara: these are only some of the groups which have taken up arms "in self-defence" or "to resist oppression" in recent years.

The variety of their grievances varies from case to case, and so does the extent to which the types of violence they resort to can fairly be categorised as terrorism. Terror may be used in a good cause (without thereby becoming good in itself) and more conventional forms of warfare are often used in a bad one. It is not always easy to say where one begins and the other stops.

Nor is it easy, in many cases, to disentangle political terrorism from gangsterism or banditry. Most terrorist groups finance themselves wholly or partly by criminal activity: bank-robbery, extortion, drug-running. The longer they go on the more important these activities are likely to become in comparison with their ostensible political goals.

In Latin America - another region where "domestic" terrorism has increased spectacularly in recent years - violence has become a normal way of life for some groups, and the intertwining of drug cultivation and com-

INTERNATIONAL TERRORISM



merce with ostensibly political activity is almost endemic.

Much has been said and written in the last few years about "state-sponsored terrorism", especially in connection with the Middle East. The US has taken the lead in denouncing this phenomenon and using sanctions - economic, political and, in the case of Libya, military - to counter it. These policies seem to have had some effect. Arab governments which were more or less openly sponsoring terrorism, such as those of Iraq, Syria and Libya, have become much more cautious about it, if they have not given up altogether. The main remaining culprit in the region is Iran, or, at least, a powerful faction which may unfortunately be getting more powerful within the Iranian regime.

Further east, the activities of the Afghan secret service presumably also come into this category, but so (it could be argued) does the use of Western-supplied missiles to shoot down civilian aircraft by the anti-communist Afghan militia. Many would say that the same applies also to some of the activities of the Contras in Nicaragua (though one imagines these are not included in the State Department statistics). As for the killing of the Palestinian leader, Abu Jihad, that probably comes under the heading of "state-sponsored" rather than "state-sponsored" if, indeed, it was carried out by a special unit of the Israeli Defence Forces.

Terrorism in some form has always existed and is unlikely to disappear. In the contemporary world, air travel makes all of us more vulnerable to other people's quarrels, while television and other media enable one group of nations to learn about and imitate the methods of another on the other side of the world.

But we are not quite defenceless. The State Department's figures show that only seven US citizens were killed by international terrorism in 1987 - the lowest figure for six years - and three of those were caught up accidentally, not deliberately targeted. More strikingly, none of them was a diplomat. This has been achieved mainly by strict security precautions at US embassies and other premises in foreign countries; inconvenient, often expensive, but still effective. In Europe, too, much has been achieved simply by better coordination between national police forces, of which the French capture of a boatload of arms destined for the IRA and the Spanish identification of the Gibraltar would-be bombers were two recent fruits.

The bar chart shows a significant decline in Western Europe's share of international terrorist incidents over the last five years. While it would be dangerous to assume that this will continue, it does suggest that constant vigilance and growing firmness can provide some protection, at least against the effects of those conflicts whose true focus is in other parts of the world.

Chase joins the club

Chase Manhattan will become the 14th institution to issue a Visa credit card in the UK when it launches a new "designer card" in May. It might have been thought that the British appetite for plastic cards had been satisfied by the other 13. Not a bit of it: despite hefty interest rates, the number of card-carriers continues to grow.

Visa ended last year with 14m cardholders - an increase of 14 per cent on the previous year. Access with five issuing banks, had 11.8m cardholders at the end of January.

The number of cards padding out people's wallets and purses is much higher than this, though. The Retail Credit Group says its nine members, which include the largest retail issuers, have produced 7m cards between them. Burton alone has churned out 2.5m, while Marks and Spencer has managed nearly 2m.

The National Consumer Council reckons that there are a further 5m or so assorted credit, retail or charge cards, making more than 35m in all.

Not that all this plastic is spread evenly. The "haves" of the plastic card world, of whom there are around 14m, have an average of two and a half each, estimates Edwin Lawton of the Banking Information Service. He confesses to having a fistful himself.

All this suggests that plastic cards are an unusual product: the more you have, the more you want. This will reassure Chase as it prepares to launch its Visa card - not to mention the bery of building societies which are preparing to get in on the act.

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All this suggests that plastic cards are an unusual product: the more you have, the more you want. This will reassure Chase as it prepares to launch its Visa card - not to mention the bery of building societies which are preparing to get in on the act.

Comfortable cats

Stressed executives should get themselves a cat to relieve tension, according to a survey commissioned by Laporte Berbs, the manufacturers of grey fuller's earth, who have a vested interest since the product is used in more than half of Britain's cat litters.

Of the 684 cat owners questioned 71 per cent believed their pet helped reduce stress, 69 per cent said their cats were among their best friends and 63 per cent allowed them to sleep on their beds.

Scottish cats get the best deal: 62 per cent are allowed to sleep on the bed whereas only 30 per cent of Welsh cats have this privilege.

One alarming statistic is that a quarter of the cat owners had lost pets in mysterious circumstances and fears of cat-napping are reflected in a booming market worth over £20m in 1987.

While most fuller's earth is used for cat litters, it has been used by jockeys inside their breeches to prevent piles and a dose is still recommended should you swallow Paracetamol.

Really personal

A London businessman lately returned from California reports a sighting in Newport Beach of an attractive blonde driving a Mercedes with what he assumed was a highly personalised registration plate: HJV NEG.

Despite his record, he is known as a diligent constituency MP in his home town of Leith where, with the help of his wife, May, he has earned the respect of the party grassroots for his attention to local problems. Alex Bell, vice convener of Lothian Regional Council, said: "Nothing like this happened when he was my vice chairman on the Water and Drainage committee."

The mace belongs to the municipality but it is unlikely to worry Brown. He wants an end to that too.

Scottish cats get the best deal: 62 per cent are allowed to sleep on the bed whereas only 30 per cent of Welsh cats have this privilege.

One alarming statistic is that a quarter of the cat owners had lost pets in mysterious circumstances and fears of cat-napping are reflected in a booming market worth over £20m in 1987.

Raisa's dictionary

Mikhail Gorbachev, the Soviet leader, has no immediate intention of writing a new book following the success around the world of his work on Perestroika. However, there might be something coming from his wife, Raisa.

Ron Brown's body

William McKelvey, Labour MP for Kilmarnock and London, has plotted guerrilla tactics with him in the past and says that he had a tendency to stray from the script and surprise everybody.

Chase joins the club

Chase Manhattan will become the 14th institution to issue a Visa credit card in the UK when it launches a new "designer card" in May. It might have been thought that the British appetite for plastic cards had been satisfied by the other 13. Not a bit of it: despite hefty interest rates, the number of card-carriers continues to grow.

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LONDON CITY AIRPORT
A MOWLEM ENTERPRISE

Peter Riddell assesses the seriousness of the revolt within the UK's governing party

THE UK Government's long post-election honeymoon is over and the mid-term blues have started.

It has been the roughest week for the Government in the House of Commons since the doings after the Westland affair two years ago. Not only was there Monday's revolt by Conservative backbench MPs over the community charge, or poll tax, which cut the Government's usual majority of 101 to 25, but there were also sizeable rebellions last week over plans to extend charges for dental and eye checks, as well as unease over the changes in the social security system. For once ministers have been forced on to the defensive.

None of this, of course, means that Mrs Margaret Thatcher's domination over her party is under threat or that policy is about to change. Even governments with secure Commons majorities run into trouble from time to time, as happened to the Tories several times between 1984 and 1986. Few, even in the Commons, now remember the backbench revolts over the abolition of the Greater London Council, rate-capping, student grants and top salaries of civil servants and judges, which so concerned MPs and journalists at the time.

However, just as it would be wrong to get too excited about the parliamentary dramas of Monday night, so the immediate ministerial reaction of brushing aside the rebellion and saying that a majority of "one is enough", as Mrs Thatcher did yesterday, is too complacent.

The events of the past week contain warnings for ministers - about both the social impact of recent measures and the Government's decision-making style - which they would be foolish to ignore.

Concern about the rebellion among senior ministers was reflected in the minutes of a meeting chaired by the Prime Minister on April 11, which were leaked by Labour just before the debate. The minutes reveal a cynical attitude: they talk of issues "beginning to be understood by a number of backbenchers" and the need to pay careful attention to the presentation of any concession - "this would need to be put in positive terms and in easily comprehensible layman's language."

They also reveal how the concession extending the scope of rebates for the less well off was going to be financed: the money would not come from the Treasury, as was the impression gained when it was announced, but from an increase in the charge for all. Yesterday, however, Mrs Thatcher said that no decisions had been taken on this, and that the rebates would not be



Michael Heseltine marshalling the rebels

Rebels fail to hurt Tory confidence

offset, for council tenants, by cuts in housing benefits as had also been proposed.

The significant point about Monday's rebellion is the way in which Mr Michael Mates, a former army officer and main sponsor of the Tory amendment, held his troops in line - his former constituency, Field Marshal Lord Montgomery, would have been proud. The amendment, which the charge should be related to ability to pay via a three-tier structure linked to income tax.

There was surprisingly little erosion of support for Mr Mates. Compared with 61 original backers, 38 Tory MPs voted against the Government and a further eight abstained. (One was away ill). This was despite the concession and widespread doubts about the feasibility of his plan because of the big steps between the bands. There was also energetic lobbying by the Tory whips a mixture not so much of carrots and sticks as of whisky and strong words.

The whips can, and do, point out that the 38 include a fair number of persistent rebels, among them 12 ex-ministers who have no love of Mrs Thatcher, a number of disappointed office seekers and a handful of old "set" dissenters. Only five come from the 1987 or 1983 intake. Yet the list contains such normally

loyal pillars of the Tory backbenches as Sir Geoffrey Johnson Smith and Sir Anthony Black, while Mr Mates himself is not normally regarded as a wild radical.

Similarly, talk that it is all a plot got up by Mr Michael Heseltine to challenge Mrs Thatcher is nonsense. Admittedly, Mr Heseltine stands to benefit if the Government runs into trouble and he made a powerful, if somewhat self-consciously Churchillian, speech during Monday's debate. And some of his allies, including Mr Mates, are involved. But the other main argument is the independent-minded, bicycling baronet Sir George Young, and several of the 38 are no friends of Mr Heseltine.

While some of Monday's rebels saw the Mates amendment as a good opportunity to give the Government a rap over the knuckles, other, as with last week's revolts over health charges, were solely concerned with the particular issue. There are no more than 20 hard core dissenters.

More significant are the wider feelings of unease about the social impact of recent proposals. A familiar argument is that since the Treasury has plenty of money, it has been politically insensitive to follow large tax cuts for the well off, made in the

Budget, with the social security changes, health service charges and the community charge.

Whatever may be said about targeting at the poor, the near-poor suffer. As Mr Heseltine pointed out on Monday, when discussing the widening appeal of modern Conservatism: "If there is a pivotal point at which the political pendulum is tipped, it is that group of people who have lifted themselves not to great wealth, but clear of dependency on the state and into a position of self-reliance - the council tenants who have bought their homes, the newly self-employed and the family who have saved for their retirement." It is these people, the new Tory voters of 1979 onwards, who will be hit disproportionately hard by the combined effect of the changes and who could turn against the Government.

There is also political disquiet about the Government's style - a feeling that Mrs Thatcher and her close allies are too triumphalist. One senior backbencher who supported the Government on Monday commented: "I'd feel a lot happier if I thought there was someone in Cabinet standing up to her and that decisions were properly discussed. It's no good her coming into the tea room (as she did highly unusually last Thursday) on a search and

destroy mission. She and the others have got to listen more."

With the opposition divided and diverted by internal problems, ministers know they can get away with unpopular decisions. There may be a row, even a small rebellion, but all will be quickly forgotten. Many ministers behave as if they will be in office for ever.

On the community charge, ministers intend to press ahead, arguing that alternatives have been rejected. Mr Nicholas Ridley, the Environment Secretary, has pointed out that Monday's majority of 25 was more than the 1974-79 Labour administration regularly achieved.

However, the Government is extending its radical programme into more sensitive fields, such as health, social security and education, where opinion polls have shown a continued strong preference for collective provision rather than Thatcherite individualism. The Government keeps facing criticism from affected interests on its own side as well as from the opposition.

Many ministers acknowledge that the current problems were foreseeable and that the Government's way of taking decisions is haphazard. They point out that it has responded to backbench concern by offering concessions. It is now almost certain that the Government will announce, either tomorrow or next Thursday, that it will fund in full the additional cost of pay awards to nurses and other medical staff.

Looking further ahead, ministers argue that, with at least three years to go before the next general election, there is plenty of time to deal with complaints about fairness - to raise the limit of 24,000 savings for pensioners claiming housing benefit, to provide more money for the health service, as part of a restructuring following review, and to concentrate tax cuts on the low paid.

Moreover, the Government is facing no significant internal dissent over its recent radical industrial moves, such as the privatisation of the electricity and steel industries, and the sale of Rover Group to British Aerospace. This is in striking contrast to the big rows over Westland and Land Rover two years ago.

The key to the Government's confidence is its belief that as long as the economy remains prosperous, its political position will remain strong. Despite all the recent rows, the Tories are still ahead of Labour in the polls, albeit by a reduced amount, and expect to gain seats in the local authority elections on May 5. Until the Government receives some reverse from the electorate, ministers are likely to shrug off the occasional revolt.

The risks of equity investment

Hold on to real not speculative value

By Ronald Grierson

SIX MONTHS after the October Crash, as fears of a bear market are renewed, it is important not to lose sight of the prime cause of the crash: namely, that markets which forsake prudent investment criteria and take off into the stratosphere must sooner or later come down to earth again.

This does not mean that the technical and other weaknesses which contributed to the thing and the steepness of the fall need not be attended to. A sounder economic climate and better regulations would almost certainly have made for a more gradual descent and a softer landing.

But it would be a mistake to ignore the simple truth that the bloated condition of the market would by itself have been enough to cause a drop of the magnitude involved. After all, prices fell only to where they stood nine months earlier - a level with which investors felt comfortable in the after-glow of a bull market. To refer to this as a "total collapse of equity markets" is an exaggeration. If the pricking of a speculative bubble could create such paralysis of investor sentiment, the suspicion must be that the rest of the problem lies in the way investors assess, or fail to assess, the risks.

This raises some awkward issues: 1) All cannot be well with the integrity of investment analysis when shares are a "buy" one day at a vast multiple of earnings, yet are rejected as unattractive three weeks later when all that has changed is that they have become cheaper. What is being analysed is the anticipated short-term behaviour of other investors, not the intrinsic soundness of the business.

In performance-crazy markets, there is always a tendency to talk down the relevance of earnings and dividends; yet this is what investment is about. When prices are pushed to a level where yield is no longer remunerative, investment becomes speculation.

2) Among the fashionable concepts of recent years, one of the most suspect is that of "total return", which seeks to incorporate capital appreciation in the measurement of yield. This may be justified if the gain results from an investment which has outperformed the market. But to apply it to investments in general would be like treating the capital

gain on the sale of one's home as spending money. Moreover, any investment theory which includes in the concept of yield an element that can only be realised by selling the investment is flawed by the practical impossibility of all investors doing so. When the Royal Commission on Incomes made a study in 1975 of the effect of statutory dividend restraint on industrial investment, it questioned the need to free dividends by suggesting that investors were better off realising capital gains taxed at 30 per cent than receiving higher dividends taxed at 88 per cent. Put this way, with the assumption that someone would give one the necessary capital gain just when one needed money, the unreality of the notion of total return becomes obvious.

3) It cannot make sense for shares to be sold to investors on the expectation that earnings and dividends will increase year after year; nor for managements to be made to run their businesses to satisfy that expectation. Business fortunes do not progress in a straight upward line, even under impeccable management, and shareholders must take the rough with the smooth.

When most businesses were privately owned, proprietors tightened their belts in lean years and sat things out. Public corporations living in goldfish bowls somehow find this humiliating and resort to financial acrobatics to maintain the dynamic of growth. They are influenced by the expectations of holders of share options, who have come to look on capital gain as an integral part of their "remuneration packages". (The absurdity of this becomes manifest when one reflects that it is precisely in difficult years that the skill and devotion of management are most needed.)

4) In practice, shareholders are confined by market realities to remaining loyal to their investments. Only a minority can move out of a share that performs below expectation. But the problem lies with that minority, which comprises investment funds where the managers seek to be judged on their ability to out-guess competitors on short-term market movements. There is reason to doubt whether the institutionalisation of the speculative fringe through high-

performance portfolios is healthy. 5) The wise investor should not be mesmerised by such concepts as "securitisation" and "globalisation". Securitisation is a device for giving relatively illiquid debt instruments - hard to trade in difficult markets - a more liquid appearance; globalisation conjures up visions of better markets as a result of traders "passing books" to each other across the world's time-zones. To those of us who cut our financial teeth in more sober times both propositions are worrying.

Prudent traders run their books on calculations which reduce risk to dimensions that can be painlessly absorbed. It is hard to escape the conclusion that much of what nowadays passes for trading is glorified speculation, involving the taking of positions which frequently affect the financial stability of traders and the confidence of investors. Nor is this situation wholly corrected by hedging. The effectiveness of hedges, as of all insurance, depends in the last resort on the solvency of the insurers. This becomes difficult to assess when it involves complex inter-relationships among a vast network of international institutions.

All this puts those of us who believe passionately in the virtues of a property-owning democracy into a quandary. How wise is it for the man in the street to put the bulk of his savings into equity shares? Perhaps we should not mock the cautious citizens of continental countries who rarely venture beyond government bonds, land or gold.

A share certificate merely entitles its owner to a dividend, if one is declared, and to vote at annual meetings. As a repository for savings it lacks the qualities of a bond, a title to land or a bar of gold. The risk can be spread, but events like Black Monday put even that into perspective. At certain ratios of price to earnings, the overall risk of equity investment can be made acceptable. But the average investor should exercise great care once these ratios get out of line. He should keep the bulk of his savings in cash or securities representing real as distinct from speculative value. The author is vice chairman of the General Electric Company plc.

Credit card sales charges

From Mr L.A. Nassim. Sir, Perhaps a more enlightened person can explain to me why retailers and, indirectly, customers are charged on sales by the credit-card oligopoly as follows: France, 0.87 per cent; UK, 2.5 per cent; US, 3 per cent; West Germany, 3.5 per cent; Spain, 4.2 per cent; Belgium, 4.5 per cent. These figures, recently published in Le Monde, derive from a pamphlet circulated by Carte Bleue (the French branch of Visa) in defence of its tariffs against the criticisms of Messrs Leclerc. Do the figures for France have something to do with the militancy of the retailers' unions such as the UGC's? Is the technological revolution being hijacked by the bankers? Would a law making card-users the sole source of revenue for the card-companies solve this manifest injustice? L.A. Nassim, 26 rue de la Salette, 75116, France.

Letters to the Editor

Mr Tebbit and the Prince of Wales

From Mr Ketan K. Shah. Sir, The following taken from Alexis de Tocqueville's Democracy in America, should reassure Mr Norman Tebbit that the Prince of Wales's campaigning and activities can be construed as contrary to Labour party ideology and policy. "When aristocrats adopt a new idea or conceive a new sentiment, they lend it something of the conspicuous station they themselves occupy, and so the mass is bound to take notice of them, and they easily influence the hearts and minds of all around." Democratic countries only the governing power is naturally in a position so to act, but it is easy to see that its action is always inadequate and often dangerous.

From Mr G.C. Stanley. Sir, That John Lloyd (April 14) should be so offensive about Prince Charles and, in passing, about other members of our Royal Family, is totally distasteful. That you, Sir, should give column inches to his views is both surprising and unacceptable. His conclusion, as the letter from Mr Ferguson on the same day demonstrates, is flawed.

Comment is free

From Mr Michael Moore. Sir, As long as the Government interferes with interest rates, there is no "free market". As long as any government interferes with its exchange rate,

No no-strike agreement agreed

From Mr Paul Talbot and Mr Jim Thomas. Sir, Your leader "Challenge for Trade Unions" (April 8) claims that MSF, the general technical union, is in a no-strike agreement at the IBC plant in Luton. This is not the case. The final version of the disputes procedure agreed with IBC contains an option of arbitration if both sides agree, failing which industrial action is possible. Should both parties decide on arbitration, the form must be agreed in advance. In no sense does this add up to a no-strike agreement. It is also worth noting that, in contrast to the AEU engineering union's position in Dunelm, our public scrutiny, it is multi-union in character and the workforce had the opportunity to vote on whether or not to accept the package negotiated on its behalf. Paul Talbot, Jim Thomas, MSF, 22 George Road, Edgbaston, Birmingham.

Umbrellas per Square Mile

From Mr Philip Michelborough. Sir, The change which has caused the City's umbrella problem (Letters, April 12) is not the increase in diameter from three feet to four feet, but the recent habit of unfolding them. The function of the umbrella in the rain is, of course, to inform the taxi-driver who it was who hailed him. Philip Michelborough, 39 Kingsbury Street, Marlborough, Wiltshire.

Indexation of gains should be abolished

From Mr David Gibbs. Mr Alan McOustra's criticism (Letters, April 16) of the Government decision which effectively harmonises the rates of capital gains tax (CGT) with those of income tax omits one aspect: the indexation of gains and the enormous complexity and extra work this involves. I urge the Chancellor to lower CGT rates and abolish indexation. David Gibbs, Elm House Farm, Plummers Plain, West Sussex.

Perception of others' opinions is as important as share price 'reality'

From Dr Sushil Wadhvani. Sir, Mr David Dumant (Letters, April 11) argues that all alternatives to the Efficient Market Theory (EMT) "fail" because if they were valid we would expect to see a significant number of investors consistently achieving higher returns than the stock market average. In Mr Dumant's words, "these out-performers just do not seem to be there." There are several reasons why this argument is misleading. To begin with, it is worth reminding ourselves that the EMT - in its "semi-strong" form - requires that prices fully reflect all available relevant information (that is, the fundamental value). It is this version of the theory which is used by some of my fellow academics to tell governments not to meddle in take-overs, or to tell banking corpo-

rate officers that they should "trust" the share price as their best guide to the future prospects of their company (that is, the "fundamental" value).

Now it is not very difficult to conceive of situations where prices may deviate from their fundamental value without any investor making above-average returns. To take an absurdly over-simplified example, we may all come to believe that, say, there is a 90 per cent chance that the market will grow at a certain rate unwarranted by the "fundamentals", but also a 10 per cent chance that it will crash back to "reality". (This, in the jargon, is called a rational bubble.) There could be substantial periods of time during which prices deviate from "reality", but yet, by construction, everyone makes the same return. Of course

this is only an abstraction, for it assumes *inter alia* unanimity among investors. On the other hand, it is very hard to make sense of the EMT unless we also assume that there are no important differences of opinion among investors. Keynes's fundamental insight, that our perception of the opinions of others is at least as important as "reality" in determining share prices, is highly relevant in this situation. It is extremely difficult to arrive at a convincing theoretical model of share prices, although it is possible to construct examples where prices bear little relation to "reality" but are still entirely unpredictable, so that no one makes higher returns than the market average.

I still believe that the most convincing evidence against the EMT is to be found in certain extreme historical episodes - which, after all, come as close to an experiment in economics as we shall ever get. I have yet to see anyone able to point to a piece of news arriving between October 16 and 19 1987 which could conceivably explain a 23 per cent stockmarket decline in New York on October 19, and the falls in other markets. Mr Dumant says that the economy may, in fact, do badly over the next two years. But what news event could conceivably account for the sudden, substantial change in the perception of this possibility over that week-end? Sushil Wadhvani, Department of Economics, London School of Economics and Political Science, Houghton Street, London WC2.



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Tikkoo floats \$500m ultimate dream

MR RAVI TIKKOO yesterday announced plans to build the world's largest cruise ship, which will be double the size of the Queen Elizabeth II.

The \$500m contract will go to the British state-owned Harland and Wolff shipyard in Belfast, Northern Ireland, and could provide it and its sub-contractors with thousands of jobs at a time of increasing pessimism in the British shipbuilding industry.

The futuristic vessel, codenamed the "Ultimate Dream", is virtually a small floating town and will weigh-in at 160,000 gross registered tons. Passengers' cabins will be built like hotel complexes on top of the ship, each with its own balcony and sea-view. There will be three pent-houses.

The 3,000 passengers will have the use of 12 swimming pools, tennis courts, a 1,500-seat theatre and eight restaurants and shops.

Indian-born Mr Tikkoo, one of the most controversial entrepreneurs of the 1970s, said that he had signed heads of agreement with Harland for the ship and expected to place the order in September.

However, the deal depends on the availability of cover for commercial loans from the Export Credits Guarantee Department, and subsidies from the UK Government through its shipbuilding intervention fund.

Mr Tikkoo said he expected ECGD cover to be available for 80 per cent of the contract price at the normal fixed rate of interest of 7 1/2 per cent over eight years.

Harland declined to comment on the element of subsidy was built into its quote for the order, but the yard is likely to be seeking the maximum allowed under European Community rules. This could be up to 28 per cent of the contract price.

Kevin Brown, Transport Correspondent, in London discusses the career of Indian-born entrepreneur, Mr Ravi Tikkoo (right), who has announced plans to build the world's largest ship



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The Government has a long-standing commitment to maintain Harland, which lost \$58m (\$10m) last year. Mr Tom King, the Northern Ireland Secretary, said questions about the extent of government funding were "slightly premature."

Mr Tikkoo was in super-confident mood yesterday, refusing to countenance the possibility that his "Ultimate Dream" might fail, and urging journalists to "show some belief in our country."

He had less to say about his life since 1979, when he faded from public view after a decade in the news as racehorse owner, shipping magnate and strike-breaker.

A mathematics graduate of Punjab University, Mr Tikkoo, 56, served seven years as an officer in the Indian Navy before becoming a British citizen in 1969 and making a fortune estimated by some at \$50m.

His business career started with a consortium for the world's two largest crude oil carriers to be operated by his privately owned Globtik group.

This was at a time in the early 1970s when other shipowners thought the idea suicidal. Mr Tikkoo was careful, however, to fix long-term charters with Japanese companies before ordering the ships, so insulating himself from the effects of the twin oil shocks later in the decade.

Then he sold the ships to Liberian companies, correctly anticipating a downturn in demand for very large and ultra large tankers.

Mr Tikkoo confined himself yesterday to confirming that he remained a racing man, with "a few" horses, and is currently living in Mayfair, London.

As a private company, Globtik does not issue financial information, but Mr Tikkoo's son Vikram, who manages the New York operation, confirmed that the family finances were in good shape following the disposal of most of the tanker fleet.

Three years later he was back in India celebrating the Conservative victory in the general election and raising Mrs Margaret Thatcher, the incoming Prime Minister. Globtik remains a Bahamas-registered company, however, and is managed from New York.

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There were other ideas which did not come to fruition, however, including a plan to order three 600,000 deadweight tons tankers which were to be nuclear-powered.

The Globtik group was also involved in a long-running battle with maritime trade unions after a strike-bound ship moored in Le Havre was stormed by British seamen brandishing iron bars.

The Filipino crew of the ship later suggested they had been manipulated by French Communists, but Mr Tikkoo's action was branded "despotic" by the British Labour Government.

He was rarely out of the gossip columns as he ran a string of race houses and directed his business empire from a mansion in London's fashionable Hampstead district.

In 1977, however, he decided he had had enough of Britain, claiming the tax system was unfair. His business interests were moved to the Bahamas, and the Hampstead mansion sold to King Khalid of Saudi Arabia for \$2m.

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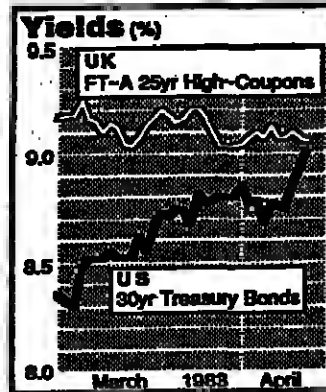
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THE LEX COLUMN

The fine art of flotation



Sotheby's second run at a market flotation represents a plucky denial of the wealth effect. Compared with the first attempt just before the crash, the price has been reduced by 20 per cent, bang in line with Wall Street's performance in the period. In a sense, this is fair enough. World auction sales in last year's fourth quarter were more than 20 per cent up on the year before, and while Christies - the only comparable stock around - underperformed the London stock market by 40 per cent in the crash itself, it has since recovered completely.

Further comparison with Christies is a little less satisfactory. Taking Sotheby's mid-price and adjusting for exceptionalities, the historic multiples is 12 - exactly in line with Christies, and thus allowing nothing for the latter's stock market trading history. The forecast yield, too, is only 2.7 per cent, compared with Christies' historic 3.3 per cent. And while Sotheby's recent profit growth is the more spectacular, the recovery seems complete; margins on auction sales for the two companies now look roughly comparable.

Looking to the future, the optimistic investor will place more weight on Sotheby's harder-nosed commercial approach. That could well be right, but there is a further drawback. As investors in Britain will recall, non-voting shares represent a material commercial risk to the shareholder if things go wrong. Christies has no such cosy protection, and surely deserves a premium to reflect the fact.

national stocks are also traded on Nasdaq; the only real area of competition is in ADRs, which were never London's bread and butter anyway.

Nether does the move mean that every stock exchange from Hong Kong to Vancouver will now be permitted to steal London's market share. It is no coincidence that Nasdaq is the only first approved overseas stock market: nearly all of the other exchanges are centred round a trading floor, and short of transporting that floor could not start up operations in London in any case.

The main casualty of Nasdaq's transatlantic step will not be London at all, but other US exchanges. Already 100 of the 130 ADR issues are listed on Nasdaq, and its convenient position in both time zones should ensure that its hold on that market continues to tighten.

Wall Street firms

A couple of points emerge from yesterday's batch of better than expected first quarter figures from the New York investment banking community. First, firms such as PaineWebber, which are heavily dependent on the US retail brokerage business, are continuing to make reasonable profits despite the sharp drop in their traditional commission income. The second, and more worrying point, is that while current profitability is being boosted by the fat fees associated with the US merger and acquisition boom, the bulk of the profits is being earned from a far smaller base of business than before, which underlines why the sector continues to trade at a discount of more than a third to the market.

Nasdaq

The nerves of some Stock Exchange practitioners must be very frayed indeed if they take fright at the granting of official status to Nasdaq in London. Nasdaq screens have been arriving in the City since last year; all that happened yesterday was that the DTI sanctioned an existing operation as required under the Financial Services Act.

Even though the official blessing might have been a non-event, it has nevertheless served to highlight the efforts that Nasdaq is making in the London market. The US exchange, keen to offset falling volumes at home, now appears to be going all out to gain business elsewhere. However, London need not worry unduly over Nasdaq's new super-sonic "Generation 3 Workstations" that are shortly to be installed in the UK. Less than 5 per cent of London's interna-

Taylor Woodrow

To say that an investment in Taylor Woodrow is a gamble on the long term has become something of a cliché - but one which has paid off over the past five years, with the company's shares outperforming the market by 75 per cent. After yesterday's five per cent rise in the share price, though, prospects for beating the market over the short term look less encouraging.

"Much" will depend on how eagerly Taylor Woodrow exploits capital gains tax changes in the last Budget: some £16m in potential tax liabilities on pre-1982 property will disappear thanks to the Chancellor, and selling them off could generate a good stream of tax-free profits. But with expectations for pre-tax profits this year coming in at around \$50m - of which some \$35m will come from housing and

Morgan Stanley

Morgan Stanley, whose shares continue to trade at a very substantial premium to its \$43 per share book value, has so far proved to be an exception. While other firms have been reporting profits of more than a third in first quarter profits, yesterday it announced record quarterly earnings of \$88.6m, which is 44 per cent more than Merrill Lynch earned on a capital base three times as large. Its ability to push its profits ahead, despite a very substantial commitment to building up its overseas operations in London and Tokyo, is impressive, and the \$120m of almost pure pre-tax profit it has generated on the one-year-old leveraged buy-out of Cains Chemical shows the scale of the profits which can be earned in this high risk area. Unlike First Boston, Morgan Stanley is lucky that few of its highly paid deal-makers have yet decided to abandon ship.

Hilary Barnes in Copenhagen reports on the implications of parliament's N-arms vote

Danish leader calls snap election

MR POUL SCHLUTER, Denmark's Prime Minister, yesterday called a snap general election for May 10 on the issue of the country's continued full participation in the North Atlantic Treaty Organisation (Nato).

He told Parliament yesterday that Denmark's role in the alliance was endangered by a resolution passed by a left-centre majority last week requiring the Government to inform visiting warships that the country does not permit nuclear weapons on its territories in time of peace.

The resolution brings Denmark into open conflict with the British and American policy of neither confirming nor denying the presence of nuclear weapons on their ships.

The opposition Social Democrats, who sponsored last week's resolution, accused the Government of bowing to pressure from the UK and US governments.

Mr Schlüter, whose four-party minority coalition was returned to power only eight months ago, called the election in the full knowledge that there would have to be an unprecedented shift in seats in Denmark's nine-party Folketing (parliament) to give his coalition the clear majority it wants on the issue.

The policy encapsulated in last week's resolution has been shared by successive governments since 1956, but until now it has existed as a general statement, coupled with an assumption that it was respected by visiting warships.

"The resolution changes nothing. We have had the same policy for the past 30 years," said Mr Svend Auken, leader of the Social Democratic Party, which remains, it says, firmly in favour of Denmark's Nato membership. But Mr Auken knew full well,



Schlüter: Nato role endangered before the resolution was put to the vote, that the US and Britain would not share this view.

Mr George Shultz, US Secretary of State, said last Friday that the Danish resolution may have "extremely serious" consequences for Danish-American defence co-operation.

The resolution, if implemented, is likely to stop allied participation in Nato naval exercises in Danish waters; to prevent naval visits to Danish ports by the allies; and prevent the allies from holding exercises in Denmark with troops from the UK, thus threatening the reinforcement policies at the core of Denmark's defence and the reason for its membership of Nato.

Since 1982, Mr Schlüter's coalition - of his own Conservatives, the Liberals (led by Mr Uffe Ellemann-Jensen, the Foreign Minister), the Christian People's Party and the Centre Democrats - has been able to scrape together majorities for economic policy with the backing of the Radical Liberals. But there has been a

defence and foreign policy majority against the Government because the Radicals, with a long pacifist tradition, support the left on defence and foreign policy.

This opposition grouping only came about, however, when in 1985 the Social Democrats, led by former Prime Minister Mr Anker Jørgensen, changed the policies which they had supported when in office (until October, 1982). In particular, using the foreign policy majority against the Government, they opposed deployment of INF missiles in Europe, stopped Denmark's payments to the Nato joint infrastructure funds covering the deployment and began to support the idea of a formalised Nordic nuclear-free zone (the Nordic countries are de facto non-nuclear already).

The Social Democrats, for long the backbone of Danish politics, are under pressure from the gradual rise of the Socialist People's Party, a non-Communist left-wing party formed in 1980, which is opposed to INF membership in Europe, stopped Denmark's payments to the Nato joint infrastructure funds covering the deployment and began to support the idea of a formalised Nordic nuclear-free zone (the Nordic countries are de facto non-nuclear already).

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April 14 resolution came to the vote only because Mr Auken broke an agreement with the Prime Minister over Folketing procedure. Mr Auken claims there was no agreement.

The Radicals, who hold the balance between left and right, have made it clear they will not back Mr Auken for Prime Minister. In fact, Mr Niels Helweg Petersen, the Radical leader, backed by 11 members in the 179-seat Folketing, says he sees himself as "leader of negotiations" to establish a post-election government, and therefore as a potential prime minister in a situation in which neither right nor left has a majority.

The issue which prompted the election, meanwhile, will almost certainly continue to complicate Denmark's relationship with Nato. It is unlikely Mr Schlüter can count on a big enough win to give the Government a defence and foreign policy majority, even if he can count on widespread popular support for Nato membership. The government parties some gains.

The Government is also in a weak position in its pursuit of a coherent economic policy, where the dominant problem is a 25-year deficit on the current balance of payments and a net foreign debt which has reached almost 130 per cent of exports.

Mr Erhard Jakobsen, Minister for Economic Policy Co-ordination and one of the veterans of Danish politics, believes that this election, coming so soon after the last one, could be followed by yet another next winter because it will not be possible to find a majority for the 1989 Finance Bill. Right or wrong, Mr Jakobsen's concern emphasises the need in which Danish politicians have got themselves.

Israel expels eight more Palestinians

By Andrew Whitely in Jerusalem

ISRAELI yesterday expelled eight more Palestinians, as government officials warned that Saturday's killing of Mr Khalil al-Wazir, the PLO's military chief known as Abu Jihad, could have a negative effect on the Middle East peace process.

Six residents of the West Bank village of Beit, where a Jewish teenage girl was killed two weeks ago, were among those deported to southern Lebanon.

Despite an army report which concluded that the girl died accidentally - from a bullet fired by one of her escorts - retribution against the Palestinian villagers involved shows no signs of slackening.

The latest deportations, which bring the total so far this year to 20, were carried out in the same manner as that of an earlier batch of eight prominent activists last week. Taken to the edge of an Israeli-controlled strip of southern Lebanon, they were left at the village of Zuhra.

Mr Yitzhak Shamir, the Israeli Prime Minister, and other Israeli officials have said that deportations would continue, despite continuing worldwide condemnation. Both Britain and the US strongly criticised last week's action.

As Israelis continue to seek in undisguised satisfaction over the assassination of the PLO military chief in Tunis, details are slowly beginning to emerge.

Military complaints in Israel on the publication of details of the Tunis operation was partially lifted yesterday.

At a meeting of the policy-making inner Cabinet last Wednesday, which reportedly took the crucial decision to dispatch a military force to Tunisia, opposition to the action is said to have been expressed by Mr Shimon Peres, the Foreign Minister, and Mr Ezer Weizman, a dovish former defence minister.

Mr Peres declined to comment on the killing yesterday. However, aides said privately that, in the short term, the action would complicate peace efforts, now at a highly delicate stage. Mr Weizman, a minister-without-portfolio, said on Israel radio that the assassination "has only minutes for Israel."

"It will certainly not silence terror and possibly intensify it," he said.

Judging by a Tunisian Government report released on Monday, the mission was a combined naval and air operation, involving about 30 sea-borne commandoes and an electronic warfare Boeing 707.

The official Tunisian news agency, Tap, said: "The enquiry established that Israel was implicated in this cowardly terrorist act which it planned and executed."

Israelis are fearful that Abu Jihad's death will signal the end of a unorthodox truce with the PLO on overseas terrorism, and the country is bracing itself for a spate of retaliatory actions

De Mita warns of crisis

Continued from Page 1

has set a 1992 deadline for balancing the budget in order to meet interest payments on public debt. An immediate start would require cutting the projected 1988 deficit of L122,000bn (\$99bn) by at least L5,000bn-L7,000bn. In succeeding years, the ordinary deficit would have to be reduced by at least L7,000bn-L8,000bn a year.

However, these objectives were implicitly rejected earlier yesterday by a seemingly exasperated governor of the Bank of Italy, Mr

Carlo Azeglio Ciampi. Speaking at a conference in Rome organised by Euronomy magazine, Mr Ciampi asserted that annual reductions of at least L10,000bn were feasible and desirable.

After several years of lecturing governments on the need for greater public spending discipline, he warned that public finances were now in a chronic state and that the longer reform was delayed "the more difficult and costly it becomes."

Airbus and Boeing likely to win Cocom support

Continued from Page 1

Boeing 707, making it the prime exception of the otherwise closed Eastern bloc market.

The expected Cocom decision will, in particular, clear the way for the four-nation Airbus consortium to clinch a \$10m order for two A-310 wide-body aircraft with Interflug, the East German airline.

The Airbus are scheduled to be delivered by spring next year under an arrangement in which the aircraft will be sold to a Western banking consortium and then leased to Interflug. Maintenance will be carried out in the West by Lufthansa, the West German airline.

Airbus, together with Boeing and McDonnell Douglas of the US, is also talking about possible orders with most other Eastern European nations, though not with the Soviet Union.

Fruitt & Whitney and General Electric, the US engine manufacturers which supply the A-310, have both lodged individual Cocom applications in connection with the Interflug deal.

To ease maintenance, it is likely that Interflug will opt for

the GE engines since these are also fitted on Lufthansa's A-310s.

Setting a precedent for the clearance of the Airbus and Boeing export applications, Cocom recently approved a small Spanish civil aircraft sale to Poland.

This deal was allowed subject to conditions on spare parts and maintenance, expected to establish a model for future treatment of airliners delivered to the East.

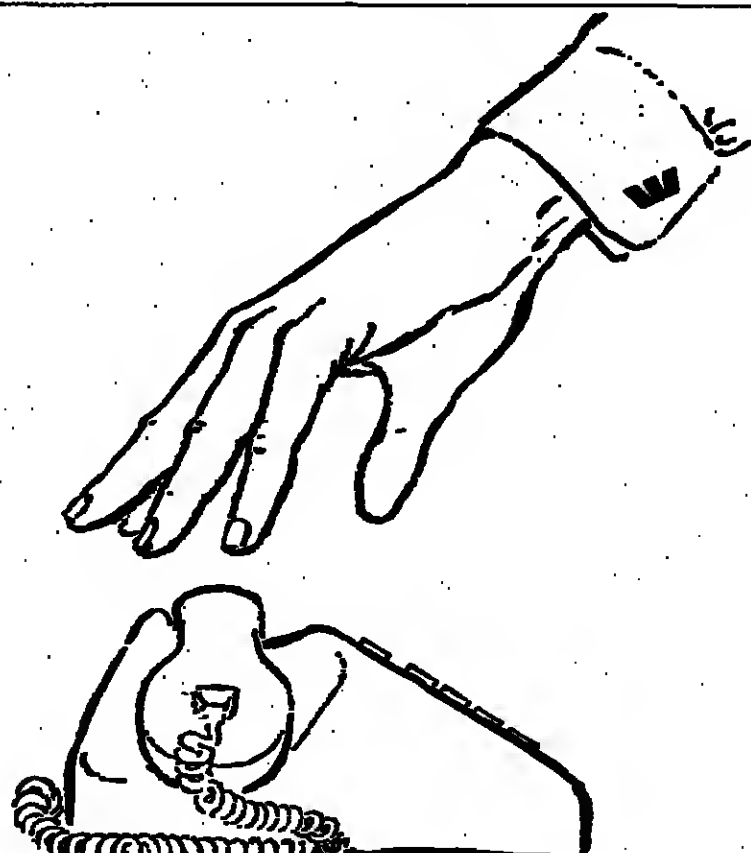
West Germany has played a leading role in pressing for more liberal Cocom rules for both political and economic reasons.

Underlining the new climate of technological co-operation, Siemens, the West German electrical group, announced yesterday that its Kraftwerk Union power division had won a landmark order from East Germany for equipment to monitor radioactivity at the Soviet-designed Greifswald nuclear power complex in the north of the country.

Although the equipment is believed to be worth only a few million marks, it is the first time that Siemens has secured an order for part of an East German nuclear plant.

WORLD WEATHER

Area	Temp	Wind	Cloud	Pres	Area	Temp	Wind	Cloud	Pres
Africa	24	10	10	1010	Asia	20	10	10	1010
Algeria	24	10	10	1010	Beijing	20	10	10	1010
Amman	24	10	10	1010	Bombay	28	10	10	1010
Algiers	24	10	10	1010	Calcutta	28	10	10	1010
Asmara	24	10	10	1010	Chennai	28	10	10	1010
Bahra	24	10	10	1010	Colombo	28	10	10	1010
Bangkok	24	10	10	1010	Dhaka	28	10	10	1010
Batavia	24	10	10	1010	Delhi	28	10	10	1010
Bombay	24	10	10	1010	Hanoi	24	10	10	1010
Buenos Aires	24	10	10	1010	Harbin	20	10	10	1010
Calcutta	24	10	10	1010	Hong Kong	24	10	10	1010
Chennai	24	10	10	1010	Kobe	20	10	10	1010
Colombo	24	10	10	1010	London	12	10	10	1010
Dhaka	24	10	10	1010	Manila	28	10	10	1010
Delhi	24	10	10	1010	Osaka	20	10	10	1010
Hanoi	24	10	10	1010	Seoul	20	10	10	1010
Harbin	24	10	10	1010	Singapore	28	10	10	1010
Hong Kong	24	10	10	1010	Tokyo	20	10	10	1010
Kobe	24	10	10	1010	Yokohama	20	10	10	1010
London	24	10	10	1010					
Manila	24	10	10	1010					
Osaka	24	10	10	1010					
Seoul	24	10	10	1010					
Singapore	24	10	10	1010					
Tokyo	24	10	10	1010					
Yokohama	24	10	10	1010					

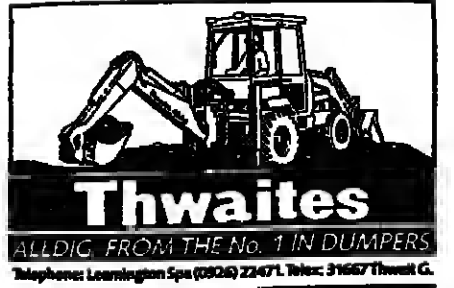


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SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Wednesday April 20 1988

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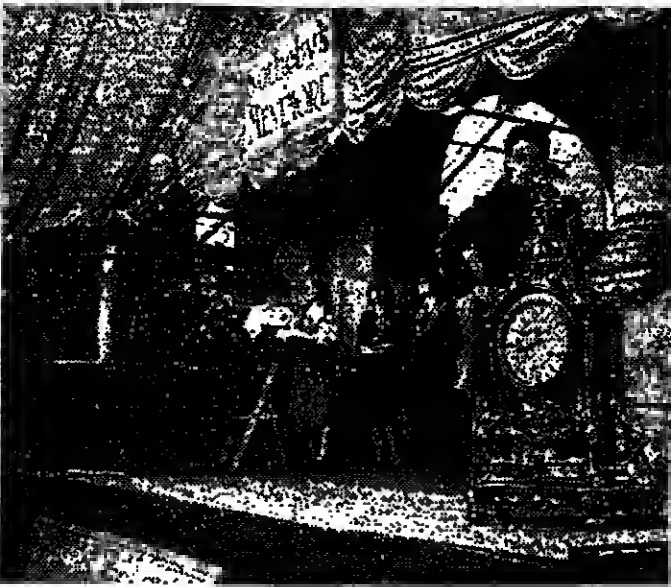
Mixed performances for Wall St investment banks

BY ANATOLE KALETSKY IN NEW YORK

WALL STREET investment houses yesterday revealed sharply divergent performances in the first quarter, with several big institutions still reeling from the damage they suffered last October, while at least one big investment bank, Morgan Stanley, continued to generate excellent results.

Morgan Stanley's net income of \$63.6m or \$3.82 a share was well ahead of most optimistic projections and the group's share price advanced 2 1/4% to \$71 1/4 immediately after the result were announced. In the first quarter of 1987, Morgan Stanley made \$64.5m, or \$3.84 a share.

Morgan's total revenues increased 30 per cent to \$975m, while expenses rose 28 per cent to \$615m and the tax charge jumped nearly 50 per cent to \$60m. Investment banking revenues increased in the quarter to \$197m, which was \$44m higher than a year earlier.



Sotheby's flotation revived in three lots

BY CLAY HARRIS IN LONDON

SOTHEBY'S Holdings, the international auction group, will be valued at up to \$227m under its revived share flotation in London and New York. Trading in the shares may begin as soon as next month.

And Lazard Brothers, is unchanged. Fewer shares, however, will be sold in a Salomon-led US offer - still the largest block at 2.8m - and in an international tranche of 1.1m offered by Salomon, Lazard and Cassano.

Citicorp income up 34% in buoyant banking sector

BY OUR NEW YORK STAFF

SEVERAL US commercial banks have announced substantial gains in first-quarter profits. Citicorp, the industry leader, showed a 34 per cent advance in net income to \$368m from \$267m a year earlier.

Another area of big gains was in the bank's provisions for credit losses. These fell to \$283m, compared with \$474m in the first quarter of 1987. Citicorp's total assets grew by 3 per cent to \$322.9bn in the year to March, while its ratio of common equity to assets declined to 3.5 per cent from 3.9 per cent.

Wells Fargo, the 11th-largest US bank group, reported a 58 per cent jump in quarterly earnings to \$120.4m or \$2.15 a share, from \$76.3m or \$1.35 a year earlier.

Merck jumps 35% on new heart drugs

BY OUR NEW YORK STAFF

MERCK, the big US pharmaceuticals group, yesterday reported a powerful surge in net income, due to the runaway success of its new cardiovascular drugs.

The New Jersey company extended the string of earnings gains which have made it a Wall Street favourite with a 35 per cent increase in net income to \$271.1m. Earnings per share were \$2.06, up a larger 40 per cent because Merck bought back some of its stock last year.

Bethlehem Steel seeks \$150m to cut debt

By James Buchan in New York

BETHLEHEM STEEL, which has staged one of the most dramatic recoveries in recent US business history, said yesterday it would return to the stock market to raise up to \$150m to help reduce its still onerous debts.

Bethlehem, the third-largest US steelmaker, which is enjoying a surge in demand and relatively strong product prices, also announced it was in a position to begin clearing the dividend arrears on three issues of preferred stock.

Peek makes £107m bid for Dubilier

By Andrew Hill in London

PEEK, the electronics and technology company, is making a recommended bid for Dubilier International, the manufacturer of electronic connectors, which would more than double Peek's size.

At Peek's request, the Stock Exchange is investigating a sharp rise in Dubilier's share price ahead of the official announcement of the offer. From 141p in the middle of last week, the shares had reached 176p before dealings were suspended on Monday afternoon.

MCI scores record \$69m earnings in first quarter

BY RODERICK GRAM IN NEW YORK

MCI, the second largest US telecommunications carrier after AT&T, has reported record results for the first quarter, thanks to increased traffic and bigger operating margins.

MCI had a pre-tax gain of \$28m in the latest quarter and a charge of \$8m from the sale of assets. A year earlier it had a non-recurring pre-tax gain of \$12m. Pre-tax profits were \$69m, against \$23m.

Wang advances to \$22m

BY OUR NEW YORK STAFF

WANG LABORATORIES has reported third-quarter earnings lower than analysts had forecast, reflecting some slowness in orders in January and February for its computer equipment.

Net profits for the three months ended March 31 were \$22.7m or 14 cents a share - compared with forecasts of 20 cents - against \$5.9m or 4 cents a year earlier.

Strong growth in sales buoys profits at 3M

By Our New York Staff

MINNESOTA Mining and Manufacturing has reported a sharp gain in first quarter profits following strong demand at home and abroad for its widely diversified industrial products.

Net earnings for the three months ended March 31 rose 93 per cent to \$277m, or \$1.22 a share, in line with forecasts, from \$143m, or 56 cents, a year earlier. Revenue rose 17.9 per cent to \$2.61m from \$2.21bn.

FN Herstal losses rise slightly to BFr1.5bn

BY WILLIAM DAWKINS IN BRUSSELS

FABRIQUE Nationale Herstal, the troubled arms and aeronautics affiliate of Societe Generale de Belgique, has reported its second consecutive year of losses and reduced sales and revealed it is negotiating with creditor banks for its second large capital restructuring in 12 months.

The 1988 figures have been restated to account for Browning, the civil arms and ammunition maker, which was turned from a division into a subsidiary in January last year.

FN attributes the decline to lower than expected orders from aeronautics and defence industry customers, aggravated by the impact of the dollar's fall on its export competitiveness and financial difficulties experienced by several government clients.

FN's traditional markets started to slow in the early 1980s, but the company's recent problems stem from an unsuccessful attempt to diversify into leisure and civil aeronautics.

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INTERNATIONAL COMPANIES AND FINANCE

Pokphand share offer heavily oversubscribed

BY DAVID DODWELL IN HONG KONG

HONG KONG investors have subscribed almost HK\$28bn (US\$3.59bn) - more than one-third of the territory's total money supply - for the 108.5m shares being offered to the public by C.P. Pokphand, a Thai-controlled agri-industrial group.

The offering was one of the most heavily oversubscribed share launches ever mounted in Hong Kong and certainly the most successful since the world stock market crash six months ago. There were effectively 288 subscriptions for every share.

C.P. Pokphand is controlled by the Charoen Pokphand group in Thailand, which claims to be one of Asia's largest agricultural products enterprises with turnover last year of HK\$1.2bn. It will be the first Thai company floated on the Hong Kong Stock Exchange, with 25 per cent of its shares in public hands.

It encompasses trading operations and property interests, as well as two of the parent company's 11 ventures in mainland China.

The issue, priced at HK\$1 per share, has been managed and underwritten by Standard Chartered Asia. Each new share will have one free warrant attached to it, which can be exercised at a price of HK\$1.50. This means the group could ultimately raise about HK\$250m, much of which will be used to reduce debt and to fund growth in China.

Johannesburg Consolidated Investment Company, Limited

Group Gold Mining Companies
Extracts from reports for the quarter ended 31 March 1988

Randfontein Estates

	Quarter ended		Nine months ended
	31.3.88	31.12.87	31.3.88
Ore milled: tons (000)	2 048	2 050	5 827
Yield: grams per ton	3.4	3.0	3.08
Working cost - per ton milled	R65.30	R69.60	R65.35
	R000	R000	R000
Profit from gold	74 536	65 420	173 981
Profit from uranium	1 078	1 207	3 489
Net sundry revenue	2 919	1 871	6 791
Net profit after tax	68 527	66 751	173 542
Capital expenditure	38 510	36 966	118 022

Western Areas

	Quarter ended		Nine months ended
	31.3.88	31.12.87	31.3.88
Ore milled: tons (000)	898	872	2 720
Yield: grams per ton	3.33	3.30	3.34
Working cost - per ton milled	R106.92	R116.92	R110.52
	R000	R000	R000
Loss from gold	6 048	15 455	28 206
Profit from uranium	3 001	4 344	11 938
Net sundry revenue	193	962	(298)
Net loss	2 854	10 749	16 559
Capital expenditure	8 704	8 512	25 548

H. J. Joel

	31.3.88	31.12.87	31.3.88
Capital expenditure (R000)	52 689	50 951	136 033
Reef metres sampled to date: 851 metres. Grade: 21.8 g/t. Width: 31 cm. 675 gm/g.t.			

Randfontein's results have improved satisfactorily, primarily due to the improved grade stemming from an increase in tons from underground.

Western Areas' results reflect the first signs of improved grade. A stringent cost-control programme has resulted in a reduction in working costs.

Joel. Further faulting and the lower grades encountered thus far have necessitated a revision of slope planning. Capital expenditure is being restricted to those items essential for the production and treatment of 80 000 tons per month until the build-up of funds from such production enables the company to increase capacity.

Chairman of Parry replaced

MR KEVIN PARRY, the founder of Parry Corporation, a West Australian entrepreneurial investment company, was ousted as its chairman yesterday as Hang Lung Development of Hong Kong tightened its grip on the company. AP-DJ reports from Perth.

At a board meeting, Mr Parry was replaced as chairman by Mr Ken Court, a director of Parry Corporation, while Mr Laurie Humphry was moved up from chief general manager to chief executive.

Mr Court said Hang Lung would proceed with a planned reorganisation to call a shareholders' meeting to remove Mr Parry as a director as well.

Hang Lung says it is entitled to 33 per cent of Parry Corporation's shares, acquired after they plunged in October's stock market crash. It directly holds 14.9 per cent and recently won three positions on Parry Corporation's seven-member board.

Colour bar limits production at Loraine

BY JIM JONES IN JOHANNESBURG

ANGLOVAAL MINE in South Africa's Orange Free State province appears to be plagued by shortages of skilled labour. Loraine, managed by the Anglovaal group, yesterday reported the same problem at Harmony, which earlier this week said production had been affected by shortages which would only be overcome when the Government scrapped the colour bar on jobs in the mines.

One production was affected by a shortage of men with blasting certificates and the problem is expected to continue for the rest of this year. The mine processed only 361,000 tonnes of ore in the March quarter, against 382,000 tonnes in the three months to December, and an increase in the average gold recovery grade was insufficient to prevent a drop in gold production.

In contrast, Hartheebest and Eastern Transvaal Consolidated Mines both increased gold production. Hartheebest's underground and grade dipped but the mine's recently commissioned residue reprocessing plant built up to its rated 120,000 tonnes a month capacity and more than made up the decline in underground ore production.

ET Cons operates three comparatively small mines in the mountains above the Eastern Transvaal town of Barberton. It increased gold production by raising its ore processing rate, even though the average gold recovery slipped to 10.1 grams per tonne (g/t) from the December quarter's 10.4 g/t.

ANGLOVAAL GOLD QUARTERLIES

	Gold produced (000)		After-tax profit (Rm)		Earnings (cents per share)	
	Mar 88	Dec 87	Mar 88	Dec 87	Mar 88	Dec 87
E. TV Cons	919	864	11.38	15.24	66.1	66.4
Hartheebest	8,040	7,946	62.12	68.77	44.7	37.7
Loraine	1,990	2,007	6.80	6.61	16.7	5.2

JCI gold mines buck the trend

BY OUR JOHANNESBURG CORRESPONDENT

RANDFONTEIN and Western Areas, the two producing gold mines managed by the Johannesburg Consolidated Investment group, have bucked the poorer profit trend which has been evident at most other South African gold mines in the March quarter.

The improvement, based on higher recovery grades, was not sufficient to return Western Areas to an operating profit but Mr Ken Maxwell, that mine's managing director, expects profits will be generated before the end of 1988.

Unexpectedly heavy faulting and narrow reef widths have severely set back establishment of the H.J. Joel mine in the Orange Free State. The unfavourable geology has obliged the mine's engineers to re-plan stoping operations and to conserve development finance by delaying phase two of the mine's development.

Smidth pays same despite fall in profits

By Hilary Barnes in Copenhagen

F.L. SMIDTH, the industrial conglomerate best known for the provision of cement technology, will pay an unchanged 8 per cent dividend despite a fall in net earnings to DKr71m (R1.1m) from DKr214m.

New Issue April 20, 1988
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Generale Bank	Landesbank Rheinland-Pfalz - Girozentrale
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	Trinkaus & Burkhardt KGaA

Shell Australia to spend \$A2.6bn over five years

BY OUR FINANCIAL STAFF

SHELL AUSTRALIA, the wholly-owned local subsidiary of Royal Dutch/Shell, is to maintain its development programme by spending \$A2.6bn (US\$1.65bn) over the five years to 1992.

The expenditure plan will include a \$A500m investment in Singapore, meanwhile, Shell has offered a compromise on its offer to buy out the island state's half share in a \$820m (US\$100m) petrochemical complex.

The Government has been happy to sell the stake to Shell but Japanese minority partners in the complex expressed concern that their interests could be adversely affected.

This led to reports that Singapore might after all retain its involvement but Mr Dick van Hiltten, who heads Shell's operations there, has now said that his company would still be interested in buying part of the holding.

Partners to buy BHP stake in smelter

PARTNERS of Broken Hill Proprietary (BHP) in Western Australia's Western Australia smelter appear to have pre-empted its plan to sell its 20 per cent stake to Norway's Norsk Hydro, BHP reports from Melbourne.

BHP announced the sale last year, subject to the approval of its joint venture partners. Swedish officials have now said, however, that the partners have decided to exercise a right to buy the stake on a pro rata basis.

The sale would lift the stake of the US-based Reynolds Metals to 80 per cent from 60 per cent while the holding of Royal Dutch/Shell would rise to 37.5 per cent from 30 per cent and that of Japan's Kobe Steel to 12.5 per cent from 10 per cent.

Boulder Gold, a small Australian exploration company, said a preliminary study of a US ferrochrome prospect in Montana shows it might be worth mining, AP-DJ adds.

A feasibility study of the Stillwater project together with the US Bureau of Mines confirmed the feasibility of establishing a 120,000-tonne to 140,000-tonne a year operation which, Boulder said, had a net present value of \$20m.

GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	Div Yield	P/E
267	Am. Int'l. Delivery	27.00	+1	8.9	4.5
207	Am. Int'l. Delivery	27.00	-	10.9	5.0
41	Am. Int'l. Delivery	31	-	-	-
142	40 BHP (pays group US\$0)	50	0	2.1	4.1
185	40 BHP (pays group US\$0)	162	0	2.7	12.7
126	95 Bow Technology	140.00	0	5.2	37.102
281	130 CCL Group Ordinary	257	0	11.5	4.5
142	99 CCL Group 11% Conv. Pref.	130	0	15.1	11.6
172	130 CCL Group Delivery	131	0	6.1	4.7
106	91 CCL Group 7.5% Pref.	106	0	10.3	9.7
220	87 George Sheer	220	0	3.7	1.7
145	40 Int'l. Delivery	74	0	-	-
104	39 Jackson	88	0	3.4	3.9
780	300 Multibank BV (Am\$25)	320	-8	18.4	3.3
91	40 Robert Jenkin	40	0	5.5	4.4
124	30 Scripps	124.00	0	7.7	3.9
224	67 Turkey & Carile	200	0	7.7	3.9
74	32 Trelan Holdings US\$0	74	-2	2.7	3.7
202	100 United Europe Conv Pref.	102	0	8.0	7.6
277	176 W.S. Yeadon	277	-1	16.2	3.8

Securities denominated in US\$ and US\$0 are denominated in dollars and subject to the rates of FIMBA. Other securities listed above are denominated in the local currency of the issuer.

Granville & Company Limited
8 Lower Lane, London EC3R 8EP
Telephone 01-421 1212
Member of FIMBA

U.S.\$200,000,000
ML TRUST VI
Collateralized Mortgage Obligations
Floater Class A Bonds

In accordance with the provisions of the Bonds notice is hereby given that the Rate of Interest has been fixed at 7% for the sixth Floater Interest Period of April 20, 1988 through July 19, 1988. Interest Period is expected to amount to U.S.\$11.80 per U.S.\$1,000 Bond.

PRINCIPAL PAYING AGENT
Texas Commerce Bank National Association at the office of its agent at Texas Commerce Trust Company of New York 80 Broad Street New York 10004

PAYING AND TRANSFER AGENT
Citicorp Investment Bank (Luxembourg) S.A. 16 Avenue Merle-Thébesse L-2012 Luxembourg

Merrill Lynch International Bank Limited
Agent Bank

20th April, 1988

Die Erste österreichische Spar-Casse-Bank
First Austrian Bank
(Established in Austria with limited liability in 1819)

formerly
Die Erste österreichische Spar-Casse

US\$40,000,000
Subordinated Floating Rate Notes Due 1992

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 21st April, 1988 to 21st October, 1988 the Notes will carry an interest rate of 7.94% per annum. On 21st October, 1988 interest of US\$398.96 will be due per US\$10,000 Note against Coupon No. 13.

Agent Bank
ORION ROYAL BANK LIMITED
A member of The Royal Bank of Canada Group

Keppel Corporation Limited
(Incorporated in the Republic of Singapore)

TO: ALL BONDHOLDERS

(1) US\$50,000,000
6 3/4% Convertible Bonds due 1992

(2) US\$75,000,000
4% Convertible Bonds due 1997

(3) US\$75,000,000
2 3/4% Convertible Bonds due 1997

SUSPENSION OF BOND CONVERSION

NOTICE IS HEREBY GIVEN that the above Bonds will not be convertible during the period 10 May 1988 to 16 May 1988, both dates inclusive, being the period during which the Share Transfer Books and the Register of Members of the Company will be closed for the purposes of determining the shareholders' entitlement to the Dividend declared in respect of the financial year ended 31 December 1987.

BY ORDER OF THE BOARD
TEO SOON HOE
Secretary
20 April 1988

The accent is definitely local. But the M & A expertise is always world class.

Esmark International S.A.
a subsidiary of
Repetto S.A.
The undersigned assisted Esmark International S.A. in the negotiations.
Chase Manhattan Bank (Paris)
September 1982

Biochemo S.p.A.
a subsidiary of
Cheminvest S.p.A.
has acquired the rights to produce and distribute the brand
Gilcagné
The buyer was assisted by
The Chase Manhattan Bank, N.A.
Milan Branch
CHASE

Techpack
a subsidiary of
Eurocom
has merged with
Teleplastics Industries (TPI)
The undersigned initiated this transaction and assisted Eurocom and Techpack in the negotiations.
Chase Manhattan Bank (Paris)
January 1983
CHASE

Pillar Merchants Limited
has acquired
MBS Distribution
from
Glynwed International PLC
The undersigned initiated this transaction and assisted Pillar Merchants Limited in negotiations.
Chase Investment Bank Limited
July 1982
CHASE

Schering Health Care Limited
has sold its subsidiary
Schering-Prebbles Limited
to
Seton Products Limited
The undersigned acted as financial advisor to Schering Health Care Limited in this divestiture.
Chase Investment Bank Limited
December 1982
CHASE

Amer S.A.
and
Chaseinvest S.A.
have acquired a majority participation in
RECA S.A. - Reggie Ennio
The deal was structured and performed by
The Chase Manhattan Bank, N.A.
Milan Branch
August 1982
CHASE

Our depth of knowledge about European domestic markets combined with a breadth of investment banking expertise brought these companies to Chase.

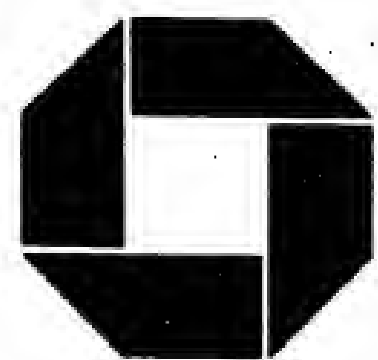
Whether in cross-border or domestic Mergers and Acquisitions, Chase, with its commercial

banking network, has the dedicated and experienced professionals to meet the complex, specialised needs of your company.

It's a combination you'll find anywhere you find Chase. And you'll find Chase everywhere in Europe.

For further information please contact Christopher J. S. Clegg, Managing Director, Mergers and Acquisitions Department, Chase Investment Bank Limited, Woolgate House, Coleman Street, London EC2P 2HD.
Telephone: 01-726 3710.

CHASE

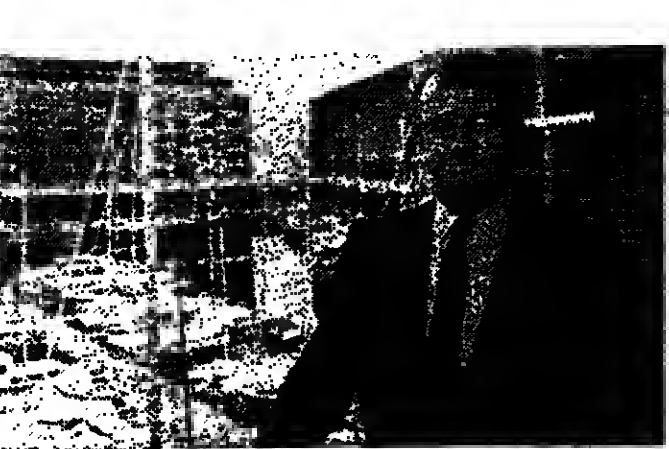


UK COMPANY NEWS

CITY ESTIMATES EXCEEDED FOLLOWING STRONG GROWTH IN CORE DIVISIONS

Taylor Woodrow up 27% to £73m

BY VANESSA HOULDER



Sir Frank Gibb: much increased momentum.

Taylor Woodrow, international construction, property and homes group, yesterday announced a 27 per cent increase in 1987 pre-tax profits to £73.1m. The results exceeded analysts' expectations and the share price rose 20p to 46p.

Strong growth in all three core businesses helped turnover advance by 14 per cent from £783m to £897m. There was, however, a drop in overseas contracting volume and a reduction in turnover of £20m due to the increased strength of sterling. Overseas turnover increased by 11 per cent during the year against a rise of 18 per cent in the UK.

Sir Frank Gibb, chairman and chief executive, said that UK growth was particularly strong in the latter part of 1987 so that the group moved into 1988 with a much increased momentum. Continued growth was expected in 1988 in all of the major businesses.

Contracting profits increased by 30 per cent to £20m. The new UK orders increased by 100 per cent during the year against a rise of 18 per cent in the UK.

Property profits increased by 31 per cent to £27.1m as a result of increased rents and trading.

Accounted for just 7 per cent of profits in 1987 but increased momentum. Major progress was made with loss making subsidiaries such as Seaforth Maritime, Octavus Atkinson, Swiftplan, Taylor Woodrow Construction (Northern) and Terresearch, which are now either making profits or shortly about to do so, said Sir Frank.

The company said it would save £5.5m in interest charges in 1988 by capitalising interest on investment properties. The changes in capital gains tax made in the budget meant it could write off a potential liability of £18m on properties bought before 1983.

A £3m extraordinary loss net of tax was incurred as a result of restructuring the fleet of Seaforth Maritime and stopping coal production in the US. Seaforth, a 45 per cent owned associate, wrote down its North Sea service vessel fleet, involving an extraordinary charge for Taylor Woodrow of £2.8m. The closure of the two US mines and discontinuation of coal production in the US resulted in a £3m provision.

Earnings per share increased by 12.5 per cent to 30.5p, after an increase in the tax charge from 26.3 per cent to 38.5 per cent.

A final dividend of 9p is proposed, making a total for the year of 19.5p (3.5p).

Enlarged Yule Catto 30% ahead at £14m

BY CLAY HARRIS

Yule Catto, speciality chemicals, building products and plantation group, increased pre-tax profits by 30 per cent to £14.6m in 1987. The advances from £10.77m fall short of the £13 per cent rise in turnover to £160.1m (£112.8m).

Chemical profits rose to £9.7m (£9.1m) on sales which were £100m for the first time. The division's results included six months' contribution from Resbrook Holdings, taken over in June in a deal worth £20m.

Resbrook was by far the largest of five acquisitions in 1987. Together they accounted for profits of about £200,000. However, the write-off of £17.4m of goodwill, out of total acquisition costs of £22m, resulted in a fall in assets per share to 49p (64p), the lowest since 1982.

Of other divisions, building products contributed £3.29m (£2.55m) and plantations £741,000 (£728,000). The advances at the latter was restrained by a £1m provision for the cost of roads and

drainage for the first phases of a housing development on surplus plantation land in Malaysia. This was balanced by a £1m profit on the disposal of shares in two chemicals companies, Barrow Hephurn - for which Yule unsuccessfully bid - and W Canning. As a result, Yule showed a £226,000 surplus (£282,000 deficit) on central and finance activities despite higher interest costs.

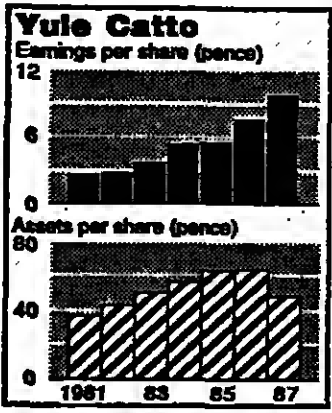
Currency fluctuations reduced pre-tax profits by about £400,000. The tax charge of £5.37m (£3.7m) reflected a rate nearly 4 points higher at 38.2 per cent. Minorities fell to £200,000 (£280,000).

Earnings per share, adjusted for a mid-year scrip issue, advanced by 33 per cent to 10.2p (7.7p). A proposed final dividend of 1.75p raises the total by over 40 per cent to 12p (£1.25p).

comment

Yule's fears over financial repercussions of the

Kings Cross disaster have been allayed by the provisional judge's assessment of the fire-retardant paint supplied by its Products subsidiary. The company, nevertheless, had to shoulder the expense and trouble of representation at the inquiry. The fall in assets, meanwhile, should be seen in a positive light: the return on capital employed has risen from 17 per cent to 25 per cent. With Guthrie losing its controlling Malaysian shareholding and its independence last week, questions must arise over Kuala Lumpur Koperasi's 26 per cent holding in Yule. This 14-year investment has been friendly and without incident by comparison with the Guthrie saga, but the possibility of a future tidying-up operation which takes Yule out of plantations cannot be excluded. On a conservative forecast of £17.7m pre-tax, and a tax rate falling towards 35 per cent, the shares should at least hold onto their gains.



Yule Catto (Earnings per share (pence))

Final payment hurry for Sid

By Steven Butler

A last minute rush by British Gas shareholders to make final payments on their shares by yesterday's 3pm deadline has buoyed hopes that nearly all shareholders will have met the deadline.

Shareholders who failed to make the deadline stood to forfeit their shares, save for their 5p investment. British Gas shares yesterday closed at 180p.

As of three days ago, about 75 per cent of British Gas's 2.9m shareholders had made their third instalment payment. The Department of Energy said this pattern followed that set during the second instalment last year, when 93.7 per cent of shareholders complied.

Concorde in reverse takeover

BY STEVEN BUTLER

Concorde Energy, the independent oil exploration and production company, is roughly quadrupling its size in a £135m reverse takeover of the Kelt Group announced yesterday along with a £30m issue of convertible preference shares.

Concorde also reported an increase in net losses in 1987 from a revised £138m to £218m. The losses occurred in the first half, however, and the company returned to profitability in the second half.

The acquisition will catapult Concorde, which is to be renamed Kelt Energy, into the slot of Britain's third or fourth largest independent oil company, with some 140m barrels of proven oil reserves. Concorde is advised

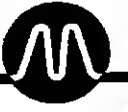
by Samuel Montagu, the merchant bank. Concorde is 50.7 per cent owned by Mr Hubert Perrodou, who is also the owner of Kelt. The acquisition is to be effected by the issue of 235.8m ordinary shares to Mr Perrodou, worth £135m at the suspension price of Concorde shares at 64p.

Some 24.7m of these shares will be in a rights issue to shareholders in a rights issue at 62p, along with £17.4m of preference shares. Two of the new ordinary shares are to be combined in an offer unit with one preference share, priced per unit at 204p and offered to shareholders, including Mr Perrodou, at a nine for 28 basis.

In addition £12.8m of convertible preference shares are to be issued by means of a cash placement.

Mr Perrodou will emerge from the transaction with nearly 75 per cent of the enlarged company. If all of the preference shares are converted, his stake would drop to 63.5 per cent. Mr Perrodou said that he could foresee that the company would be acquired by the oil and gas property of Taylor Woodrow for £25m. Mr Perrodou is to become chairman of the enlarged company.

This notice is issued in compliance with the requirements of the Council of the Stock Exchange. It does not constitute an offer or invitation to any person to subscribe for or purchase any shares. Application has been made to the Council of the Stock Exchange for the grant of permission to deal in the Ordinary Shares of Micrelec Group PLC (The Company), issued and to be issued, in the United Securities Market. It is emphasized that no application has been made for these securities to be admitted to listing. It is expected that dealings in the United Securities Market will commence on Monday 25th April, 1988.



MICRELEC GROUP PLC

Registered in England and Wales No. 2073150

Placing by

COUNTY NATWEST WOOD MACKENZIE & CO. LIMITED
of 2,971,976 Ordinary Shares of 5p each at 110p per share

Share Capital

Set out below is the authorised and issued share capital of Micrelec Group PLC as it will be immediately following the grant of permission for the ordinary shares capital to be dealt in on the United Securities Market and the redemption and cancellation of the 1,000,000 5 per cent 'A' Cumulative Redeemable Preference Shares of £1 each and the 750,000 7 per cent 'B' Cumulative Redeemable Preference Shares of £1 each.

Authorised	Issued and to be issued fully paid
£625,000	£510,000
in Ordinary Shares of 5p each	

Micrelec Group PLC and its subsidiaries (the "Group") develop, manufacture and market electronic equipment primarily for the automation of petrol stations. In addition, the Group undertakes the installation and servicing of such equipment.

Particulars relating to the Company are available in the Statutory Documents and copies of the Prospectus may be obtained during normal business hours up to and including 3rd May, 1988 from:

County Natwest Wood Mackenzie & Co. Limited
Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES

Charterhouse Tilney
1 Paternoster Row, St. Paul's, London EC4M 7DH

Micrelec Group PLC
Camphill Industrial Estate, West Byfleet, Surrey, KT14 6EW

and during normal business hours up to and including 22nd April, 1988 from the Company Announcements Office, The Stock Exchange, 46-50 Finabury Square, London EC2A 1DD.

20th April, 1988

GEC in £22m deal with Rank to boost its night vision

By Terry Dodsworth

THE General Electric Company moved back into the acquisition spotlight yesterday with a £22m deal aimed at strengthening its position in the military night vision equipment industry.

In an agreed cash deal with Rank Organisation, it is taking over Rank Pullin Controls based at Debdon, Essex, and the related thermal imaging activities of Rank Taylor Hobson at Leicester. These businesses will become part of GEC Sensors, a wholly owned subsidiary of the group's Marconi military electronics company, a major customer of the Rank companies.

Last year, GEC launched a flurry of small to medium-size takeovers, including that it was moving to spend some of its notorious cash mountain on a new expansion drive.

This move culminated in the recent joint venture deal bringing together GEC's night vision activities with 'Flintsey's'. But it also received a severe setback earlier this year when a similar proposed merger of its medical equipment division with similar activities at Philips, the Netherlands-based electronics group, fell apart.

Yesterday's agreement will increase the size of GEC Sensors to approaching the £100m turnover level. The company had sales of £94.2m last year on which it made pre-tax profits of £12.4m. While the Rank businesses generated turnover of £14.3m in the year to October 1987, with pre-tax profits of £2m.

In the current year, the Rank activities are expected to add a sharp notch to the group's performance, with turnover falling to £12.3m, and profits to £1m. But GEC Sensors, said that the takeover is mainly attributable to a bunching of defence orders, and that the business is due to resume growth next year.

Thermal imaging equipment, which allows users to see in the dark, is one of the defence industry's growth areas. The technology is widely used by all three military services, and requires a combination of optical products and electronics.

Many of GEC's current systems are based upon optical systems used not only by the UK armed forces and linked to its own electronic devices. Most of these are sold to the UK armed forces, although about 15 per cent of the group's turnover comes from other markets.

Rank said yesterday that the transaction would release resources for investment elsewhere in the group. This would enable the company to concentrate on the further development and marketing of its industrial military products, it added, a field in which it claims to be the world leader.

Profits warning hits Spice share price

BY DAVID WALLER

SHARES in Spice plunged yesterday by more than a third after the USM-quoted auto-parts wholesaler and distributor issued a profits warning.

Spice said that the mild winter had depressed demand for its products. As a result, it expected to make pre-tax profits of no less than £200,000 for the six months to the end of March, compared to £257,000 in the same period last year.

The interim dividend will be maintained at 1.2p per share. Mr Kevin Gibbs, managing director, explained that the mild

weather had curtailed consumer demand for not only their car products such as anti-tweezers, but also accessories such as bumpers.

Wholesalers were still sitting on their winter stocks, with an effect on manufacturers and distributors alike. Spice has suffered from the same volume and pressure on its margins.

Yesterday's warning comes three months after the company reported a 26 per cent rise in pre-tax profits to £1.9m for the year to September 30, on turnover up 11 per cent to £28.5m.

Acquisitions help Hartons to double profits to £5.1m

IN A YEAR in which it made many acquisitions Hartons Group has doubled 1987 pre-tax profits from £2.54m to £5.1m, as forecast at the beginning of March. Turnover moved ahead from £38.8m to £39.0m.

The group's is involved in plastics, PVC foam, spring assemblies and child safety and nursery products.

Mr Max Maimann, chairman, said VT Plastics in the UK has benefited from the acquisitions made in the early part of the year and from the continued development of its product range.

Mr Maimann said that Amelglass in France had achieved a significant increase in sales and its contribution to group results. The three acquisitions made during the year had strengthened its products range and national coverage to 19 branches. Further expansion is planned this year.

The chairman also praised Elson & Robbins where sales growth was achieved on both PVC

from products and spring assemblies. Costs from increasing capacity at its Castle Donington factory and a programme to improve efficiency held back profits but the benefits are expected to come through this year. It said (Partitions) also achieved record results and won an industry award.

In the US, VT Plastics did not contribute to results but did improve its position, Mr Maimann said, as the benefits of its reorganisation and acquisition began to be felt towards the end of the year.

Loss-making K.L. Jeany (formerly Summer Products) is to be sold to its management for about £500,000. Its losses were £149,000 in 1987.

The final dividend is the promised 0.17p on capital enlarged by the recent rights issue, making a total of 1.45p (1.5p). Earnings per share in the period surged 85 per cent from 3.15p to 5.85p.

Adverse currency influences restrict Laura Ashley to £23m

BY ALICE RAWSTHORN

Laura Ashley, which now sells its quintessentially English style of floral frocks and fabrics in shops around the world, yesterday announced that pre-tax profits growth in the last financial year had been held back to 9 per cent at £23m, chiefly because of adverse exchange rates.

Mr John James, chief executive, said that despite "encouraging" sales growth from every area of the business, profits had suffered from the impact of the declining US dollar on its North American earnings.

He estimated that this had cost the group £3.5m in lost profits. Problems in bringing the new Texplan production plant on stream and development costs for its new Mother and Child shops in the US had cost a further £1m. Sales rose to £201.5m (£170.9m) in the year to January 30 and operating profits to £23.5m (£21.4m). The group recorded royalty income of £1.7m (£1.9m). It paid £2.3m (2006,000) in interest on increased borrowings -

reflecting the cost of expansion - and £5.5m (52m) in tax. Earnings per share rose slightly to 7.9p (7.24p). The board proposes to pay an unchanged final dividend of 1.5p making a total of 2.35p (2.25p) for the year.

The decline of the dollar had a serious impact on the contribution from North America, traditionally the group's most profitable area. Although sales grew by 28 per cent in local currencies - and by 9 per cent for established stores - the growth in starting was just 12 per cent to £75m.

New shops were the catalyst for the 22 per cent sales increase to £235m in the UK, although established stores were 5 per cent ahead. In Continental Europe, sales rose by 9 per cent to £25m, with like for like growth of 3 per cent. The Japanese and Australasian shops moved into profit.

The Mother and Child concept in the US is meeting sales targets. Laura Ashley plans to expand the chain in the US and

to open three shops in Continental Europe this year.

comment

Laura Ashley's problems, like those of most every other company with US exposure, had been so long anticipated that these static profits came as no surprise to the City. Given that there is little hope of a rise in the dollar and that interest will increase again, Laura Ashley should muster little more than modest growth in profits to £26m this year. To the stock market the advantage of the group's "international" scope outweighs the disadvantage of its being burdened with its own production plants. Thus the shares are fairly valued - probably for the first time since flotation - on a prospective p/e of 13.5. Laura Ashley now has a little option but to bide its time until the dollar recovers; with most of the shares still in family hands it can enjoy the luxury of doing so.

Bodycote hails packaging as main success in '87

BY VANESSA HOULDER

Bodycote International, metal technology, packaging and textiles group, yesterday announced that sales growth in 1987 pre-tax profits from £4.6m to £10.9m. Turnover was up 31 per cent to £81.4m (£46.7m).

Mr Joe Dwek, chairman and joint managing director, said the record profits demonstrated the strength of the core businesses. The outstanding success, he said, was the new packaging division, which had exceeded expectations. 1988 had started well and he was confident that the momentum built up during the last five years would be maintained.

The company was looking for acquisitions, particularly in contract heat treatment and packaging in the European Community to meet the challenges of the introduction of a single market early in the 1990s.

The metal technology group which accounts for 15 per cent of turnover increased profits by 27 per cent to £2.2m. The division, which specialises in heat treatment services, was contributing to virtually every major civil and military aerospace project in the UK.

Profits from industrial and protective clothing, responsible for 44 per cent of turnover, advanced by 5 per cent to £2m. Four fifths were accounted for by the Dutch subsidiary BECO-KLM "Kleding".

In its first full year, 1987, packaging division, comprised of Stockpack and Skelmersdale Packaging, produced profits of £3.9m on turnover of £7.7m. The textile division, which accounts for 24 per cent of group turnover, raised profits by 10 per cent to £3.2m.

Gearing at the year end was negligible, said Mr Dwek. Return on capital employed rose to 35.9 per cent from 27.5 per cent.

Earnings per share increased by 42 per cent to 21.7p. A final dividend of 3p per share is proposed, bringing the total dividend to 5p (4p) per share.

comment

Good as they were, these results offered few surprises for Bodycote's select band of City followers and the share price fell 4p to 257p. That means, with profits of £16m forecast for 1988, the shares are on a prospective p/e of 5. And that, say the converted, scarcely does credit to the company's record of 25 per cent compound growth in earnings per share over the past five years.

Looking ahead, the company should continue to squeeze good organic growth from its existing businesses - and in particular from contract packaging and heat treatment, which boast large market shares, efficient plants and strong cash flow. Furthermore, the company is eyeing up potential acquisitions and hopes to celebrate 1988 by unveiling a mirror image of the best parts of the business on the continental side of the EC. With its Dutch subsidiary a small plant in West Germany, Bodycote already has a start. But Bodycote is a choosy buyer and the fact that it has already spent 18 months unsuccessfully looking for European acquisitions suggests that rapid expansion overseas may be a little harder than it sounds.

Eadie in £5m Scottish purchase

By Patrick Daniel

Eadie Holdings, a USM-listed Scottish wire products and light engineering group, is to acquire Ross & Bonnyman, a manufacturer of material handling products, in a deal valued at up to £5.5m.

Eadie also announced pre-tax profits for 1987 of £365,000 - down 47 per cent on a merger accounting basis from £687,000 the previous year - on lower turnover of £10.8m (£11.4m).

The group declared a final dividend of 0.75p making the same total of 1.5p as in the previous year. Earnings per share were down sharply at 1.76p from 7.23p. The drop in profits was partly due to severe price competition in the volume wire business, especially from European rivals.

The group revealed that it is abandoning its traditional high-volume, low-margin products, such as those made by its Staines Steel Wire subsidiary which it has agreed to sell to an undisclosed buyer.

Mr Roderic Mather, Eadie's chairman, described the Ross & Bonnyman acquisition as a part of the group's plan to move into higher value-added light engineering products.

The purchase of Ross & Bonnyman, based in Forfar, Scotland, is to be funded in part by a proposed four-for-seven rights issue at 41p a share, from which Eadie hopes to raise £2.2m net of expenses.

Eadie's share price closed at 38p yesterday, up 1p.

Profits prediction lifts Geers Gross shares by 5p

BY DAVID WALLER

SHARES in Geers Gross gained 5p to 45p after Mr Robert Gross, founder and executive creative director of the advertising agency, predicted a return to profitability and dividends in the current year.

His comments came as the company reported a pre-tax loss of £3.8m for 1987, compared to a loss of £1.45m in the previous year. Turnover fell from £109m to £99.9m, loss per share from 11.2p to 33.4p.

According to Mr Gross, about half of the 1987 loss was incurred by the US agency sold to Interpublic Group last November at a profit of £2.4m.

He added that for the first time in the agency's history, its UK

operations lost money last year. This was due to what Mr Gross described as "lousy management" which meant that the agency had won little new business.

This year, the benefits of recent account gains - which include General Accident, Kraft and L'Oreal - should generate a solid trading profit. "We are strongly into profit already this year," Mr Gross said yesterday.

The cash position is strong following the disposal of the US subsidiary and the sale and lease-back of the company's headquarters in St Martin's Lane, central London. That transaction, announced yesterday, brought the agency an extraordinary gain of £1.5m.



HIGHLIGHTS
FROM THE 1987 REPORT & ACCOUNTS

21st CENTURY	Turnover £271m UP 14%
MATERIALS AND TECHNOLOGY	
TODAY	
Profit before tax £28.3m UP 43%	
Earnings per share 33.3p UP 44%	
CHAIRMAN BOB McGEE COMMENTS:	
• Many opportunities for growth within the Magical World of Polymers	
• Major acquisitions at year end bring expanded product range in related markets throughout Europe	
• Strong start to 1988 trading	
Copies of the Annual Report and Accounts can be obtained from BRITISH VITA PLC, MIDDLETON, MANCHESTER M24 2DB	
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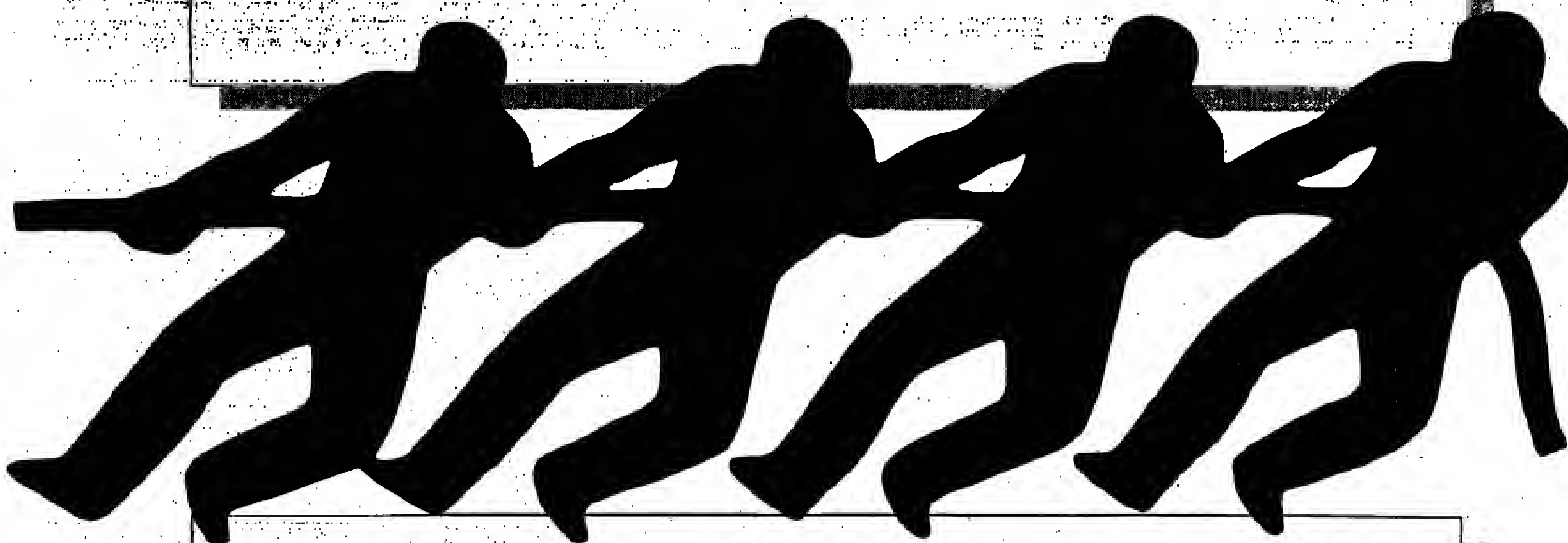
TAYLOR WOODROW

Construction, Property and Homes — worldwide.

Preliminary results

- 27th consecutive year of increased profit — up 27% — backed by long-term housing and property investment.
- £112m increase in the property portfolio to £521m — 27% increase over 1986 including a record £88m gain on revaluation.
- Profits increased in Contracting 30%, Property 31%, Housing 29%.
- Growth in all core businesses.

Achieved through free enterprise and teamwork



Results at a glance	1987	1986
Turnover	£902.2m	£793.2m
Pre-tax profit	£73.1m	£57.6m
Earnings per share	30.5p	27.1p
Dividends paid and proposed	10.5p	9.5p

Pulling together for people, performance and profit.

UK COMPANY NEWS

Currency movements limit Hammerson profit growth

BY PAUL CHEESEBRIGHT, PROPERTY CORRESPONDENT

Hammerson, the third largest of the British property development and investment groups, increased its pre-tax profits by 10 per cent and earnings per share by 24 per cent in 1987.

The market, although seeing the figures as largely in line with expectations, was cool towards an 8 per cent increase of the net asset value to 650p a share. The 'A' shares closed at 575p for a day's fall of 13p.

Earnings were held back by currency fluctuations - 83 per cent of the group's rental income comes from the US, Canada, Australia and continental Europe. Rental income was 10 per cent lower than it would otherwise have been.

Shareholders receive a final dividend of 8.5p a share, which lifts the total by 1p to 11.5p.

Pre-tax profits for 1987 were 254.25m, compared with 249.34m, while earnings per share were 23.34p (18.76p).

Gross rental income at £124.79m, slightly lower than 1986, was affected not only by currency fluctuations but also by property disposals. Sales totalled £57.5m during the year. The gross profits from property trading were 25.14m. Total value of its investment portfolio is put at £1.6bn.

Mr Sydney Mason, chairman, predicted that earnings per share would increase again this year, but not at the same rate as in 1986 and 1987. He also said to rest his retirement. He had no plans to go, he emphasised. This will be interpreted by the City as presaging a continuation of the cautious management that has characterised Hammerson in recent years.

● comment
Hammerson had a moderate if not particularly exciting year and

the same seems on the cards for 1988. Bid chatter is likely to continue. By the end of the year significant City of London developments should begin to contribute earnings, but the effect of that will not really be seen until 1989. The group's revenue base this year will be much the same as last, but with contributions from phase two of the Square One shopping centre in Mississauga, Canada, and two German department stores. The Achilles Heel remains currency fluctuations, at best difficult to predict. The outlook then is for a modest increase in pre-tax profits, helped by 250m gross of disposals, to around 280m-290m. In 1987, Hammerson's tax charges were an abnormally low 13 per cent. Assuming they rise to about 25 per cent this year, earnings per share would be held back to perhaps 24.5p, suggesting a prospective pie of 22.4, while net asset value is likely to rise to 750p a share.

Crowther share options prior to offer

BY ALICE RAWSTHORN

SENIOR executives of the John Crowther Group, now the subject of a takeover bid by Colclough, were granted additional share options and salary increases only two days before it made a formal announcement that it had received an approach from a prospective bidder.

The share options of Mr Trevor Barker, Crowther's chairman, were increased by 83,750 shares to 273,979 on Wednesday, March 16. He owns 606,115 shares in the company. On the same day, Mr Barker's salary was increased by

£25,000 to £115,000 with effect from April 1. In addition to his salary he receives an annual fee of 260,000, agreed some years ago. Two days later, on March 16, Crowther announced that it had received an approach which could lead to a bid for the company. Colclough, which made that approach and mounted an all-share bid three weeks later, says that it had informally indicated its intention to bid to the Crowther board "some weeks" before March 16.

Mr David Suddens, who

recently joined to head its clothing division, was also granted options on 234,375 shares on March 16. On the same day Mr S. Lister, a senior executive, received options for 49,945 shares. All three executives were granted options to buy the shares at 128p. On the following day, the middle market price for Crowther's shares was 142p. The shares closed at 189p yesterday.

Mr Michael Abraham, deputy chairman, received a salary increase of £15,000 to £116,000 on March 16.

WA Hldgs profits rise 57%

By Patrick Daniel

W A Holdings, which distributes products ranging from heavy-duty conveyor belts to publishers, reported a 57 per cent increase in pre-tax profits to £1.8m for the year ended January 31 1988, against £1.02m.

The results, which included six months' profits from Conference Associates, the conference organiser acquired in July for £725,000, reflected improved margins in all trading divisions. Overall, they increased to 7.6 per cent of sales, against 6.8 per cent; turnover was up 17 per cent to £21m (£18m).

A final dividend of 0.2p is proposed, making a total of 1.3p (1p). Earnings were 3.02p, up from 2.49p, after allowing for the July rights issue.

Mr Brian North, chairman, said that with growing profits and a healthy balance sheet, the group was seeking further acquisitions both in its present range of activities and in new areas, particularly services.

The share price closed unchanged at 90p.

Reluctant Rowntree agrees to meet Suchard

By David Waller

Rowntree, York-based chocolate company which last week suffered a dawn raid at the hands of Jacobs Suchard, yesterday gave grudging consent to a meeting with the Swiss company.

Rowntree chairman Mr Kenneth Allen, responding to a request for a meeting, has sent a letter to Mr Klaus Jacobs, Suchard's chairman, in which he reiterates Rowntree's determination to remain independent.

"In these circumstances we are not clear what purpose would be served by holding a meeting," he said. "If, however, in the light of these comments, you still wish to have a meeting, I would of course be willing."

Last Wednesday, Suchard secured 14.5 per cent of Rowntree's equity at 82p per share. It indicated its desire to take its holding to 25 per cent at no more than 80p per share; yesterday, the shares closed unchanged at 78p, having gained 2p on Tuesday.

Andrew Hill and Nikki Tait on Peek Holdings approach to Dubilier Putting together a jigsaw puzzle

"IT'S LIKE a jigsaw puzzle," Ken Maud, the immaculately pin-striped South African who moved into shell company, Peek Holdings, two years ago, contemplated his latest deal - a £107m merger with electronic components company Dubilier.

"You have to picture what the whole thing looks like. You put a few pieces of the sky together," he suggested, "and you put a few pieces of the ground together. Then you join them up."

In Mr Maud's case, Dubilier is more like a large slab of sky. The deal more than doubles Peek's equity, profits and turnover.

Looked at simply from a deal-maker's viewpoint, this recommended paper bid has some sizeable attractions, even if the industrial logic is not particularly compelling.

Mr Maud, who started out as an investment analyst in Johannesburg before taking 10 years to build up the South African Allied Technologies group, concedes that the industrial logic is not particularly compelling.

But in general, the straggling of share prices has abruptly halted the ability of former shell companies to continue their acquisitions.

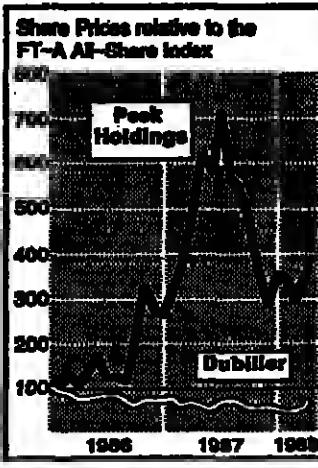
From Peek's point of view, there is the chance to swap its shares in a recommended deal for a company which has net cash of £30m must seem a godsend.

On the industrial front, however, the products and strategies of the two companies have only tenuous links both are in electronics, but there most analysts feel the synergy ends. So how does this new piece fit into Mr Maud's jigsaw puzzle?

Peek's objectives, as expressed in the latest annual report, include the ambition to "operate internationally in the high technology sector" and to become "a leading supplier of dedicated products and systems".

But Dubilier's electrical and electronic connectors come earlier in the production process than Peek's current range of goods and serve a different market.

A month ago, when Dubilier announced the £37m sale of Bewick, its circuit protection subsidiary, Mr Chris Bean, who joined the company as finance



Ken Maud: like a jigsaw puzzle

drop to 25.02m. Last year saw a recovery to 28.7m.

The Bewick sale surprised many in the City but was symptomatic of a new strategy to concentrate on building the radio frequency connector business, both organically and through small acquisitions.

"I always felt that, for this industry, we needed to be a larger company, and it was a matter of how one got there. Obviously once the paper value went down because of the crash, that aim became a lot more difficult to attain," said Mr Bean.

The deal, although recommended, is not yet secured. Despite the presence of some dish-cash share stakes, the only irrevocables which Peek has tied up are those of the directors - representing just under 5 per cent of the shares. In a couple of other deals recently, paper offers have been hastily overtaken by a cash bid - witness Digicoms at Wiggins, and Hepworth Ceramic at Henderson.

Yesterday, however, analysts suggested that at the current level of the Peek offer a competing cash bid was unlikely. Certainly the price of Dubilier shares - up from 175p to 211p, but shy of the 232.5p value of the Peek offer - do not appear to take the possibility of a rival offer very seriously.

The one reaction which cannot yet be judged is that of Moler, the Chicago-based electronics group, which entered into a distribution agreement with Dubilier last summer and has a 5.88 per cent share stake.

Yesterday, the nature of Dubilier's suitor appeared, at least temporarily, a mystery to the American company, and it was still assessing the situation.

In short, the get-together is perhaps best summed up by one analyst who said: "There are three basic reasons for this deal - it gives Peek much more clout, Dubilier is stuffed with cash - and available." The jigsaw fits.

Frost expands 22% to £2.3m

Despite a decline in turnover from 257.56m to 240.67m, taxable profits of Frost group expanded by 22 per cent to £2.32m in the year to end-December.

Mr R J Frost, chairman, said the group, which is involved in petroleum retailing, financial services and sales promotion, had started the current year well. Tax took 539,000 (£292,000), leaving earnings per share of 12.52p, up from 10.67p in 1986. The directors propose a final dividend of 4p, making 7p (£2.25p) for the year.

Bardsey rallies to £0.8m

WITH SECOND half profits topping 247,000, Bardsey is to pay 2.5p for 1987 the first payment since 1983.

Over the year this manufacturer and distributor of hand tools lifted pre-tax profits from £242,000 to £262,000 on turnover actually unchanged at £28.7m (£28.6m). This was backed up by a cut in interest charges to £298,000 (£504,000) following a 51m reduction in borrowings.

Mr David Burnett, chairman, said the UK had not mattered as growing every year. The group's share was increasing and

Laporte \$13m US expansion

Laporte Industries, UK chemicals group, is paying \$12.7m (£5.7m) cash for Johnson-March Organisation, a privately-owned company based in Philadelphia. Its main subsidiary, Waverly, is involved in the quarrying, production and marketing of clay-based abrasives used in pet fiber and industrial applications.

Laporte, which reports figures today, said that the deal will secure quality raw materials on the East Coast, complementing interests in the UK, Spain and Brazil.

Cranswick to acquire Pork Cuts

The USM quoted Cranswick Mill Group is acquiring Pork Cuts for £1.2m in 1.2m shares (representing 17.4 per cent of the enlarged capital) and £188,000 cash.

Pork Cuts is being bought from J R Rawlins & Sons. It is based in Hull and supplies pig meat products to food retailers and manufacturers. It has warranted pre-tax profits of £170,000 for the year to April 5 1988, reflecting an increase in volumes and margins. Cranswick, a pig feed and pig slaughtering group, supplies half of Pork Cuts' pigs.

Diversification gets under way as Steel Burrill buys broker

BY NICK BUNKER

Steel Burrill Jones, Lloyd's broker, is taking action to end its dependence on London's volatile marine reinsurance market by paying up to £2.2m to buy it Stephenson for an initial 53.6m in shares, plus a further consideration of between 2400,000 and 51m depending on Steel Burrill's 1988 profits. It plans to buy the remaining 20 per cent (for between £1.3m and £1.8m, depending on Stephenson's 1988-1991 results).

Steel Burrill has also agreed in principle to pay £200,000 in new shares to buy Anford Management, Mr Boden's and Mr Key's insurance consultancy company. They will receive up to another £700,000 depending on the profits of businesses they bring to Steel Burrill as part of its diversification.

The background to yesterday's news lies in Steel Burrill's history as a broker of so-called London market marine excess-of-loss reinsurance, or "LMX" business.

William Sindall

William Sindall, builder and property developer, lifted pre-tax profit by 24 per cent from 2505,880 to 51m on turnover up from 257.28m to 245.37m for 1987. Further growth and a reduction in short-term borrowings is anticipated by the directors.

Earnings per share rose to 15.74p (11.98p). A final dividend of 2.5p gives a total of 31p (25p).

IN BRIEF

DECLAN KELLY GROUP (unquoted housebuilder) lifted pre-tax profit to £3.1m in 1987 (£1.6m) from turnover of 294.5m (£19.2m). Trends suggested that level of growth would continue in current year, directors said.

GOLD & BASE Metal Mines (investment holding company): Pre-tax profits 272,500 (£24,900) for 1987. Dividend 0.4p. Earnings per 12 1/2p share 0.48p (0.45p).

EX-LANDS (investment holding company): Pre-tax profits 292,900 (£18,000) for 1987. Dividend 0.5p (0.75p). Earnings per 10p share 3.44p (2.72p).

ROYAL INSURANCE has acquired a majority stake in Pritchard, an estate agency operating in north-west England and north Wales.

COMMERCIAL UNION ASSURANCE: Chairman told annual meeting that he could make no forecast of financial outcome for 1988 but said further improvement in earnings was anticipated.

RIOC: Chairman told the annual meeting that order books were generally very strong and trading performance in all areas contributing at good levels. Overall, RIOC had made a good start to the year.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Covered by	Total for year	Total last year
Ashley (Laura)	1.5	-	1.5	2.25	2.25
Atlas Concrette	0.9	-	0.9	1.5	1.5
Atlas Concrette	4.5	-	3.2	7	3.3
Bardsey	0.25	-	nil	0.25	nil
Bovis Lend Lease	3	July 1	2.59	5	4
Comstar Group	0.5	-	2.5	5.5	4
EX-LANDS	0.8	-	0.75	0.9	0.75
Frost Group	4	-	2.75	7	5.25
Gold & Base Met	0.4	-	nil	0.4	nil
Hammerson Prop	8.5	June 13	8.5	10.5	10.5
Heron	0.75	-	1.07	1.48	1.6
Sindall (William)	2.5	-	2	3.1	2.5
Taylor Woodrow	8	July 1	7.25	10.5	9.5
W A Holdings	0.8	July 29	1	1.27	1.1*
Yale Catto	1.701	July 5	1.85*	3*	3.15*

Dividends shown pence per share not except where otherwise stated. *Equivalent after allowing for scrip issues. *CA capital increased by rights and/or acquisition issues. *USM stock. \$USM stock. *Whitbread market. *Carries scrip option.

BOARD MEETINGS

Company	Meeting Date
Allied London Properties	Apr 25
Low (William)	Apr 21
M & G Group	Apr 15
Horizon Optics	Apr 15
British Airways	May 24
Food & Agricultural Inds	Apr 28
Hopwoods	May 2
Imperial Chemicals	Apr 28
River & Mercantile General	Apr 21
Capital & Income Trust	Apr 21
Buncheon (Walter)	Apr 21
Scott & Robertson	Apr 28
Shibui	Apr 21
Widnesse News Angel	Apr 21

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

WEST TRUST PLC
(Incorporated in England under the Companies Act 1980-1989 Registered No. 94622)

SHARE CAPITAL

Authorised £	Issued and now being issued fully paid £
875,000	806,400

Ordinary shares of 2.5p each

West Trust PLC is the holding company of a group whose business, following the acquisition by the Company of Matabari 154 Limited and the acquisition by Matabari 154 Limited of Associated Spinners Limited, will comprise the merchandising and processing of all types of textile yarns. Completion of such acquisitions will take place on commencement of dealings.

Application has been made to the Council of The Stock Exchange for the whole of the issued share capital of West Trust PLC following the above mentioned acquisitions to be admitted to the Official List. It is expected that dealings will commence on 26th April, 1988.

Listing Particulars relating to West Trust PLC are available in the Extel Statistical Services and copies of such particulars may be obtained during normal business hours up to and including 22nd April, 1988 from the Company Announcements Office and up to and including 11th May, 1988 from:

West Trust PLC Mills Street Whitworth Rochdale Lancashire OL12 8QR	Manchester Exchange and Investment Bank Limited Pembroke House 40 City Road London EC1Y 2AX
Turner Kenneth Brown 100 Fetter Lane London EC4A 1DD	Adleshaw, Sons & Latham Deans House Marsden Street Manchester M2 1JD

Sponsoring Member Firm: Bell Houldsworth Limited
P.O. Box 329
Fountain Court
68 Fountain Street
Manchester M60 2QL

20th April, 1988

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or to purchase any securities in Dagenham Motors Group plc.

Application has been made to the Council of The Stock Exchange for the whole of the share capital of Dagenham Motors Group plc to be admitted to the Official List. It is expected that admission to the Official List will become effective and that dealings will commence on 26th April, 1988. Of the total number of 7,016,591 ordinary shares being placed Panmure Gordon & Co. Limited are placing 5,262,443 and the balance representing one quarter of the total is being placed by CL-Alumexhaus Laing & Co. Ltd.

DAGENHAM MOTORS

Dagenham Motors Group plc
(Incorporated in England under the Companies Act 1985 No. 2212540)

Placing by Samuel Montagu & Co. Limited of 7,016,591 ordinary shares of 10p each at 110p per share

Share Capital

Authorised £2,465,600	Issued and fully paid £1,657,409
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in ordinary shares of 10p each

The Group is a major volume motor vehicle distributor, operating four Ford car and van dealerships and two Iveco Ford truck specialist dealerships. All the dealerships are in the south east of England, operating around the Greater London area and in the Home Counties.

Listing Particulars relating to Dagenham Motors Group plc are available in the statistical services of Extel Statistical Services Limited. Copies of the Listing Particulars may be obtained for collection only during normal business hours (Saturdays and Public Holidays excepted) up to and including 25th April, 1988 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD, and up to and including 4th May, 1988 from:

Samuel Montagu & Co. Limited 10 Lower Thames Street London EC3R 6AE	Dagenham Motors Group plc Ford House New Road Dagenham Essex RM9 6EX	Panmure Gordon & Co. Limited 9 Moorfields Highway London EC2Y 9DS
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20th April, 1988

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited. It does not constitute an invitation to the public to subscribe for or to purchase any securities.

MOORFIELD ESTATES PLC
(Incorporated in England under the Companies Act 1947 as 18th Registered Member 172000)

Placing by STRAUSS, TURNBULL & CO. LIMITED of 4,600,000 Ordinary shares of 10p each at 120p per share

Share Capital

Authorised £ 1,000,000	Issued and to be issued fully paid £ 688,750
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in Ordinary shares of 10p each

Moorfield Estates PLC (the Company) is engaged in commercial and residential property development and is particularly active in Yorkshire and the West Midlands.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of the Company in the Unlisted Securities Market. It is emphasized that no application has been made for the Ordinary shares to be admitted to listing. Dealings in the Ordinary shares of the Company are expected to commence on 28th April, 1988.

Strauss, Turnbull & Co. Limited have made arrangements for BWD Securities PLC and Nivison Centrade Limited to distribute approximately 1,500,000 Ordinary shares to their clients.

Particulars relating to the Company are available in the Extel Unlisted Securities Market and copies of such particulars may be obtained during normal business hours on any weekday (Bank Holidays and Saturdays excepted) up to and including 26th April, 1988 from The Company Announcements Office, The International Stock Exchange, 46 Finsbury Square, London EC2A 1DD, and up to and including 4th May, 1988 from:

Strauss, Turnbull & Co. Limited, Moorgate Place, London EC2R 6HR	Nivison Centrade Limited, Burdett House, 9/12 Baringhall Street, London EC2V 2NS.
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20th April, 1988

AMAX INTERNATIONAL FINANCE CORPORATION
15 1/4 US Dollar Guaranteed Notes of 1992
Due on April 1, 1992

NOTICE IS HEREBY GIVEN to holders of Notes of the above issue that US\$6,980,000 was purchased in the twelve-month period ending March 31, 1988. The principal amount of Notes remaining in circulation on March 31, 1988 was US\$59,370,000, including US\$4,460,000 that has been purchased but not yet delivered to the Trustee for cancellation.

SWISS BANK CORPORATION INTERNATIONAL LIMITED
Purchase Agent

UK COMPANY NEWS

Philip Coggan looks at Shani's rapid rise
Fashionable outfit has designs on the market

Shani, a clothing designer and manufacturer which supplies retailers such as C & A, is set to join the stock market next month. A main market placing organised by Capel-Cure Myers will value the group at between £12m and £14m.

The group was founded back in 1955 by its current chairman and managing director, Mr Martin Hollis, and his uncle, Mr Harry Samuels. But the most dramatic acceleration in Shani's growth has occurred over the past three years, with pre-tax profits increasing from £441,000 in the year to end July 1986 to £1.4m last year.

In the first six months of the current financial year, Shani made pre-tax profits of £967,000 on turnover of £6.6m and it is expected to forecast pre-tax profit of between £1.2m and £2m for the full year.

Shani concentrates on clothes for women and young girls, producing skirts and blouses for what it describes as the "classical" rather than the "high fashion" end of the mass market. Although the market is still very competitive on price - a Shani skirt can retail for just £14.99 - it is less prey to sweeping changes in public taste.

Success in such a market depends on keeping tight control of the production process. In its early days, Shani sub-contracted



Martin Hollis: extensive investment in new machinery

most of its manufacture but since 1971, when it built its first factory near Doncaster, it has gradually increased the percentage of its goods that it produces in-house.

Shani now manufactures 70 per cent of its output. "We use the sub-contractors as a buffer to cope with the peaks and troughs of demand" says Mr Hollis.

The past three years has seen extensive investment in new machinery, and in more sophisticated cloth handling techniques with a resulting improvement in productivity.

Another key to controlling costs is fabric sourcing. Shani travels extensively to find the best fabrics at the most competi-

tive price - polyviscous and viscous fabrics are popular at the moment.

Shani's in-house designers then produce sample goods for approval by retail customers and only when it receives an order for finished goods, does it purchase fabric for production.

C & A has been a major customer of Shani for over 30 years and still accounts for more than half the group's turnover. But Shani also supplies BHS, Tesco, Debenhams and D H Evans - all under their own brand names.

Shani's only failure in recent years was an investment in textile conversion which the group made in 1978 via the purchase of a 51 per cent interest in Rolfe Craig Textiles. Rolfe Craig was placed into receivership in April 1985.

A main market listing will, Mr Hollis hopes, enable the group to make acquisitions and expand its product range. Knitwear and tailored jackets are two possibilities under consideration.

At the moment, Shani's products are sold predominantly to women in the over 30 age bracket but the group also makes clothes for girls in the 5-15 age range.

Around 25 per cent of the group's equity will be placed when Shani joins the market in early May, with the prospective p/e ratio expected to be around 10.

Micrelec for USM with £11m valuation

By Fiona Thompson

Micrelec Group, maker of electronic equipment for the automation of petrol stations, is joining the Unlisted Securities Market via a placing valued at £11.22m.

County NatWest Wood Mackenzie is placing 2.97m shares, representing 29 per cent of the enlarged equity, at 110p each. Of those, 1.98m are new and will raise £1.98m for the company to expand. Existing shareholders are selling 987,044.

The group operates through three subsidiaries, Micrelec, Normond and LSL. Micrelec was founded in 1980 by Mr David Willis, group chief executive, it develops, makes and markets electronic pump controllers and point-of-sale systems for petrol stations.

Normond, acquired in February 1987, makes, sells, installs and services electronic and mechanical tank gauges for use in fuel storage tanks at petrol stations and elsewhere.

LSL installs and services tank gauges, pumps and electronic equipment at petrol stations.

In the past five years Micrelec has increased pre-tax profits from £75,000 in the year ended March 31 1983 to £257,000 in 1987, on turnover up from £1.05m to £4.80m. The flotation is supported by a profits forecast for the year to March 31, 1988 of £1.26m, giving a prospective price/earnings multiple of 12.5x.

The group's main customers are the major oil companies and the petrol station groups such as Esso and Granada. Its largest order to date is a £2.2m deal supplying more than 200 Texaco petrol stations in the UK and Denmark.

Moorfield Estates capitalised at £10m

By Fiona Thompson

Moorfield Estates, commercial and residential property developer in Yorkshire and the West Midlands, is coming to the Unlisted Securities Market in a placing organised by Straus, Turnbull.

Some 2.4m shares - 29 per cent of the enlarged equity - are being placed at 190p each, giving the company a market capitalisation of just over £10m. One third of the placed shares are being sold by existing shareholders, and the balance will raise £1.76m for additional working capital.

The company was founded in 1983 by Mr Tony Phillips, now chairman, Mr David Edelman and Mr Geoff Hoffman, joint managing directors, and Mr Ken Jackson, development director. Initially it concentrated on housebuilding but moved into commercial refurbishment and development in 1986.

Of last year's £7.6m turnover, £4.7m (62 per cent) was commercial business and £2.9m (37.5 per cent) residential. "Our aim is

75 per cent commercial, 25 per cent residential," said Mr Edelman.

The company intends to remain northern based. "We will extend our area of operations but nothing south of the West Midlands," he said. "There is no shortage of opportunities in Yorkshire and the Midlands."

On the residential side Moorfield has a land bank of two years in Sheffield and four years in Doncaster/Leeds. It completed 75 houses last year, ranging in price from £85,000 to £150,000.

Commercial developments have included a major supermarket and shopping complex in Leeds and a number of office and shop developments.

Profits have risen from £118,000 in 1984 to £813,000 in the year to October 31 1987.

The company has forecast pre-tax profits of not less than £975,000 for 1988, producing a prospective p/e of 12.5x.

Dealings are expected to start on April 26.

Dagenham drives to full listing in £18m placing

By Philip Coggan

Dagenham Motors has become the latest in a series of car dealers to join the stock market via a placing which values the group at £18.2m.

Dagenham was formed via a management buyout in 1981 led by the current chairman, Mr David Philip. Two Ford motor dealerships, in Dagenham and Barking, were acquired in a £1m package with the backing of Investors in Industry (SI), Graham Trust and Charterhouse.

Further acquisitions followed and the group now has four Ford car dealerships and two Ford

Iveco truck dealerships. Turnover has grown from £20.5m in 1983 to £38.5m last year and pre-tax profits have risen from £397,000 to £2.26m over the same period.

Just over 43 per cent of the enlarged equity is being placed by Samuel Montagu. Around 4.2m of the shares being placed are new, netting Dagenham £4.2m. Existing shareholders are selling a further 2.8m shares.

At the placing price of 110p, the shares will be on a historic p/e of just under 10. Dealings are expected to start on April 26.

Conder profit surges by 72%

The first steps towards improving operating margins and concentrating on mainstream activities have been reflected in the results for 1987 from Conder Group.

This fabricator of steel-framed buildings has lifted its turnover by a mere 2 per cent to £126.67m, but its pre-tax profit has shot up 72 per cent, from £1.52m to £2.6m.

Earnings almost doubled to 20p (15p) after a tax charge of £197,000 (£283,000). Shareholders benefit, with their final dividend being lifted 1p to 3.5p for a 5.5p (4p) total.

Atlas Convert over £2m

TURNOVER at Atlas Converting Equipment rose 63 per cent in 1987 from £8.85m to £14.47m. This resulted in taxable profits of £2.21m, against £1.6m previously.

The directors of this USM-quoted company said the increase in turnover resulted from the first year's trading of

General Vacuum Equipment and the increase in production capacity at Titan, slitting machinery subsidiary, and Atlas.

A recommended final dividend of 4.5p more than doubles the total to 7p (3.3p). Earnings per share rose 45 per cent from 12.7p to 18.5p.

ATA Selection rises 54%

ATA Selection, USM-quoted recruitment selection consultancy, lifted pre-tax profits in 1987 by 54 per cent to £78,000, on turnover ahead from £3.77m to £4.48m.

Comparisons for 1986 have been restated to include the

results of Broadcastle, acquired last May. The directors said that to ensure Broadcastle's continued expansion, they were seeking approval for an increase in borrowing powers from £3m to £6m.

A final dividend of 1.1p is proposed, making 1.9p (1.5p).

Hodgson £3m expansion

By Andrew Hill

Hodgson Holdings, rapidly-expanding funeral director, has bought a further 11 private funeral businesses for a total of £2.9m. The company said more acquisitions would be announced shortly.

All but one of the businesses were purchased for cash. They are mainly in the north of

England, but also include funeral directors in Edinburgh and Brighton.

Hodgson, the UK's second largest funeral director after the Co-op, has bought 21 funeral businesses since October 31, and has made 46 acquisitions since the company was quoted on the USM in June 1986.

Weir gas purchase

The Weir Group, Glasgow-based engineer, has acquired an Edinburgh company, Liquid Gas Equipment, which designs, engineers and supplies systems for the storage and handling of liquefied gases. The systems are used in ships designed for the bulk transport of gas, and in associated shore installations.

Weir has made an initial £3m payment in shares, loans notes and cash. Additional amounts will be payable equivalent to 82.5 per cent of the pre-tax profits of LGE in 1988, 1989 and 1990 - not to exceed a total of £8.5m.

The net book value of assets being acquired was £45,007 at the end of 1987.

Porter Chadburn in £4m acquisition

Porter Chadburn, engineering and associated equipment manufacturing group, has agreed to acquire Hi-Line and Pegley. The two separate importers and distributors of fishing tackle, for a maximum sum of £4.1m.

The initial consideration of £1.29m for the entire share capital of Hi-Line will be satisfied by the issue of 894,403 new ordinary shares in Porter Chadburn and 8650,000 in cash.

Additional consideration to a maximum of £2.7m depends on the pre-tax profits of Hi-Line for the three years to December 1989. Pegley-Davies has been acquired for an initial consideration of £1.12m in cash - 50 per cent on completion and the balance within two years - and the issue of 30,000 new ordinary shares in Porter Chadburn. Porter Chadburn chairman, said he was confident the acquisitions

would enable the group to become a leading player in the fishing tackle market and should have a positive impact on the group's earnings per share.

Cussins Property

Net asset value of Cussins Property at December 31 1987 was 252p per share, not 2.52p as stated in yesterday's FT.

NOTICE OF REDEMPTION
US\$100,000,000
MANUFACTURERS HANOVER OVERSEAS CAPITAL CORPORATION
10 1/4% Guaranteed Notes due May 27, 1990

NOTICE IS HEREBY GIVEN to the holders of the above outstanding Notes that pursuant to the provisions of Section 3(c) of the Fiscal Agency Agreement dated as of May 27, 1983 between Manufacturers Hanover Overseas Capital Corporation (The "Issuer"), Manufacturers Hanover Corporation (The "Guarantor") and Manufacturers Hanover Limited (The "Fiscal Agent"), the Issuer intends to redeem on May 27, 1988 all of the outstanding Notes at a redemption price equal to 100.5% of the principal amount thereof plus accrued interest of US\$102.50 for each \$10,000 principal amount and US\$1,025.00 for each \$10,000 principal amount. Payments will be made on or after May 27, 1988 against presentation and surrender of Notes with coupons due May 27, 1988 at any of the following offices: Manufacturers Hanover Limited, 7 Princes Street, London, EC2P 2EN; Manufacturers Hanover Bank Luxembourg S.A., 14 Boulevard Franklin D. Roosevelt, P.O. Box 807, L-2450 Luxembourg; Manufacturers Hanover Trust Company, Bockenheimer Landstrasse 51-53, Frankfurt am Main; Manufacturers Hanover Trust Company, Stockenstrasse 33, Zurich. Interest will cease to accrue on the said Notes as from May 27, 1988.

MANUFACTURERS HANOVER LIMITED
Fiscal and Principal Paying Agent

APPOINTMENTS
Grand Met legal director

GRAND METROPOLITAN has appointed Mr Roger Myddleton as group legal director and company secretary from July 1. He will also be secretary to the management committee and have responsibility for the group risk management function. He will replace Mr D.J. (Peter) Dickenson who retires next month.

STAKIS LAND & ESTATES has appointed Mr David Aspin as managing director. He was a director. He also becomes a main board director of Stakis.

Sir Keith Bright, chairman of London Regional Transport, has been appointed chairman of the NATIONALISED INDUSTRIES' CHAIRMAN'S GROUP in succession to Sir Robert Reid, chairman of British Railways Board.

Mr Ivan N.F. Powell, formerly regional general manager with National Westminster Bank, has been appointed general manager of LONDON ARAB INVESTMENT BANK.

Mr Arthur Pryor has been appointed director general of the

BRITISH NATIONAL SPACE CENTRE. He succeeds Mr Jack Leeming, who has retired. Mr Pryor is director of the Department of Trade and Industry's West Midlands region.

ROBERT FLEMING ASSET MANAGEMENT has made the following appointments to the boards of its operating companies at Fleming Investment Management - Mr John Killy as chairman and chief executive; Mr Bob Armstrong, Mr Peter Barnshaw, Mr Terry Beale, Mr Martya Bessley, Ms Worryd Evans, Mr Ernie Hayes, Mr Paul Hinks, Mr Neil Honebon, Mr Michael Hughes, Mr Viv Johnson, Mr Ian Payne, Mr John Redwood, Mr Peter Seabrook and Mr Bob Wilson. At Fleming International Investment Management - Mr Patrick Gifford (chairman and chief executive); Mr Christopher Tracey (managing director - investment); Mr Max Hopfl (managing director - marketing and development); Mr Stephen Bates, Mr David Brown, Mr Nigel Chapman, Mr Chris Cottrill, Mrs Ann Crammer, Mr Brian Doris, Mr John Gibbons, Mr Tim Hyde, Mr Leonard Ingram, Mr Martin Lester, Mr David Patterson, Mr Ian Payne, Mr Patrick Thompson, Mr Hugh Twiss and Mr Michael Warrender. At Fleming International Fixed Interest Management - Mr Patrick Gifford (chairman and chief executive); Mr David Boardman (chief executive); Mr Peter Askew and Mr David Testa (US). At Fleming Personal Portfolio Management - Mr Julian Tregent (chairman and chief executive); Mr Graham Ball, Mr Adam Fleming and Mr David McEuen. At Fleming Investment Trust Management - Lord Mark Fitzalan Howard (chairman and chief executive); Mr Adam Fleming, Mr Val Fleming, Mr Ron Henderson, Mr Max Hopfl, Mr Nick Prowse and Mr John Redwood. At Fleming Asset Management Services - Mr John Manser (chairman); Mr Terry Beale, Mr David Brown, Mrs Ann Crammer, Mr Brian Doris, Mr Colin Eys, Mr Bill Smith, Mr John Stuart and Mr Andrew Wall.

Mr Mark Goldberg, chairman and managing director of A. GOLDBERG & SONS, has become chief executive and continues as chairman. Mr Michael Marks, deputy managing director, becomes group managing director. Mr Ian Steven continues as group finance director; Mr Kenneth Graham, group managing director of Scottish and Universal Investments (SUIITS) a subsidiary of Lonrho, has been appointed a non-executive director; Mr Terry Radtzen has resigned. A new operational board, responsible for the group's retail and services operations has been formed: Mr Norris Stewart, managing director of Wryrges and Wryrges man division; Mr Sandy Alexander, managing director of the Schuh division; Mr Graham Scott, managing director of the Goldberg division; Mr Jack Stein, director of property services; Ms Diane Sheret, director of human resources; Mr Jim McConnell, director of finance; and Mr Gus MacMillan, director of information technology.

A new wholly-owned subsidiary, ALFRED BLACKMORE PROFESSIONAL INDEMNITY, has been formed by Alfred Blackmore & Co. The following have been appointed directors: Mr J.H. Northridge (chairman); Mr C.W. Gadd, (deputy chairman); Mr J.M. Carruthers (managing director); Mr R. Emms; Mr C.E. Hainford (finance director); Mr J.R. Knott and Mr S.J. Lakay.

BLANCHARDS has appointed Mr Clive Crawford as managing director of the group's subsidiary, First Architecture Group.

Mr Barry Widdowson and Mr Humphrey Claxton have been appointed to the board of MANGANESE BRONZE HOLDINGS. Mr Widdowson is managing director of the vehicle division, and Mr Claxton joins from Portals Holdings Group where he was responsible for corporate strategy.

Mr Michael Mitchell, chief executive of J.E. Beale has joined the board of ECONOMIC FORESTRY GROUP as a non-executive director.

Twenty blue chips in Amsterdam.

On the European Options Exchange in Amsterdam investors are now able to trade directly in Major Market Index options (symbol XM1), also listed on the American Stock Exchange in New York. It is the first U.S. stock index option being traded outside the U.S.A.

The Major Market Index is composed of twenty U.S. "blue chips". Please send me information

Name: _____
Street: _____
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EUROPEAN OPTIONS EXCHANGE

The UK Government has recognised NASDAQ.

Have you recognised the implications?

On 19 April the Department of Trade and Industry approved the NASDAQ stock market as a Recognised Investment Exchange. Today, UK based dealers can trade thousands of securities through NASDAQ terminals. Now that NASDAQ has been extended to the UK, the implications for your company are substantial.

NASDAQ is the screen-based US stock market operated and regulated by the National Association of Screen Dealers, America's largest Self Regulatory Organisation. NASDAQ was the model for SEAO, London's new share trading system. A real-time link between the two systems is now in place.

NASDAQ is liquid, highly efficient and the fastest growing US market. Since it began 17 years ago, NASDAQ has become the second-largest equity market in the US - the third-largest in the world.

Thanks to significantly lower costs and the many benefits of its competitive market maker dealer system, NASDAQ offers European companies exposure to nearly 10,000,000 US investors, both institutional and individual. Of the 130 UK and foreign companies whose shares trade as ADRs in the US, 97 are on NASDAQ - including Jaguar, Cadbury Schweppes, Nissan, NEC, Toyota, Volvo and Rhone-Poulenc.

For the full story, contact Lynton Jones, Executive Director, Europe, NASDAQ International, 43 London Wall, London EC2M 5TB. Telephone 01-374 6969/4499/0915.

NASDAQ - a sure, fast way to broaden your investor base and increase your access to capital.

NASDAQ INTERNATIONAL

ESSELTE
AKTIEBOLAG

Notice of Annual General Meeting

Notice is given to the shareholders of Esselte Aktiebolag that the Annual General Meeting of the Company will be held at 4.30 p.m. on Monday, May 9th, 1988 at the offices of the Company at Sundbybergsvägen 1, Solna, Sweden.

At the Annual General Meeting such matters will be dealt with as are set forth in the Swedish Companies Act and the Articles of Association.

The Board of Directors will also propose a resolution that the record date by which shareholders in the Company must be registered by VPC in a register of shareholders or a list maintained in accordance with the 3rd Chapter 12th Section of the Swedish Companies Act in order to participate in the dividend authorized by the Annual General Meeting will be Friday, May 13th, 1988. Should the Annual General Meeting adopt this resolution the date for dispatch of dividends by VPC to those shareholders who are registered with VPC on the record date is estimated to be Friday, May 20th, 1988.

In order to be entitled to participate in the Annual General Meeting a shareholder must have been registered with VPC not later than Friday, April 29th, 1988. A shareholder who has had his/her shares registered in the name of a nominee must have temporarily registered those shares in his/her own name with VPC not later than Friday, April 29th, 1988 in order to be entitled to vote at the Annual General Meeting.

Further, in order to take part (whether in person or by proxy) in the Annual General Meeting, a shareholder must give notice to the Company not later than 4.00 p.m., Wednesday, May 4th, 1988, in writing to Esselte AB, Box 1371, S-171 27 Solna, Sweden, or by telephone: Stockholm 27 27 60. If by the aforementioned time a shareholder has provided the Company with a power of attorney, giving authority to exercise the voting rights of the shareholder at the Annual General Meeting in accordance with the 9th Chapter 2nd Section of the Swedish Companies Act, the shareholder shall be deemed to have duly given notice for participation in the Annual General Meeting.

Solna, April 18th, 1988
Board of Directors.

COMMODITIES AND AGRICULTURE

Dominican nickel production halted

By David Owen in Toronto

NICKEL PRICES rose sharply early yesterday in pre-market dealings on the London Metal Exchange. The rise followed the announcement that Falconbridge, the big Canadian non-ferrous metals producer, had suspended ferro-nickel output at its 85 per cent-owned Falconbridge Dominicana unit in the Dominican Republic.

The decision stemmed from lack of progress in talks between the company and the Dominican Government over export duties. The Government's recent prohibition of further ferro-nickel shipments pending a satisfactory resolution of the dispute. Since last December, Falconbridge Dominicana has shipped only 4m to 5m lb of contained nickel. This is a sharp reduction from a stockpile of about 8,000 tonnes of material, equivalent to a full quarter's output.

Australian farm bureau expects bigger wheat crop

BY CHRIS SHERWELL IN SYDNEY

AUSTRALIA, one of the world's top wheat exporters, expects to see an increase this year both in the area planted to wheat and in overall production, the first such improvements for five years.

Estimates released yesterday by the Government's Bureau of Agricultural and Resource Economics pointed to a 7 per cent increase in the area planted, to 9.5m hectares, and an 8 per cent rise in output, assuming average yields, to 13.2m tonnes.

The figures are important internationally because they influence the delicate supply-demand balance in traded wheat and domestically because wheat remains the country's most important commodity export after wool and coal.

The bureau's report, which says the rain has inflicted substantial losses in yield and, in some areas, a downgrading in quality of up to two grades. However, because plantings are higher than previously thought, it puts production of lint and cotton seed for 1987-88 at 245,000 tonnes and 880,000 tonnes respectively, higher than earlier estimates.

AUSTRALIAN WOOL prices reached fresh records yesterday as sales resumed after the three-week Easter recess, reports Reuter from Melbourne.

Following the Sydney and Melbourne auctions the Australian Wool Corporation said its market indicator had risen by 44 cents to 1,221 cents a kilogram (clean).

Amid intense competition merino fleeces of 21 to 24 microns gained up to 8 per cent on pre-recess prices. While others were up to 3 per cent dearer, the corporation said in its market report.

Of the 41,766 bales on offer, 86.6 per cent was sold to the trade and 1.4 per cent was passed in.

The bureau says the rains have also delayed the sorghum harvest in northern New South Wales and southern Queensland. Regarding cotton, the report says the rain has inflicted substantial losses in yield and, in some areas, a downgrading in quality of up to two grades.

totally lost, and yields have been reduced.

The forecasts for wheat plantings and production, though encouraging, are still well short of the levels seen earlier this decade.

In 1983-84, the area planted was almost 15m ha. Production was also a record, at 22m tonnes, as a result of record yields.

The bureau says that the timing and the amount of rains over the next few months will influence farmers' choices of particular crops, but adds that the recent rains have induced widespread field preparation for winter cereal crops, oilseeds and legumes.

For oats, it says, there are indications of a big crop, with first estimates of sowings at a near-record 1.7m ha, 80 per cent on last year's planting. Better production is also expected to increase slightly.

In a separate development, the Government has meanwhile announced it will release a discussion paper today on the future of Australia's grain industries. The paper follows a Royal Commission inquiry into grain storage, handling and transport and a separate Industries Assistance Commission report on wheat marketing at home and abroad.

Freight futures in free fall

By David Blackwell

THE FREE fall in prices of the Baltic International Freight Futures Market (Biffex) dry-freight futures contracts continued yesterday.

Trading was suspended for 15 minutes for the second consecutive day as the market fell more than 90 points in the afternoon. After the suspension the July contract recovered on short-covering and closed at 1,285 points - a fall of 80 points to add to Monday's 96-point fall and last week's total decline of 137 points.

The contract is now at its lowest level since the New Year, when the recent strong bull run started, taking prices to more than 1,600 points.

The weakening spot market is now well ahead of the futures market. Yesterday the Baltic Freight Index, which the futures contracts are based on, fell 1,493 points, from 1,519 points.

The extremely bearish sentiment looks set to continue, traders said yesterday. The shipping market, which is by its very nature illiquid, remains susceptible to sentiment and the downward spiral is likely to feed on itself until shippers start to hold out for higher prices.

Rubber pact talks to focus on buffer stock strategy

BY WONG SULONG IN KUALA LUMPUR

REPRESENTATIVES from the 32-nation International Natural Rubber Organisation (Inro), began their week-long, half-yearly meeting in Kuala Lumpur today, focusing on buffer-stock sales and an early start of the second International Rubber Agreement.

Mr Aldo Hofmeister, Inro's secretary, will brief members on the volume of his sales and his views on the rubber market.

The buffer-stock manager has been selling rubber since the start of the "may sell" level of 222 Malaysian/Singapore cents a kilogram last September. He stepped up his disposals when the price broke through the "must sell" level of 242 cents in early October.

He is believed to have sold more than 200,000 tonnes from his 370,000-tonne stockpile. The current Inro rubber price is 255 cents. Premium grade RSS No. 1 is being traded on the Kuala Lumpur market at 207 cents a kilogram, a seven-year high.

So far, Inro has received signatures from members representing more than 75 per cent of the votes from both the producers and consumers, while Malaysia and Indonesia among the producers have ratified.

Inro members would also be looking forward to the views of the US delegates on how the US will obtain its funds for the agreement, following the Office of Management and Budget's decision to cut funding for Inro II from its 1989 budget.

The problem is now seen as technical and less threatening since the US has reaffirmed its commitment to Inro II," said an Inro official.

Other US oil companies are also intensifying exploration. Conoco is in the middle of drilling its first well on the promising offshore Simba block, in which it is a partner with Exxon. Sun Oil, after completing seismic studies, is scheduled to begin drilling on its offshore Oyan Marine acreage.

A rum do at EC Farm Council

By Tim Dickson in Luxembourg

EUROPE'S AGRICULTURE Ministers yesterday defused a potentially explosive cocktail of French rum and Greek ouzo.

The problem arose because of the long-standing demand by Paris for the continuation of a preferential levy on rum imports into France from Martinique and Guadeloupe, two overseas territories which enjoy special arrangements from the European Community.

On hearing that the French were to raise the issue again at Monday's meeting of Economics and Finance Ministers - perhaps with an eye to the forthcoming French presidential elections - the Greek Government announced that it was seeking help from Brussels for its hard-pressed ouzo producers as an effective quid pro quo.

Greek concern was allayed with the promise of a Commission report on the problem but it was only yesterday that Mr John McGreggor, Britain's Agricultural Minister lifted a parliamentary scrutiny reserve on the question of the rum levy.

The result that is an average of 36,000 hectolitres of so-called agricultural rum can be imported into France from the French territories between 1988 and 1992.

Shell discovery gives Gabonese oil new lease of life

THE GABONESE oil industry has received a new lease of life from a big offshore discovery by Shell Gabon, the local affiliate of the Royal/Dutch Shell group, in association with Elf Gabon, the offshoot of the French national company, Elf Aquitaine.

Not only will new production from this find boost Gabon's output by 50 per cent, to about 12m tonnes in 1990, but it has also transformed the country into a hot prospect in international oil circles.

Gabon, the smallest member of the Organisation of Petroleum Exporting Countries, produced 8.5m tonnes last year, making it third-largest oil-producer in sub-Saharan Africa, behind Nigeria and Angola.

As output climbs, Gabon will reinforce this position by distancing itself from other small regional producers like Cameroon and Zaïre.

According to Mr R.M. van der Berg, Shell Gabon's deputy director general, reserves in place at Rabi-Kounga can be estimated at about 1.2bn barrels.

Oil industry sources in Libreville say recent drilling operations on and around the field show a figure of 2bn barrels is closer to reality. Moreover, the recovery rate is high at between 40 per cent and 50 per cent.

Work in this rugged, malaria-infested forest region is expensive, because there is no infrastructure in place. An airstrip is being built at Rabi-Kounga, as well as more than 100km of new roads and living-quarters for crews.

The Shell discovery has radically altered the strategy of oil companies in Gabon. They are concentrating on the release of age, especially post-salt, that is below the salt layer, prospects.

Mr Norman said that between \$25m and \$30m is to be spent this year on three exploration and two development wells on acreage acquired in the second bid round for the offshore Simba block, in which it is a partner with Exxon. Sun Oil, after completing seismic studies, is scheduled to begin drilling on its offshore Oyan Marine acreage.

Trition Energy, the Dallas-based independent, has formed an 80 per cent joint interest with Atlantic Richfield for \$20m on its offshore Tchibobo marine permit, located on the extreme southern portion of the continental plateau along the maritime frontier with Zaïre.

The reinterpretation of existing seismic data and seismic surveys revealed interesting structures to drill on this acreage, Triton officials noted.

According to Mr Waura, Elf and Shell have planned a nine-well programme on and around Rabi-Kounga this year. Budgetary restrictions, however, could force retrenchment on initial plans.

Howard Schissel reports on a change of luck for Opec's smallest member

gramme for Rabi-Kounga is underway. It entails drilling at least 53 wells serving a central production facility by way of four gathering stations. Output is expected to reach 4m tonnes a year by 1990.

Two pipelines are being built to transport the crude to existing facilities. Shell is working on a 30km line to its installations at Gamba, while Elf will construct a 120km pipeline to its terminal at Cap Lopez, near Port Gentil. The viscosity of this oil is such that it

WORLD COMMODITIES PRICES

Table with multiple columns for various commodities like Wheat, Soybeans, Cotton, etc., showing prices in different units and locations.

US MARKETS

Table showing US market prices for various commodities like Gold, Silver, and various metals.

Chicago

Table showing Chicago market prices for various commodities like Soybeans, Corn, and Wheat.

LONDON MARKETS

Table showing London market prices for various commodities like Copper, Aluminium, and various oils.

CUR... Profit taking

Handwritten signature or mark at the bottom of the page.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Profit taking hits pound

STERLING fell back from the peaks touched against the dollar and D-Mark on Monday.

Overnight intervention by the US Federal Reserve in New York at around 1.9500 took the steam out of the pound's rise and tempted traders to take profits.

Sterling opened slightly above \$1.8900 in London yesterday and at around DM3.1475, compared with DM3.1550 at the previous close.

During the rest of the day the pound showed very little movement but dealers suggested there had been no change in underlying sentiment, which remained very strong.

Sterling closed at DM3.1475, but the market looks for another early attempt to consolidate above DM3.1500. The British currency is also expected to move back above \$1.90, even though it lost 1.15 cents to \$1.8935 yesterday.

The pound also fell to Y235.00 from Y236.25, to SFr2.6550 from SFr2.61, and to FF10.6975 from FF10.72.

On Bank of England figures sterling's exchange rate index declined 0.1 to 78.5. Trading in the dollar was also very quiet. The poor US trade figures, published last week, mean there is no reason to buy the dollar at present, but central banks have succeeded in containing the market they are determined to prevent a sharp fall.

This has created a virtual stalemate, particularly since the move towards the dollar, on concern about the clash between the US and Iran in the Gulf, will only continue if there is an escalation.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Country, Unit, and Rate. Includes entries for France, Germany, Italy, etc.

STERLING INDEX

Table showing Sterling Index values for various currencies like US Dollar, DM, SFr, etc.

CURRENCY RATES

Table with columns for Currency, Rate, and other metrics. Includes Sterling, US Dollar, etc.

CURRENCY MOVEMENTS

Table showing percentage changes in currency rates for various countries.

OTHER CURRENCIES

Table listing exchange rates for various currencies like Australia, Canada, etc.

MONEY MARKETS

Sign of caution

IT WAS a rather quiet day on the London money market, when dealers spent most of the time watching sterling on the foreign exchanges.

Expectations of lower UK bank base rates made discount houses reluctant to sell bills outright, but the authorities attitude seemed to indicate caution.

The terms of the repurchase agreements offered on bills by the Bank of England remained rather long, and therefore relatively unattractive to the market.

FT LONDON INTERBANK FIXING

Table showing interbank fixing rates for various currencies and terms.

LONDON MONEY RATES

Table showing money market rates for overnight, 7 days, and other terms.

NEW YORK

Table showing New York market rates for Treasury bills and bonds.

LONDON MONEY RATES

Table showing London money rates for various currencies and terms.

FINANCIAL FUTURES

Sterling contracts fall

TRADERS VIEWED sterling interest rate contracts without much enthusiasm on Life yesterday.

Volume in short sterling futures was roughly the same as in the usually dominant, but at present very dull, long gilt.

Lack of fresh factors kept attention focused on the foreign exchanges, where the pound fell back from Monday's high levels, but maintained a firm undertone.

Sterling was around DM3.1475 for most of the day, and its fall to consolidate above DM3.15 led to a wave of profit taking in short sterling and long gilt futures.

June three-month sterling deposits opened firm at \$1.90, as three-month interbank fell below the present 8 p.c. UK bank base rate level on the cash market.

As sterling failed to make renewed headway, and three-month cash rose to hover around 8 p.c., traders decided it was time to take profits in futures.

June short sterling retreated to a low of 91.82, and closed only slightly higher at 91.83, compared with 91.85 on Monday.

Volume in three-month sterling and long gilt futures was around 18,000 in each contract. June gilts opened little changed at 123.29, but this was near the day's high of 123.30.

With dealers continuing to see a lack of potential at the present level, the contract slipped down to a low of 122.18, before closing at 122.19, against the previous settlement of 122.30.

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STERLING CONTRACTS FALL

TRADERS VIEWED sterling interest rate contracts without much enthusiasm on Life yesterday.

Volume in short sterling futures was roughly the same as in the usually dominant, but at present very dull, long gilt.

Lack of fresh factors kept attention focused on the foreign exchanges, where the pound fell back from Monday's high levels, but maintained a firm undertone.

Sterling was around DM3.1475 for most of the day, and its fall to consolidate above DM3.15 led to a wave of profit taking in short sterling and long gilt futures.

June three-month sterling deposits opened firm at \$1.90, as three-month interbank fell below the present 8 p.c. UK bank base rate level on the cash market.

As sterling failed to make renewed headway, and three-month cash rose to hover around 8 p.c., traders decided it was time to take profits in futures.

June short sterling retreated to a low of 91.82, and closed only slightly higher at 91.83, compared with 91.85 on Monday.

Volume in three-month sterling and long gilt futures was around 18,000 in each contract. June gilts opened little changed at 123.29, but this was near the day's high of 123.30.

With dealers continuing to see a lack of potential at the present level, the contract slipped down to a low of 122.18, before closing at 122.19, against the previous settlement of 122.30.

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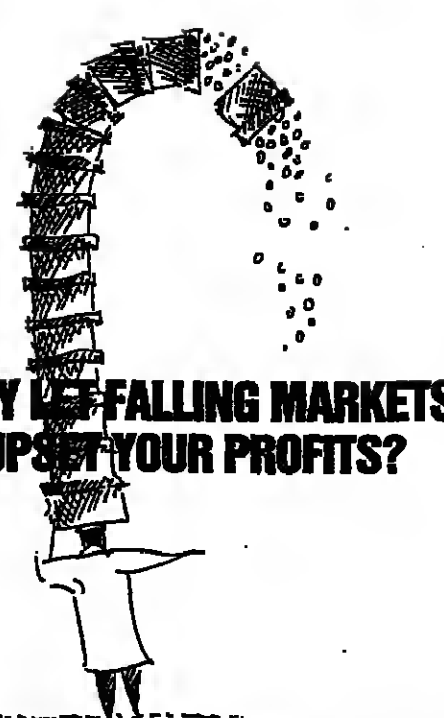
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Prices taken at 5pm and change is from previous close at 9pm

The latest business news from Germany.

DOWN (WEST GERMANY): THE GERMAN FEDERAL GOVERNMENT WILL SHORTLY SELL ITS REMAINING SHARES IN VIAG AS TWO YEARS AGO VIAG WAS PARTIALLY PRIVATISED AND 40 PER CENT OF THE CAPITAL WAS SOLD OFF. NOW THE REMAINING 60 PER CENT IS BEING OFFERED FOR SALE TO THE PUBLIC.

With sales of DM 8.4 billion, VIAG is one of the largest companies in West Germany, comprising more than 120 firms in 21 countries with over 32,000 employees throughout the world.

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expected to continue in the future. As a corporation operating on a worldwide scale, it is part and parcel of VIAG's corporate policy to also address the international investors.

For further details please do not hesitate to contact us. VIAG AG, Georg-von-Boeselager-Strasse 25, D-5300 Bonn 1, West Germany.



ENERGY. ALUMINIUM. CHEMICALS.

A STRONG GROUP.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Stock, May 88, Jun 88, Jul 88, Aug 88, Sep 88, Oct 88, Nov 88, Dec 88. Lists various stock options and their prices.

TOTAL VOLUME IN CONTRACTS: 24,009

BASE LENDING RATES

Table listing various banks and their base lending rates for different terms and currencies.

EAST SUSSEX. The Financial Times proposes to publish this survey on 15th July 1988. For a full editorial synopsis and advertisement details, contact Rachel Fiddimore.

FT CROSSWORD No.6,610 SET BY DANTE

Crossword puzzle grid with numbers 1-30 indicating starting positions for clues.

- ACROSS: 1 Funny story about eastern native (6); 2 Prefers a French word in the prose translation (8); 3 Irregular forces decoration (6); 4 In turn I've become jilted (5); 5 It comes in to fight on the other side (5); 6 Metal of little value in America (6); 7 It may flow and sound like the sea (4); 8 Spot cash the bookmakers must be prepared to pay out (5,5); 9 Community payment (10); 10 Eternally the dream of the French revolutionary (4); 11 Ceremonial trial rearranged about the middle of January (6); 12 I'm married and somewhat the worse for wear (5); 13 Two cutlets and be quick about it (4,4); 14 One takes no end of cash in here, finishing with nothing (6); 15 A late drink to go to one's head? (6); 16 Tick on a slide (6); 17 Not doing well, so removed from the bench (3,4); 18 Turn over in bed? (6,2,3); 19 Tax cut (6); 20 It may be hard to protect the chess (4).

AUTHORISED UNIT TRUSTS

Table listing various authorized unit trusts, their managers, and performance data.

FT UNIT TRUST INFORMATION SERVICE

Main table listing numerous unit trusts, their managers, and detailed performance metrics.

Handwritten signature or mark at the bottom of the page.

FT UNIT TRUST INFORMATION SERVICE

Selfie Ltd

Main table containing financial data for various unit trusts, organized by company and fund name. Includes columns for fund names, descriptions, and numerical values.

INSURANCES

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Spiffin Ltd

Table of FT Unit Trust Information Service, listing various unit trusts and their performance metrics.

BRITISH FUNDS

Table of British Funds, categorized by duration: 'Stars' (Lives up to Five Years), Five to Fifteen Years, and Over Fifteen Years.

BRITISH FUNDS - Cont'd

Continuation of British Funds table, including sub-sections for INT. BANK AND O'SEAS GOVT STERLING ISSUES, CORPORATION LOANS, COMMONWEALTH & AFRICAN LOANS, and LOANS.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails, including sub-sections for AMERICANS and other international investments.

Money Market Trust Funds

Table of Money Market Trust Funds, listing various trust funds and their details.

Money Market Bank Accounts

Table of Money Market Bank Accounts, listing various bank accounts and their details.

UNIT TRUST NOTES

UNIT TRUST NOTES: Detailed notes and information regarding unit trusts, including performance and investment details.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American companies with columns for Stock, Price, and other financial data.

CANADIANS

Table listing Canadian companies with columns for Stock, Price, and other financial data.

BANKS, HP & LEASING

Table listing banks, hire purchase, and leasing companies with columns for Stock, Price, and other financial data.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies with columns for Stock, Price, and other financial data.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road companies with columns for Stock, Price, and other financial data.

BUILDING, TIMBER, ROADS Contd

Continuation of building, timber, and road companies table.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies with columns for Stock, Price, and other financial data.

DRAPERY AND STORES

Table listing drapery and store companies with columns for Stock, Price, and other financial data.

ENGINEERING

Table listing engineering companies with columns for Stock, Price, and other financial data.

DRAPERY AND STORES - Contd

Continuation of drapery and store companies table.

ELECTRICALS

Table listing electrical companies with columns for Stock, Price, and other financial data.

Table listing electrical companies (continued).

Table listing electrical companies (continued).

Table listing electrical companies (continued).

ENGINEERING - Contd

Continuation of engineering companies table.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other companies with columns for Stock, Price, and other financial data.

HOTELS AND CATERERS

Table listing hotel and catering companies with columns for Stock, Price, and other financial data.

INDUSTRIALS (Miscel.)

Table listing miscellaneous industrial companies with columns for Stock, Price, and other financial data.

INDUSTRIALS (Miscel.) - Contd

Continuation of miscellaneous industrial companies table.

Continuation of miscellaneous industrial companies table.

Continuation of miscellaneous industrial companies table.

INDUSTRIALS (Miscel.) - Contd

Continuation of miscellaneous industrial companies table.

Continuation of miscellaneous industrial companies table.

Continuation of miscellaneous industrial companies table.

Handwritten text: "cheicalsd"

Spiff in 10

LONDON SHARE SERVICE

INSURANCES - Contd

Table listing insurance companies and their share prices.

LEISURE

Table listing leisure companies such as British Airways and their share prices.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade companies.

Commercial Vehicles

Table listing commercial vehicle companies.

Components

Table listing component companies.

Garages and Distributors

Table listing garage and distributor companies.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publisher companies.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising companies.

PAPER, PRINTING, ADVERTISING - Contd

Continuation of paper, printing, and advertising companies.

PROPERTY

Table listing property companies.

SHIPPING

Table listing shipping companies.

SHOES AND LEATHER

Table listing shoes and leather companies.

SOUTH AFRICANS

Table listing South African companies.

TEXTILES - Contd

Continuation of textile companies.

TOBACCOS

Table listing tobacco companies.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies.

Investment Trusts

Table listing investment trusts.

TRUSTS, FINANCE, LAND

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

Finance, Land, etc

Table listing finance, land, and other companies.

OIL AND GAS

Table listing oil and gas companies.

OIL AND GAS - Contd

Continuation of oil and gas companies.

OVERSEAS TRADERS

Table listing overseas traders.

PLANTATIONS

Table listing plantation companies.

MINES

Table listing mining companies.

Central Rand

Table listing central rand mining companies.

Eastern Rand

Table listing eastern rand mining companies.

Far West Rand

Table listing far west rand mining companies.

O.F.S.

Table listing O.F.S. companies.

Diamond and Platinum

Table listing diamond and platinum companies.

Central African

Table listing central African mining companies.

Finance

Table listing finance companies.

Australians

Table listing Australian companies.

MINES - Contd

Continuation of mining companies.

Miscellaneous

Table listing miscellaneous companies.

THIRD MARKET

Table listing third market companies.

NOTES

Notes explaining the data and providing additional information.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks.

TRADITIONAL OPTIONS

Table listing traditional options.

LONDON STOCK EXCHANGE

Special situation stocks boost thinly-traded equities while Gilt-edged shade easier

Account Dealing Dates
First Declared Last Account
Date Date Date

A BATCH of speculative features kept the UK stock markets on the boil yesterday. Although turnover across the broad range of equities remained light, the market closed an uncertain session in good form, helped along by a good start on Wall Street.

The tone was set early by a burst of activity among the major electrical industry stocks, as several leading London brokerage houses recommended the sector leaders. US buying of Royal Electronics, favoured for its cellular telephone interests, advanced strongly.

Beckitt & Colman attracted attention, with the market suspecting that the group's list of well-established consumer brand names could place it in the same category as Rowntree.

The renewed search for special situation stocks, noticeable in the marketplace towards the end of trading on Friday, was back into Courtaulds and Burnham back into the limelight.

The activity in these major names helped prime a rally in the market which had found difficulty in sustaining an initial gain of 1.75p in the FT-SE 100 since its opening.

The FT-SE index closed 11.1 up at 1788.9, the day's high being 1800.00, once again in the market's sights. Seag volume totalled 419.4m shares, was boosted by the rash of special interest stocks.

The Bank of England's actions in the money market appeared to calm some of the excitement over domestic interest rates, as did the calmer tone in currencies. Oil prices slackened as developments in the Gulf were awaited with caution.

Government bonds saw little real interest, with continued trade nervously as dealers kept an apprehensive eye on the sterling/dollar and sterling/DM rate. Short dated Gilts gave up 1/4 to 3/4, while at the longer end, falls ranged to 1/2 or so.

Index-linked (I-L) Gilts were wanted again, with continued client to take out the remainder of the £250m of Treasury 2 1/2% '92, and some more of the £100m Treasury 2 1/4% 2011, leaving the authorities with the rest of the £100m of Treasury 2000 stock in hand.

Kleinwortz Grisevson, drawing attention to the persistent demand for I-L issues, said that "index-linked could hold invest-

tors' interest for longer than usual this year, because of perceptions that inflation may edge higher.

Special situation stocks, such as Royal Electronics, were the major focus of attention. The company's share price rose 12p to 225p, after a long period of inactivity.

Warburg Securities was the major player, being a strong in-house buyer, but several other houses later went on the buying track, despite talk that James Capel had trimmed its profits forecast to £136m.

The company confirmed the award of a minor defence contract in Brazil but denied rumours of a forthcoming presentation to US investors. Royal shares closed 12 up at the day's highest of 225p.

Plessey, another electronic leader, also figured prominently. A positive signal from Merrill Lynch, the US investment house, highlighting the UK group's strong order book position, initiated the buying rush on the shares. Merrill forecasts profits of £176m in 1987/88 rising to £206m for the following year, and is generally favourable of the electronic sector, particularly the prospects for Vodaphone.

Turnover in Plessey expanded to nearly 6m shares, being aided by an above-average traded volume. The company's share price rose 12p to 225p, after a long period of inactivity.

Thorn EMI's latest step in its overseas expansion drive intrigued analysts. The UK group intends to acquire control of French group Holophone, a supplier of pressed glass products to the automotive industry, and of the minority stake in its European subsidiary, reputedly the second largest producer of light fittings in France, but has yet to place a bid for the company.

The possibility that a share placing could be needed to finance the acquisition failed to dampen investors' enthusiasm for the shares of Thorn EMI and the close was 8 higher at 615p.

Burmah returned from a brief listing suspension following the agreed bid from Peak Holdings, and provided the meat for the market in secondary electricals. Dabblers were raised 35 to 211p on the share exchange terms, which left Peak 0 lower at 00p, and investors immediately began searching for other possible takeovers.

Leading beneficiaries were Crystalline, up 15 at 170p, after 179p, Bowthorpe Hold-

FINANCIAL TIMES STOCK INDICES
Table with columns for Date, Index, and various stock categories like Government Sec, Food Interest, Ordinary V, Gold Mines, etc.

Day's High 1429.7 Day's low 1417.9
LONDON REPORT AND LATEST SHARE INDEX: TEL. 0898 123001

Guft was balanced by the slight easing in crude prices. British Petroleum partly-paid, still regarded as cheap by comparison with the US oil majors, held on to their recent gain, closing little changed on the session at 79 1/2p, with the fully-paid a touch higher at 279p.

British Gas, at 180p, edged higher as the deadline for final payment on the shares was passed at 3.00 pm yesterday.

The speculative issues also cooled off, although traders stressed that the small energy groups remain firmly in the takeover frame.

Turnover in the Banking sector was reasonably high, all the major clearers registering trade in excess of 1m shares with some showing volumes of over 2m.

Price movements, however, were confined to a couple of pence. Merchant Banks were rather more sensitive to demand, the most active being the 10p shares of Steel Barrill Jones responded to the acquisition of Ashford Management and the board appointments with a gain of 11 at 560p.

Oil shares quietened down, as the continuing tension in the

represented a large line of stock which came on offer and the shares settled with a fall of 8 at 182p.

Laura Ashley's preliminary figures (pre-tax profits of £22m compared with £22.6m) pleased the market and left the shares a few pence better at 117p. J. Miffler however, continued to drift lower after the annual results, closing 7 cheaper at 379p, in the wake of the figures County NatWest Woodmac are recommending a switch out of Miffler into W.L. Smith.

GEC were not overshadowed by the increased activity in shares of its main competitors. Volume built up steadily throughout the session to reach 7.7m shares with the price consistently improving to end 3 higher at 125p.

Freeman Group, which provides specialist distribution and contracting services for the building industry, made a bright debut in the Unlisted Securities Market, the shares, placed at 210p, opened at 213p and moved up to 221p.

Late intra-market trade, mainly connected with the covering of short positions, pushed Vaux up 18 to 569p and Allied-Lyons 8 higher to 469p; the activity in the latter normally gave rise to revised rumours of Bond Corporation buying.

Business in the Building sector remained at a low ebb, but Taylor Woodrow was a feature, the shares rising 20 to 445p on news on 25.5m compared with £29.4m in excess of market estimates.

ICI continued to shrug aside currency factors and closed 9 higher at 983p helped by favourable opening advice on Wall Street. Laporte, boosted by US acquisition news, rose 7 to 352p; the annual results are expected to be the most actively traded stocks (some 5.7m shares changed hands) but most of the business

equity, and the remaining 1m have been placed with institutional investors.

Rowntree and Cadbury Schweppes encountered light profit-taking. Rowntree slipped back to 729p before picking up late in the session to close virtually unchanged at 738p. Cadbury Schweppes settled 3 off at 258p.

Bankers Hovis McDougall shaded to 329p awaiting possible bid developments; Goodman Fielder of Australia is now free to launch a bid for the company following the expiry of its holding statement. Taba and Lyle, in which Hillside Holdings has built a stake of around 3 1/2 per cent, moved up 18 to 774p.

A slightly easier trend in sterling and a marked improvement on Wall Street in the early dealings yesterday prompted a modest improvement in the industrial stocks but failed to generate much in the way of trading activity.

Fisons improved 9 1/2 to 244 1/2 amid talk of an investment recommendation in the offering some 2.1m shares changed hands. London International revived with a gain of 13 at 279p, while Smith and Nephew, responding to favourable press mention, put 5 1/2 to 130p.

Morgan Crucible, reflecting further consideration of the preliminary figures, moved ahead strongly to close 13 higher at 260p. Reuters B edged up 8 to 507p awaiting details of last night's meeting with the Society of Investment Analysts. News of the sale of the military sighting and thermal imaging businesses to GEC for £22m kept Bank Organisation in the limelight with the shares moving up sharply to close 17 to the good at 713p.

USM-listed Spice tumbled on the warning of sharply lower first-half profits, due to be reported on June 26, and closed 32 down at 126p. The company blamed the mild winter for the trading setback but still intends to maintain the interim dividend payment of 1.50p per share.

Interest continued at a fairly high level in the Traditional option market. Stocks to attract money for the call included Astra Trust, Western Motor, Thomson T-Line, T. Cowie, Premier Consolidated, Regis Trust, Shiloh, CASE, Bell Leisure, Newcast, Regis, B.M.S. and Rowntree. Put options were taken out in Rowntree and Underwoods, but no doubles were reported.

Traditional Options
First dealings Apr 18
Last dealings Apr 29
Last declarations July 14
For rate indications see end of London Share Service

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FT - ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns for Equity Groups & Sub-sections, Tuesday April 19 1988, and various financial metrics like Index, Day's Change, etc.

FIXED INTEREST

Table with columns for Price Indices, Day's Change, and various interest rates for different terms.

LONDON TRADED OPTIONS

Large table showing various options contracts, including calls and puts, with columns for contract type, price, and volume.

TRADING VOLUME IN MAJOR STOCKS

The following is based on trading volume for Alpha securities dealt through the SEAI system yesterday until 5 pm.

Table showing trading volume for various major stocks like Astra, Western Motor, Thomson, etc.

RISES AND FALLS YESTERDAY

Table showing price changes for various financial instruments like British Funds, Corporate Bonds, etc.

LONDON RECENT ISSUES

Table listing recent stock issues with columns for issue name, price, and other details.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns for issue name, price, and other details.

"RIGHTS" OFFERS

Table listing rights offers for various companies with columns for issue name, price, and other details.

* Flat price. High and low records, base dates, values and constant conversions are published in Saturday issues. A new list of contributors is available from the Publishers, The Financial Times, Bracken House, Cannon Street, London EC4A 3DF, price 15s, by post 35s.

WORLD STOCK MARKETS

Jeep in 100

Table of World Stock Markets including sections for USA, FRANCE, GERMANY, NETHERLANDS, SWITZERLAND, CANADA, JAPAN, AUSTRALIA, and SOUTH AFRICA. Each section lists various stocks with their prices and changes.

Table of Canada Stock Markets including sections for Toronto and Montreal. Lists various Canadian stocks with prices and changes.

Table of Japan Stock Markets listing various Japanese companies and their stock prices.

Table of Australia and South Africa Stock Markets listing various stocks from these regions.

Table of Indices including DOW JONES, NEW YORK, and other market indices with their values and trends.

Advertisement for Financial Times featuring a large graphic of a globe and the text 'For morning delivery of the FT in major business centers coast-to-coast, call 212-752-4500.' Includes a '12 FREE ISSUES' offer and contact information.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock symbols, prices, and changes.

Financial Times

Jefferies

NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections like 'Continued from Page 44' and 'Over-the-Counter'.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections like 'Over-the-Counter'.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter Nasdaq national market closing prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections like 'Over-the-Counter'.

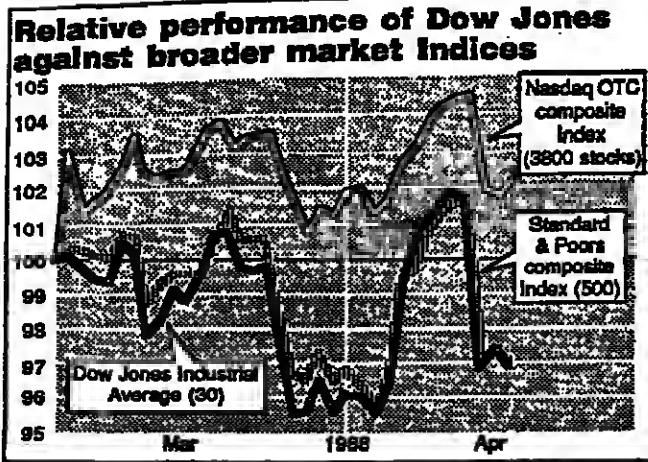
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Dow drops as anxiety grows over inflation

Wall Street

EXACTLY six months after the crash, early rebound in equities and bonds and then a sudden plunge in both markets in nervous, rumour-ridden trading...

Bond traders described the mood in the bond market as extremely negative and technically very weak. The rise in yields above 9 per cent is not crucial in itself but does suggest the market is undervalued...



quarter, compared with \$1.47 a year earlier. Aluminum Co of America held on to its gains to close \$3 higher at \$46.71 after reporting a substantial improvement in profits with net earnings in the first quarter of \$2.02 a share compared with 58 cents a year earlier...

Company news again provides focus

London

CORPORATE news continued to set the scene in European stock markets, and most ended only slightly changed in low volume. Milan was particularly quiet in the wait for news on Pirelli...

Paris

THE FIRM opening on Wall Street helped London's FT-SE 100 index to finish at a day's high of 1,798.9, up 11.1. US buying pushed Baccal...

Stockholm

THE STOCKHOLM bourse has fallen by 5 percentage points since last Thursday's disappointing US trade figures, but analysts expect a recovery in the next few days...

again active, losing 50 cents to Ft 242.50 after adding 80 cents. Royal Dutch rose 10 cents to Ft 231.10 on firmer Dutch oil prices...

Canada

MIXED, active trading left Toronto share prices only slightly up after an earlier advance. The composite index, which had risen about 21 points in earlier trading, moved ahead 2.45 to 3,373.74...

ASIA

Late buying offsets oil price worries

Tokyo

LATE BUYING helped share prices recoup most of the day's large early losses in Tokyo yesterday, and the stock market ended just slightly lower...

to Y726 and Kawasaki Steel Y6 to Y780. Leading high-technology stocks rallied steeply towards the close. Matsushita Electric Industrial, which dropped Y40 briefly, closed Y20 higher at Y2,740...

inflation caused by higher crude oil prices and rising long-term interest rates in the US. However, city banks and agricultural and financial institutions began to place buy orders as the yield reached 4.5 per cent, and it ended at 4.405 per cent...

Hong Kong

A ROUND of active buying towards the close boosted share prices and the Hang Seng index closed 41.97 higher at 2,593.92, after slipping 4 at the opening...

Australia

NERVOUS investors sold industrial stocks, leaving share prices barely steady in spite of support for resource issues following the overnight rise in bullion and crude oil prices...

Singapore

SELECTIVE bargain hunting towards the close reduced early losses, helped by a small recovery in Tokyo. But institutions remained on the sidelines amid doubts about the market's direction...

SOUTH AFRICA

TRADING remained very thin in Johannesburg as investors stayed on the sidelines amid uncertainty over the direction of global markets, currencies and interest rates...

FT - ACTUARIES WORLD INDICES

Table with columns for National and Regional Markets, Tuesday April 19 1988, Monday April 18 1988, and Dollar Index. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, and The World Index.

Stockholm bullish despite falls

THE STOCKHOLM bourse has fallen by 5 percentage points since last Thursday's disappointing US trade figures, but analysts expect a recovery in the next few days...

Brokers had been predicting a drop of 5 to 10 percentage points this month. Mr Feldt pointed out that Sweden's top 23 companies have SKr9.5bn in cash at the moment and he made it clear he intended to take some unspecified action in his supplementary budget proposals next Wednesday...

Sweden

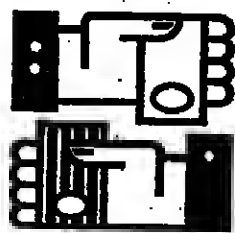
FT-A World Index (in sterling terms) line graph showing fluctuations from Mar 1988 to Apr 1988.

NatWest Mortgage Rate advertisement. With effect from 20th April, 1988 for new borrowers, and from 1st May for existing borrowers, the NatWest Mortgage Rate payable under current Mortgage Deeds and Conditions of Offer will be decreased from 10.25% p.a. to 9.5% p.a.

The Sumitomo Trust Finance (H.K.) Limited advertisement. U.S. \$100,000,000. 12 3/4% Guaranteed Notes Due 1992. Includes a table of serial numbers and a note about redemption.

SECTION III

FINANCIAL TIMES SURVEY



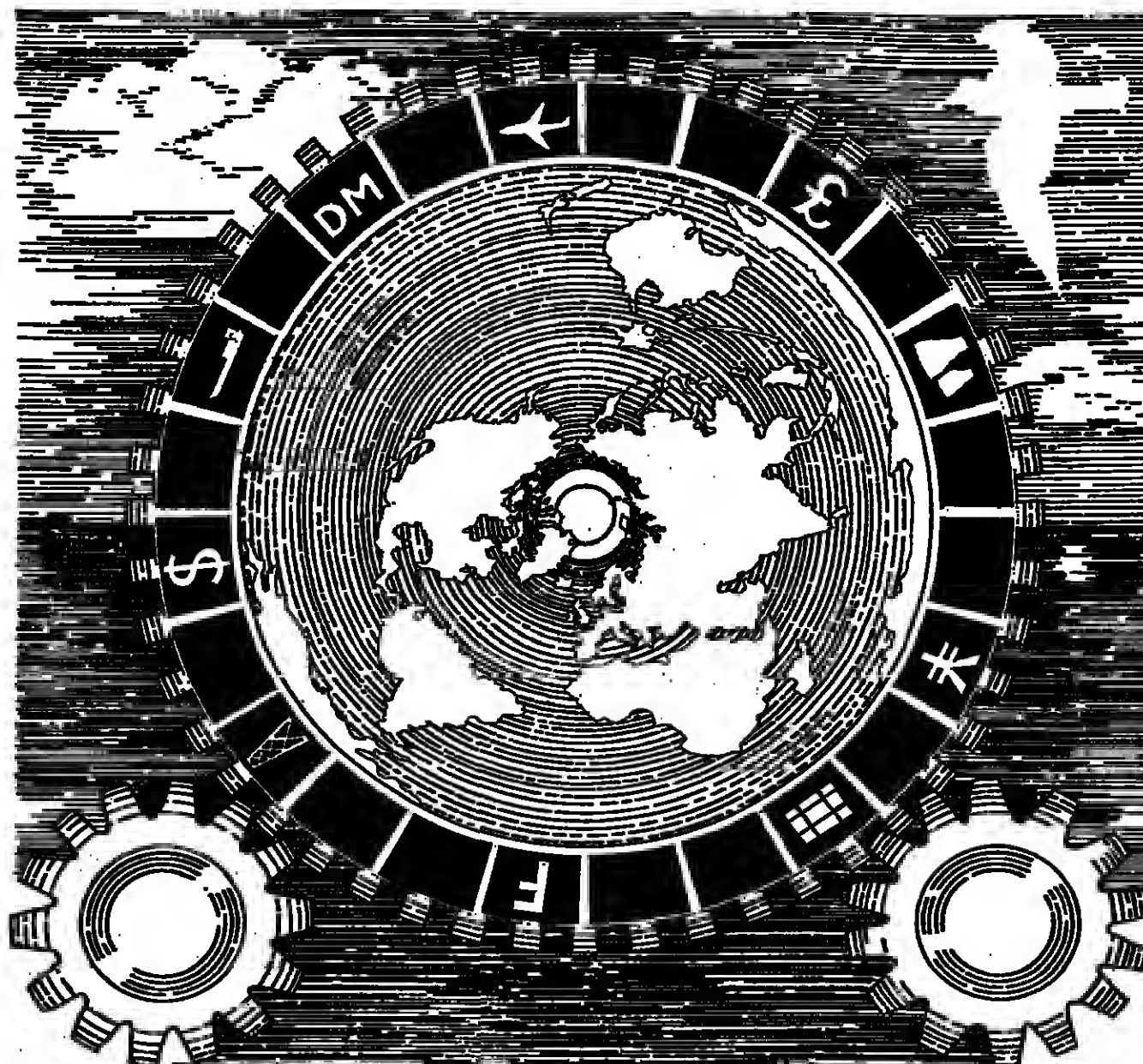
Sluggish growth in world trade, poor credit risks and overcapacity in the banking system pose new challenges

for banks involved in export finance. However, writes Peter Montagnon, the market is fighting back with innovations designed to make greater use of capital markets.

A time for ingenuity

A REAL fear in the City during last year's protracted negotiations on reform of Britain's export credit system was that the banks would simply drop out of the business if the returns were shaved too close. It was acknowledgement of this by the Government that led at the end of the day to a much smaller cut in lending margins paid to banks on official export credits than had previously been anticipated. That acknowledgement is itself a measure of the way in which, six years after it started, the developing country debt crisis still casts a shadow over the business of export finance. Through the total volume of world trade has continued to grow over the last couple of years - according to the General Agreement on Tariffs and Trade, real volume rose by 4 per cent last year, after 3 1/2 per cent in 1986 - capital goods exports to the developing world have stagnated. The result has been a contraction in what was once a lucrative international banking business: the financing of major projects and industrial investments in developing countries. At the same time, under the impact of the debt crisis and rescheduling, the perceived risks

have grown, confronting banks with the double challenge of scrambling for a share of a dwindling cake, while at the same time seeking out safe but cost-effective forms of finance. A measure of the difficulty is that the export credit community is provided by the problems facing official export credit agencies, whose job is to guarantee much of these loans. Through Britain's Export Credits Guarantee Department reported an operating surplus of £172m, this was before a transfer to loan loss provisions of £540m, and claims were still running at more than £800m. Elsewhere, at agencies Coface in France and Hermes in West Germany, the red ink is running freely, and governments around the world have begun to question the desirability of providing open-ended support for exports. Earlier this year, a gloomy report from the International Monetary Fund suggested that deficits at export credit agencies were likely to remain large in absolute terms for some time, even if they are gradually able to recover some of the claims paid out in the earlier years of the debt crisis. The IMF said the agencies faced a continuing decline in new medium-term credit business,



Export Finance

even though they had become more flexible about making credit available for countries with a history of debt difficulties. "Weakness in demand has been general and, in fact, some of the more marked declines have been for countries where the agencies are quite open," it said. The new mood of austerity in the developing world meant that governments were cutting back on infrastructure projects for which export credit insurance had previously been sought. The agencies were confronted with a vicious circle in which dwindling business meant that higher premiums on riskier business had little effect on boosting their overall income levels. One part of the solution adopted by the UK, to the prob-

lem of the cost of supporting export credits, has been agreement to refinance export credits in the international capital markets. Interest rates are lower in the securities market than on commercial bank loans, and once the refinancing operation gets under way later this year, the hope is that it will lead to significant cost savings to the taxpayer. The idea of export credit agencies using the securities market is not new. Some, such as Canada's Export Development Corporation, Austria's Kontrollbank and Sweden's SEK, are traditionally permitted to borrow in their own name. SEK has long enjoyed a reputation as a particularly adept borrower, able to cream off the best available rates. But the UK refinancing scheme is nonetheless an important sign of the times. It underlines the tendency for export finance generally to introduce new capital-market techniques as a means of paring costs. For those commercial banks which are determined to stay in the export finance business, the market has become highly competitive. The ability to structure their deals, to give the borrower the precise form of finance he requires, has become an imperative if they are to win new business. As the securities markets have become more sophisticated and the debt swap markets have grown, financial engineering has become an important consideration in export finance. Late last year, for example, National Westminster and Banque Paribas broke new ground with a \$60m loan facility for the Canadian airline Westair, to finance the purchase of 12 Airbus A-310 300 aircraft. Using a complicated system of letter-of-credit guarantees, the deal was the first to provide for long-term funding in the borrower's local bond market. More recently, First Chicago has won mandates worth nearly \$100m to finance the purchase by South Korea's Pohang Iron and Steel Company of new blast furnaces from the Davy Corporation. The deals involve conversion, through the swap market, of conventional sterling export credits into low interest dollar and Swiss Franc debt. Morgan Grenfell used the swap market to arrange a \$28m, 11 1/2 year fixed-term credit to the Soviet Union, in support of Yugoslav content in the £240m factory

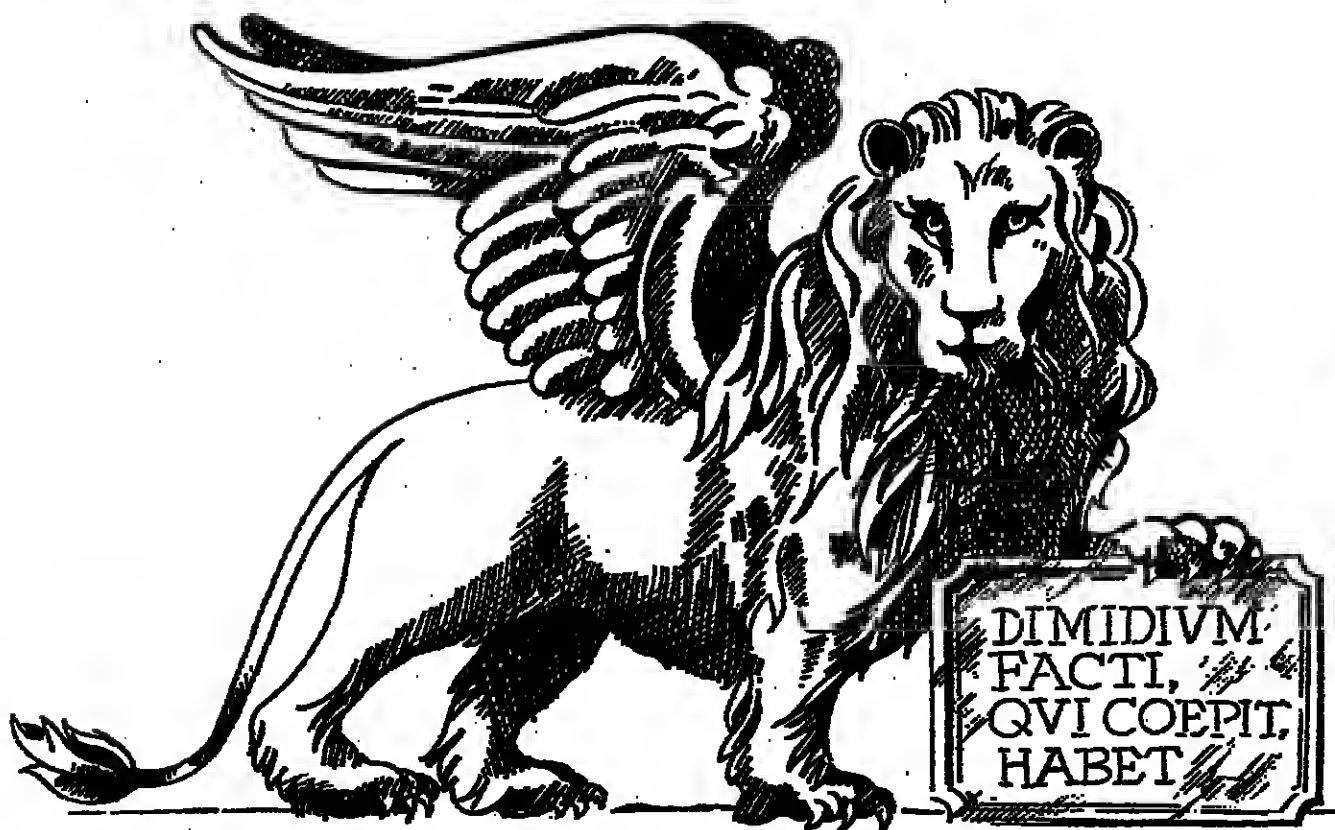
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Illustration: Ann Chasseuud

automation plant order won by Simon Carves in Yerevan last year. These loans provide ready examples of the way in which new capital market techniques are creeping into the business of export finance. Yet, as bankers frequently point out, it is far from easy to come up with the right structure. By their very nature, export credits tend to have long draw-down periods and complicated amortisation schedules. It is hard to marry these with conditions in the international securities market, where investors tend to prefer bullet maturities. Swaps, too, are often hard to find for the longer maturities to which export credits can often run. Nonetheless, bankers expect that pressure on them to develop these techniques further will grow from the summer when, under rules set by the Organisation for Economic Co-operation and Development, in Paris, interest subsidies on official export credits to richer countries like the Soviet Union are outlawed. Meanwhile, another novel concept is gaining ground, at least theoretically. This is the so-called "boot" (built-own-operate-transfer) idea under which contractors and their financial backers are themselves responsible for operating infrastructure projects in developing countries until such time as the loans have been repaid and they have made an adequate return on their investment. Only then is the project handed over to the host government. Such schemes have an obvious attraction for developing countries that are strapped for cash, as the financial liabilities lie elsewhere. They also introduce a more commercial concept into the selection of projects, since developers have to scrutinise the financial viability of a project before it goes ahead. Yet the experience of Turkey, which has been a leading pioneer of the concept, shows they are hard to put into practice. One of the main worries about such schemes is that the return - for example, on a road project - will often be in local currency. It is hard for the contractors to be certain the foreign exchange will be available against these local funds to pay off international financial costs. Partly for that reason, some bankers argue that boot schemes are better applied to the developed, rather than the developing, world. Indeed, even within the UK, there are signs that the concept is taking off. The proposed Dartford Bridge across the Thames estuary and the Channel Tunnel itself bear many of the characteristics of a boot scheme. For bankers involved in project finance, these schemes offer more than a hint that future business opportunities could be more in the developed than in the developing world, where new financial techniques are often harder to apply. Other forms of trade finance that are growing include what might best be termed highly specialised niche businesses, like forfaiting and countertrade, as well as aircraft finance, where banks face new challenges, as tax-breaks, which were hitherto cheap finance in the past, are steadily being closed. Forfaiting has long been regarded as a highly lucrative business, but it is a very specialist area, and it is still used to finance only around 1 per cent of world trade. The business of financing trade has traditionally been regarded as a basic staple of international banking. Following the onset of the debt crisis, which some bankers thought it might be ripe for a renaissance as their colleagues, who had been doing out large balance of payments loans, withdrew from the limelight. In fact, the story has been rather different. Export finance has still not attracted much in the way of fresh glamour. In banking generally, the emphasis has been on sophisticated trading techniques in the international securities markets. Yet trade continues to flow, and that at least means the potential of the market is still there. Realisation of that potential remains a challenge, however, for bankers who must have a constant eye on the bottom line. The upshot has been something of a rethink about the whole business, and for those banks which are determined to stay in the game a constant quest for new techniques and expertise. "Gone are the days," concludes one senior UK clearing banker, "when you could have a pure export finance department which produced ECGD-related financing for major contracts and rely on that income to pay for an extremely labour-intensive operation. The level of business in that area and the reduced export credit margins make it hard to achieve an acceptable return."

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TRADE INDEMNITY



For further information on our services, please call 01-739 9939.

سید احمد علی

EXPORT FINANCE 3

UK profiles: Peter Montagnon on the new look at the ECGD, and the growing strength of its private-sector competitor, Trade Indemnity

Past history tempers dynamism

IT IS no accident that the Export Credits Guarantee Department is currently trying quietly to play down its cumbersome official title in favour of the simple initials ECGD. It now likes to be described in just a series of letters, without full-stops in between, like ICI or BP.

This is part of an attempt to create the image of a dynamic go-ahead corporation, rather than a fusty government department. For the same reason, over the past year it has also introduced a new logo, launched a major advertisement campaign involving both the printed media and local radio, and developed a streamlined new response service designed to increase its market share of short-term export insurance.

Mr Malcolm Stephens, its ambitious new Chief Executive, who has been in office for almost exactly a year, considers the new image essential to a strategy of steering the business out of the troubles that beset it earlier in the decade, when claims rose in response to the developing-country debt crisis and the international recession.

The new-look ECGD is intended to be a growing business, more responsive to the actual needs of exporters, with a more flexible premium structure that still pays close attention to the measurement of risk. Underlying trends suggest, however, that a long uphill struggle lies ahead before this policy bears full fruit.

Results for the financial year just ended will not be published for some time. Mr Stephens has already said they will show, for the first time in many years, an increase in short-term business insured by ECGD; but claims will be higher than the previous year's \$800m, and borrowings from the Government's consolidated fund will rise by a further \$70m to \$2.7bn.

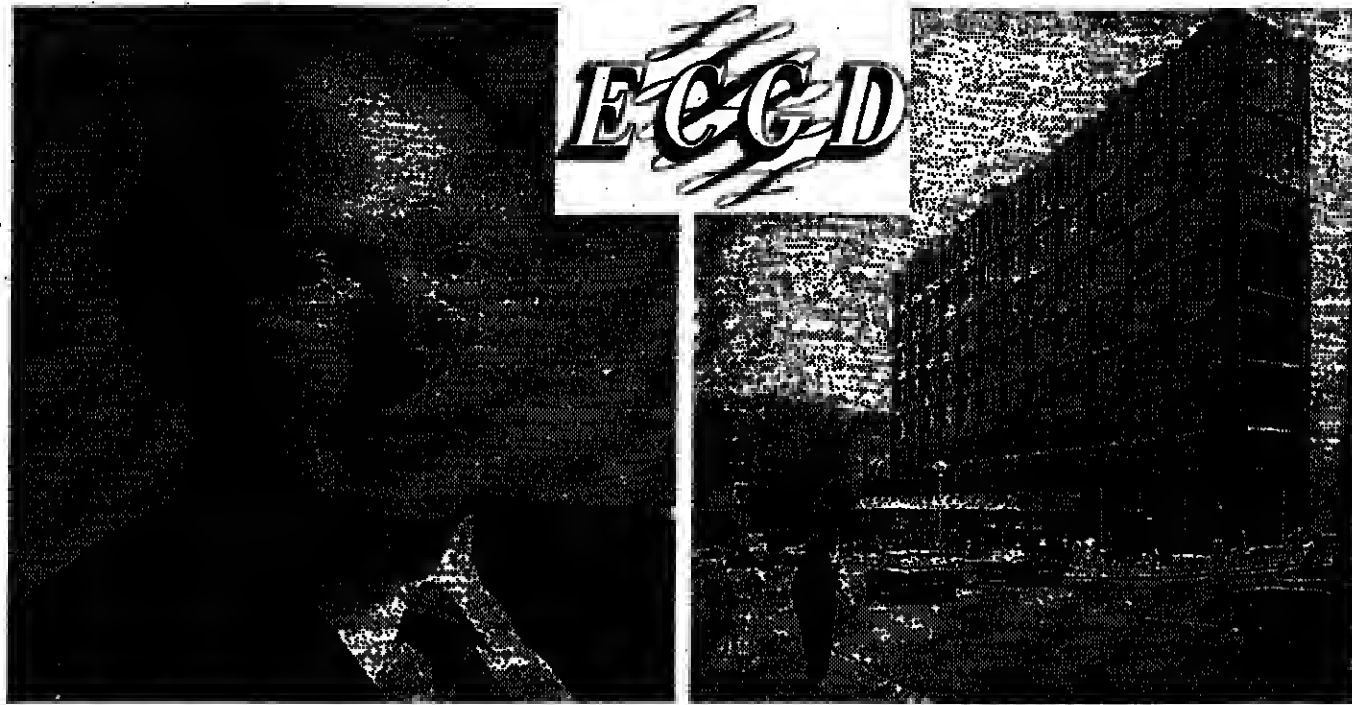
To the evident dismay of its members, he also told the Commons' Public Accounts Committee last month that borrowings from the Government could peak at a figure as high as \$3.5bn in 1993. That is the earliest date by which ECGD can expect its income to cover its outgoings.

In large part, these gloomy figures reflect the fact that ECGD is still hostage to its past history. Many of the claims now being paid relate to business transacted in the boom years of the late 1970s, when it was busy insuring projects in developing countries which have now run into difficulties with their debts and had to reschedule. There is little that can be done about such claims, and ECGD has long insisted that business taken on since the onset of the debt problem in 1982 is basically profitable.

This is a point, however, which its political masters, as represented by the PAC and Whitehall, seem reluctant to take on board. They are growing impatient with the way in which the increase in ECGD's borrowing levels, doubt the recoverability of some of the claims it has paid out, and are increasingly insistent on a speedy return to a situation where the department is no longer a drain on public funds.

Despite the bureaucratic efforts of Mr Stephens, a former Barclays Bank export finance executive who is well-regarded in both the banking and export industry, doubts remain about his ability to deliver a large enough and speedy enough improvement in ECGD's performance to satisfy the political critics.

Export insurance in today's market is a very difficult business. Following the onset of the



ECGD's chief executive, Mr Malcolm Stephens, the joint (with Cardiff) headquarters in Ludgate Hill, London; and the new logo

debt crisis, exporters' attention has shifted away from developing countries towards the richer and more financially secure markets of the industrial world, for which many feel export insurance is not necessary. A large portion of this business is intra-company trade by multinationals, which is either self-insured or not insured at all.

Market pressures thus have a natural tendency to depress the volume of business. In the 1986-87 financial year ECGD insured only 18.6 per cent of Britain's non-oil exports. It is now trying to

	Total business insured	% of UK non-oil exports insured	Premium income	Claims paid
1982-83	10,090	33.9	344.2	894.1
1983-84	17,706	28.5	166.9	674.3
1984-85	17,122	26.3	168.3	848.9
1985-86	15,914	23.3	174.5	777.1
1986-87	13,890	19.6	157.2	803.4

Source: ECGD

reverse this downward trend with a marketing onslaught on the short-term market as well as, in the slightly longer term, revisions to its long-term and long-term project business to make it more responsive to the actual needs of the marketplace.

One prong of this approach lies in an effort to convince customers that insurance against commercial risk is worth having, even in so-called good markets like those of North America. Mr Stephens likens it to the need accepted by householders for fire insurance, even though few actually expect their homes to burn down.

At the same time ECGD has been working hard to improve the speed of its response to customers. Well over half the inquiries it receives for short-term insurance are now turned round



Checking re-scheduling agreements in ECGD's debt division

Short-term credit

A scramble for business

MIDLAND BANK provoked a storm of furious protest from its competitors when it announced last month that it was modifying its short-term export finance schemes so as to offer, for the first time, finance linked to an exporter's own Export Credits Guarantee Department policy.

Rivals protested that they were already willing to take on such business. Midland, they said, was offering the market nothing that was not already available.

In fact there was a novelty behind Midland's scheme, in that it had become the first bank to avail itself of a new form of ECGD insurance cover which provides protection against exporters' mismanagement of policies against which they have borrowed. That, however, was lost in the public and private slanging match that followed its announcement, and which served above all to underline the intensely competitive nature of this end of the market.

The origins of the Midland story go back to the decision some two years ago by the ECGD to wind up its heavily loss-making Comprehensive Bankers Guarantee (CBG) scheme. Under this, ECGD had insured export credits under a blanket guarantee which left lending banks little incentive to examine credit risks. Claims, over which it had little control, grew out of all propor-

tion to premium income. In the run-up to the phase-out, which was finally complete last autumn, the clearing banks alongside some of their non-bank competitors, like the aggressive Swindon-based Exfinco, developed their own replacement schemes. It was a modification to Midland's version of this scheme which caused all the furor.

Banking views as to the general success of these schemes vary from institution to institution. Some say that response to the new schemes has been disappointing. Others, such as Barclays, which has 900 users of its smaller exports scheme, are more sanguine.

The fact remains, however, that the volume of banking business transacted under these tailor-made schemes remains very low, both in terms of the total volume of British short-term exports and in terms of the size of the banks' own balance sheets.

Many smaller companies still prefer the convenience of borrowing against overdraft to finance their exports, even though this is more expensive than using a tailor-made bank scheme. Larger companies often say they can borrow more cheaply in the money markets and do not need to avail themselves of what is on offer from the specialist.

Theoretically this is where performance cover should come in to

help. By making it easier for banks to lend against an exporter's own policy, the ECGD is also making it easier for exporters themselves to turn their policies into cash. The advantage of such borrowing is that, since the ECGD stands behind it as ultimate guarantor, it may be counted as non-recourse and therefore not appear on the exporter's balance sheet.

The use of an ECGD policy to generate non-recourse finance in this way is something that export finance specialists are now keen to push. It can have special applications, for example, in a situation where a company's above-the-line borrowing would otherwise be strictly controlled by its parent. For ECGD it is a further incentive to companies to avail themselves of insurance cover.

ECGD has been discussing its performance cover concept with the banking industry for several months. Yet only one bank, Midland, has so far taken it up. Other bankers say it is expensive and does not give them the kind of protection they want. "It will help [ECGD] to sell their insurance cover at the margin, but not in the sort of volumes that everyone's been talking about," said one.

Among the criticisms are suggestions that the cover still requires banks to seek recourse from the exporters before calling

all accounts.

Meanwhile, ECGD is also beginning to tackle the more complex and longer-term problem of medium and long-term insurance of capital goods exports. This, too, is a difficult sector, because orders won by British companies have declined markedly since the debt crisis started, and ECGD can do little about the fact that the overall market has been shrinking.

Nonetheless it recently became the first export credit agency to announce a formal scheme for insuring build-own-operate schemes, under which contractors and their financial backers are expected to take on the commercial risk inherent in an overseas project.

In addition, however, ECGD said it was prepared to take on commercial risk but only under certain conditions, which bankers say may prove too restrictive to be of much practical use. Banks will be expected to take at least 40 per cent of the risk involved for their own account, and at least 10 per cent of the credit exposure will have to be carried by one single bank.

Among other changes planned, or being introduced for the long-term sector are more flexible premium rates, and a relaxation of the rules covering non-UK content, to take account of the fact that most major projects these days involve multi-sourcing from many different countries.

Currently ECGD insists on an 85 per cent local content requirement for project insurance, though this figure can be reduced to 70 per cent when EC suppliers are involved. Changing the rules will be difficult, however, because it will involve close monitoring of content as well as possibly raising problems in situations where the UK Government is providing an interest rate subsidy whose benefits might eventually find their way overseas.

One major thrust of ECGD's effort in longer-term export credit insurance is to divert its business more towards the better markets of the industrial world where most business is nowadays done. This would have the added advantage of helping to re-balance its insurance portfolio towards better risk markets, and reduce the ultimate risk of losses. To help with this strategy, it would like to see the maturity limits on export credits for the better markets eliminated. It argues that, from the summer, interest subsidies on such mar-

kets will be banned anyhow, and the maturity constraint has thus become an artificial restriction.

This is an argument that will have to be played out at the Organisation for Economic Co-operation and Development, however, some of whose members are reluctant because they fear that an end to the maturity constraints would give an unfair advantage to those countries, like Britain, with a well-developed and deep capital market.

During the course of last month's lengthy Public Accounts Committee hearing, little attention was paid to the practical steps ECGD is now taking to try and improve its business. Instead, the committee concentrated on the size of its borrowing from the Government and the presentation of its accounts, which were qualified by the National Audit Office on the grounds that a \$500m increase in loss provisions against Third World exposure may be inadequate.

From now on ECGD is revising completely its accounting system in the hope that its new figures will give a better impression of how well - or badly - the business is really doing. That may well lance some of the technical criticisms levelled at the organisation this year, but it will also throw increasing light on the question of whether or not these new policies are actually producing results. Unless these results come through fairly soon, ECGD could be in for an increasingly rough ride from its political masters.

A detailed approach

IF ONE private-sector name stands out as a competitor to the Export Credits Guarantee Department in the business of insuring short-term exports, then it is Trade Indemnity, the credit insurer based in Shoreditch, which has been expanding rapidly into this sector over the past four years.

Trade Indemnity, which is 70 per cent owned by a string of leading insurance companies, is still much smaller than ECGD in the export business, but its figures show that it has been catching up fast.

Last year it insured export turnover worth some £2bn, equivalent to roughly 18 per cent of the short-term exports insured by ECGD. This year, according to Mr Terry Bridgman, assistant general manager, it expects to push this up to 25 per cent.

Such a result is all the more remarkable for the marked contrast in business approach between the two concerns. While ECGD is now concentrating on a streamlined underwriting process, which produces quick turnover and high volume, Trade Indemnity undertakes a detailed and specific credit analysis. It believes this enables it to gauge risk more accurately and to tailor policies and premiums more easily to individual customers, even though the speed of its response is slower than that of its ECGD competitor.

Trade Indemnity's export division grew out of its domestic credit insurance business, in which it is the UK's dominant market player. It is no coincidence that its London head office is located close to Companies House, which helps it maintain an extensive database that gives it real-time access to more than a million UK concerns.

Its export operation is modelled on similar lines. Through Dun and Bradstreet, it has real-time access to 7m in the US. It also has exclusive access to a new Dun and Bradstreet service covering Canada, and similar link-ups with data services in Europe, while in Australia it has its own company.

The art lies in combining the information technology and database with credit assessment skills at the level where the executive is actually dealing with the customer, says Mr Bridgman. "We will get information on the names of foreign customers and take a conscious credit decision, even if that takes slightly longer."

Nonetheless, some 42 per cent of credit-limit applications are answered within 72 hours, 70 per cent within 10 days; and only about 5 per cent are still outstanding after four weeks, he says.

The company's claims record



Terry Bridgman: precision before speed

on its export business has been good, he says. So far it has not had to pay any claims on political risks, and claims on commercial risk have been running below 50 per cent of premium income. This rose 44 per cent to \$5.5m last year, and so far in 1988 has registered a further increase of 50 per cent.

Not surprisingly Mr Bridgman is sceptical of ECGD's approach to the market with its much-vaunted increase in the speed with which insurance applications are turned round. ECGD has a problem, he says, in that it is a government department which cannot easily delegate discretion. Its lines of communication are long, and where problem cases do arise they are dealt with by senior executives who are inevitably at one remove from the actual marketplace.

Yet there is also no denying that Trade Indemnity, as a private-sector company, does have some in-built advantages. Unlike ECGD, which has a duty to promote exports, it is not compelled to provide cover in difficult markets.

"We're not in any dramatic rush to expand our activities into either extended credit terms, or into the really hairy areas of the world," says Mr Bridgman. Trade Indemnity is not writing much business on Nigeria, for instance, but it will write some.

Like ECGD, Trade Indemnity believes that there is large general scope for expansion of the export insurance market, because much trade is still uninsured. Some of this business - for example, intra-company sales by multinationals like Ford - will never be insured, but a pointer to the potential scope lies in the

large volume, estimated by Mr Bridgman at \$50bn, of outstanding commercial bank trade finance which is still uninsured. For Mr Bridgman, a key to future expansion lies in closer co-operation with the banking community, especially as tougher capital requirements force the pace of securitisation. This was one reason why, earlier this year, it bought the Export Credit Clearing House (ECC) from money-brokers R.P. Martin.

ECGD has acknowledged expertise in arranging non-recourse bank finance for exports. This can allow Trade Indemnity to provide a service to customers seeking finance for markets where insurance cover is not readily available. At the same time, it hopes to use ECGD as a means of developing closer links with the banking community for marketing its insurance product.

All this is not to say that ECGD's more aggressive marketing approach has not had an impact on Trade Indemnity's business. ECGD's fast turnaround and flexible premiums mean that Trade Indemnity's expansion curve will be slower than it would otherwise have been, Mr Bridgman says.

For the slightly longer term, however, he sees a rather different balance.

The advent of the unified international market in 1992 could curtail sharply the ability of national export credit agencies to offer short-term credit insurance within Europe, he believes. Though ECGD's interpretation is rather different, Mr Bridgman argues that this will play into the hands of the private sector at the expense of public insurers.

They need quick delivery but they don't seem to understand your problems. And the local trade regulations keep changing. Or they want payment in their own currency, and then they tell you they want credits.

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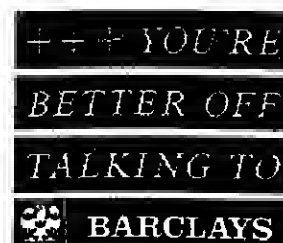
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Peter Montagnon

EXPORT FINANCE 4

Political-risk insurance

A minefield — but injuries need only be minor

THE BUSINESS of political-risk insurance has been described as a minefield. The analogy is thought by some to be too dramatic, but it does offer a neat, if simplistic, picture of the danger of unknown risks.

"Iran, Nigeria and Libya — where next?" says one underwriter's brochure.

On the other hand, the allusion does ignore the fact that whoever is crossing the minefield should be sufficiently protected to sustain only minor injuries at most if a mine goes off.

In the private sector, that protection is being offered through a competitive market which has profited for exporters a range of policies, including insurance against confiscation and contract repudiation, and a moratorium on payments.

The private market, however, has been through its own mine-

fields. After the fall of the Shah of Iran, in 1979, business began to take off, and the ensuing period of growth coincided with one of over-capacity. The market bubble remained inflated until around 1985, according to some market experts, after which business started to slow down with the world recession. The downturn resulted in some casualties.

As one broker put it: "When the market turned sour, some had their fingers burned."

Some industry managers pointed out that US companies moved into the market during the period of high growth, but withdrew when the going became tough. Herein, they say, lay the strength of the London market's long-term view. It rode out the storm.

Mr Anthony Palmer, a director of Berry Palmer & Lytle, points out that the market has now set-

led down, and that the role of private insurance is better understood. "It is now realised that the rich pickings are over, and some insurance companies have realised that political risk insurance is not for them."

Cuba's debt problem also sent shockwaves through the market. "The market ran into some very large claims," said Mr C.J. Brownlee, managing director of Investment Insurance International (Managers). "A lot of business was written on Cuba, but payments have been, and are, coming through."

As for the trading situation with that country now, one underwriter pointed out: "The market has a very limited appetite for Cuba."

The general view is certainly that the market has settled down and that rates in some areas are softening. Mr Palmer says: "It is

less easy to identify cyclical pressure on rates in this sector. There is pressure on attractive business, since there is not so much of it around as in the early 1980s, especially lower down the scale in the 'non range.' Above \$10m, insurers tend to co-operate, although the mass of business is below that figure.

There are, of course, still problem areas, such as in Africa (notably Nigeria), Vietnam, Latin America and some countries in the Middle East. As one underwriter pointed out: "Getting money out of Nigeria is going to be difficult." There is also quite a lot of exposure in Iraq which, it appears, has good long-term prospects, although things will be difficult in the short term.

As far as Latin America is concerned, the market has been reducing its exposure, because the risks involved in trading there have long been evident.

Mr Brownlee identified several areas of growth in recent

years. His firm does only 15 per cent of its business with UK companies. He said that US business was increasing as its trade rose on the back of the weak dollar, and that West German companies were also coming increasingly in the market for its expertise as, in the face of the high Deutsche Mark, they were looking more to Third World countries for business.

Another market expert, however, felt that the Germans were relatively conservative in the export field, and were unfamiliar with the private insurance market. However, he added that they were seeing it increasingly as an alternative to Hermes, the national export credit agency.

Mr Brownlee also pointed to the Japanese exporting companies which, having come to terms with the effects of the high yen, were also more evident.

As for the Export Credits Guarantee Department, the UK agency, private industry experts

said that they did not consider themselves to be in competition with it — indeed, in volume terms alone, it would be hard, because private-sector volume is only a fraction of that of the department. Rather, the services they provide are complementary.

In fact, one said that exporters used the private industry as a stick to beat the ECGD; while another noted: "We don't compete with the ECGD — their pockets are too deep."

He viewed the national schemes as largely inefficient, because they were driven not by strictly commercial considerations but by those of national policy. He added that many had a "local content" problem — the goods insured had to originate from the agency's own country. This, he maintained, was a major flaw, because very few capital goods were made up entirely sourced in one country.

Some in the private industry saw a marked improvement in

the relationship with the ECGD. "They've even rung me," said one underwriter.

An underwriter who was largely critical of the way the national agencies operated suggested that they and the private sector might collaborate more closely in certain areas. Such co-operation might, for instance, take the form of the national agency's underwriting private company business. In such transactions the private company would be at the sharp end, which, he maintained, would reduce red tape and so speed up deals.

The desirability of such co-operation is, however, by no means universal. Some forms of countertrade are also a matter of contention. One broker described it as a lot of talk and very little action.

The smaller deals appeared to be favoured by the industry, and it was generally held that anticipatory credit, whereby the importer pays before receiving

the goods he has ordered, was a growth area. Such deals are common, for example, with South America and Mexico.

Mr John Brennan, regional manager for political risks at American International Underwriters (UK), points to the increasing sophistication of packages, such as variations on whole turnover cover and catastrophe cover, offered in a market which is hungry for premiums.

Exporters are seeking more flexible policies, which increase the amount covered and reduce the period of time that has to elapse before a claim is made.

But if exporters are making demands on the insurer in this sector, the industry is mindful not only of the buyer's but the seller's performance, in that they look for a good track record and strong management. A company with a bad track record is one mine the industry is very careful to avoid.

Bob Vincent

Aircraft finance

Banks hasten to fill the tax gap

THINGS SELDOM stand still for very long in the world of aircraft finance. From being a business dominated by subsidised credit provided by export credit agencies, it became one where the cheapest financings were provided by exploiting different tax regimes. Now, tax-based financing is on the wane.

The fashion for government subsidy has been in decline since the beginning of the decade, and governments subsequently acted also to fill the tax loopholes which allowed airlines to win extremely attractive financing terms.

"One by one, tax loopholes are being closed. You can still structure cross-border financings to advantage, but the benefits are nowhere near as big as they used to be. There used to be savings of several percentage points with these sort of deals, but not any longer," says Mr Thomas Feltham, senior vice president in National Westminster Bank's aerospace division.

Japan's Ministry of Finance is now reviewing a plan which could mean the end of the Japanese leverage, which was once provided some of the most aggressively priced financing won by airlines in recent years. The final outcome of the deliberations is not clear at the time of writing, but it seems inevitable that the scope of such deals will, at least, be severely reduced.

Some tax-based leasing financings are still possible in countries such as France, West Germany and Ireland, but the capacity, compared with estimates of aircraft demand, in coming years is very modest.

Commercial banks have not been slow to fill the gap. With shaky markets in shipping and in oil, aircraft lending has provided the only option for banks which want to be in the asset finance business.

The traditional theory of asset finance is that it provides a double guarantee against mishap: the corporate guarantee and, failing that, a call on the aircraft. In this respect, bankers have been encouraged by the stability in recent years of the secondary market in aircraft.

This has become even more important, since banks have also provided guarantees to take back aircraft from airlines. "This can usually occur at certain 'windows' — say five, seven or 10 years — but it increases the potential exposure of banks to the vicissitudes of the second-hand aircraft market."

This was part of a big scramble for business among banks, which brought a number of very finely priced deals to market. "Every bank thought it should be in aircraft finance, and as a result supply and demand got out of line,"

says Mr Ian Spight, head of aerospace and shipping at Midland Bank.

This resulted, many bankers argue, in a lack of sufficient credit differentiation, an overexposure to the aircraft market, and in an inadequate ratio of return to risk. Margins were shrinking and the deals were becoming more complicated.

Signs of a possible end to this trend were signalled around the middle of last year, when International Leasing Group, which operates Air Europe, had negotiated itself a deal almost identical to a Boeing 747 financing agreed earlier by British Airways.

The International Airline Leasing company based at Shannon in Ireland, has also negotiated a \$15m financing to buy Boeing 787s. Both deals were underwritten by leading banks, so the finance was seen up, but syndication, particularly for the GFA deal, was slower than expected.

Since the middle of last year, people have started to become more cautious. It's a cyclical industry and it's been on the up

for a long time," says one senior aerospace banker. "I think the market has cooled. We banks can't underwrite the whole of the aerospace industry, and that was the way it was going."

In the words of another: "We can only hope that it's taking us back to banking rather than pawnbroking."

Nevertheless, the volume of projected business means there are plenty of banks waiting in the wings if the current leaders drop out of the picture. Several forecasts suggest that airlines outside the Eastern bloc need to buy 200 aircraft a year for replacement alone; and with expected needs for fleet expansion, the industry could turn over \$14bn a year until the end of the century.

Export credit agencies are reacting, too, to their shrinking share of the airline finance business, by adopting a more market-oriented approach to their business.

The Export Credits Guarantee Department in the UK, for example, expects this year to widen the choice of financing options it can offer.

It wants more business in future on a leasing basis, its ability to finance airline sales to many, especially developing, countries has been restricted by country limits. Its new proposal would mean that it would be able to set against country limits only that portion of the aircraft that could not be recovered in the second-hand market.

For this to work, it also requires that asset-based financings continue to be excluded under reschedulings of the Paris

Club of western creditor governments. The UK is optimistic that a move to bring asset finance into such reschedulings will be defeated.

It aims to extend insurance coverage, in case of an aircraft's confiscation, from the three years currently provided by Lloyd's, to 10 or 12 years. The ECGD would effectively take on its own bears the risk of providing coverage for the last seven to nine years of the financing.

It hopes to extend the maximum maturity for credit terms from the current 12 years, to 15 or 18 years. This move must be agreed under LASU rules — the Large Aircraft Sector Understanding of the Organisation of Economic Co-operation and Development. It is a proposal which has the support of the US and a number of other countries, and it could be in force by the autumn.

There are also plans to change the LASU rules to simplify the extraordinarily complicated process of setting interest rates applicable to export credit backing airline sales. Changing the premium system, which calls for a half percentage point to be added to the interest rate irretrievably of the quality of the credit, is also under active consideration. The aim would be to follow the practice used elsewhere to charge a front-end fee for arranging the transaction.

Further ahead, the ECGD is studying ways to use the capital markets to provide low-cost financing which does not contravene LASU rules.

Stephen Fidler

A Boeing 747 financing was agreed by British Airways

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Stephen Fidler

Build, own, operate, transfer: David Barchard on the 1980s way of project finance

When Boot can provide the spur

PROJECT FINANCING in the mid-1980s is dominated by a concept unknown a decade ago — "Boot", or "Build, own, operate and transfer".

After some hesitation from export credit agencies and the banks, Boot is being applied in a wide range of infrastructural projects, including the Eurotunnel linking Britain to the Continent, power stations in Turkey, the North-South highway in Malaysia, and the Hong Kong Cross Harbour Tunnel.

Each of these projects is being carried out by a company or consortium which has made an arrangement with the local governmental agency to construct and operate it for an agreed period. A decade ago the government would simply have hired a

contractor to do the work for it. Finance would have been found by the government, probably through a bank loan, and ownership of the project would have remained with the government.

Why are things being done differently now? There are several explanations.

Developing countries with high growth rates are no longer able to finance major projects in the way they could in the 1970s. But they still want to build power stations, harbours, roads, and other big infrastructural projects. International contractors and banks also want to keep something like the 1970s market going.

International organisations, like the World Bank and the International Finance Corporation, also want development projects to go ahead. But they are eager that they should be more efficiently managed and that the mistakes of the 1970s, which helped create chronic LDC indebtedness, should be avoided.

Governments in industrialised countries such as Britain now believe in privatisation and keeping investment in infrastructure off their balance sheets wherever possible. Boot is one way of doing this.

Some bankers believe that Boot will in fact only work in advanced industrial countries like Britain, and are sceptical of its chances in developing countries that have severe balance of payments problems.

"Whether they call it a sovereign guarantee or a treasury guarantee," says Dr Martin Knight, of BKR, a London-based finance house, "what is being offered is a foreign exchange availability guarantee, but that is only as good as the country's long-term foreign exchange position."

Fears of this kind may be among the obstacles holding up one of the largest Boot projects, a 1,200Mw coal-fired powerplant to be built at Gazl on the Turkish Mediterranean coast by a consortium led by Sea-pac of Australia, for \$1,200m.

Though the contract was awarded to the consortium last October, financing has still not been completed, and the Queensland Government has had second thoughts about becoming an equity partner in the venture.

However, even if the Gazl deal does not go ahead, Bechtel are likely to press forward with a similar project based at Takiridze, near Istanbul; and the Electrical Power Development Corporation of Japan (EPDC) is heading a third consortium which may build a plant at Alinga, on the Argentin coast.

The World Bank has encouraged three Boot plants with a total output of 1,340Mw in Pakistan to be built by Xcel Industries of Saudi Arabia, Northern Industrial Development Corporation of the UK, and a local subsidiary of Bechtel of the US. In this case, the World Bank may put up between 15 and 20 per cent of the total project cost.

Turkey would like to apply the Boot model to intercity highway projects around Izmir, port development, and hydro-power schemes.

Variants on Boot are already working at the Sitalul LNG plant in Malaysia, as well as at projects in Indonesia and New Guinea.

"The real change is that Boot has become synonymous not with countries with favourable balances of payments but with those that can't raise money on their own balance sheets," says Martin Knight.

Each project has to be negotiated afresh, for there is as yet no standard set of terms to cover the risks involved in Boot. Turkey thrashed out long and complicated escrow arrangements with the US Eximbank in the course of formulating its model.

These satisfied Eximbank, but apparently have yet to win favour with the markets.

As a result, firms chasing Boot project contracts have to be prepared for a long, hard, and expensive struggle. Sea-pac reports having spent \$30m in the quest for the Gazl contract.

Martin Knight believes that this will have major long-term implications for the market. "In the past, balance sheet strength has not been a major consideration for a contractor chasing an infrastructural project," he says, "but with Boot, the identities of the chasers will change. The smaller contractors will get squeezed out."

The advantage will pass to the multi-faceted trading companies, such as some of the Japanese sogoshosha or huge balance sheet combines. The smaller moderately funded companies won't be able to keep up. But targeted niche players should have a chance too."

Critics of Boot point to some of its drawbacks. The chief of these is that it is more expensive than conventional project finance. The electricity produced by the Boot powerplants will cost around 4 US cents per kilowatt to the end user it may be more expensive than existing energy sources.

Defenders of the system claim that the price differential will be insignificant, and that in any case the extra energy cannot be obtained through conventional project finance.

They also emphasise that having the providers of the finance

actively involved in the project at all stages should spur profitability. "Some time back, we were offered a proposal to finance an energy project," says Adnan Kevved, a Turkish minister of state who has worked on local applications of the Boot model.

"We said we were not interested in conventional project finance, but we might be interested in a joint venture, so could the lender do a feasibility study? They did — and reported back after a while that the project was unfeasible."

"I believe that if lenders had been more involved in the feasibility of the projects they were lending to, a lot of imprudent lending to developing countries would never have happened and the debt problems of LDCs would never have reached the proportions it has done."

Arguments of this sort are now widely used by bankers and contractors, and may lead to a gradual rise in the numbers of new infrastructural projects financed by Boot rather than traditional project finance.

What is more doubtful is whether or not Boot will work as a sort of panacea to give countries with shaky credit ratings access to finance that they could not have obtained in the usual way.

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Soviet joint ventures: problems include the repatriation of profits, and accounting procedures

West's caution may produce concessions



ECGD guarantees \$100.5 loan for the USSR: Mr Don Tufford, director project group ECGD (right), congratulates Mr Andrew Selton, of Morgan Grenfell, on the signing of the guarantee for the loan to help finance the building of a polypropylene plant, at Buryevskovsk. Mr Dennis Twist (centre) signed the premises agreement on behalf of the contractor, John Brown Engineers and Constructors, of Portsmouth.

OECD Consensus rules

Concern over mixed credits

IT IS now slightly over a year since the main industrial countries concluded a far-reaching agreement at the Organisation for Economic Co-operation and Development, to reduce the cost of subsidising official export credits.

The final plank of that agreement will be implemented in July, when interest subsidies on export credits to richer countries will be outlawed altogether, and a new minimum grant element of 35 per cent will come into force on mixed credits to all but the poorest developing countries.

The increase in the grant element on mixed credits, which are export credits sweetened with development aid, will take it from 30 per cent currently and 25 per cent before last year's agreement. It is intended to reduce the temptation for donor countries to use their aid to "buy" export business by making the process more expensive.

Mixed credit offers notified to OECD (SDR bn)	
1982	3.8
1983	3.9
1984	5.3
1985	7.7
1986	8.4
1987	9.2

As part of the agreement, the minimum grant on mixed credits to the least-developed countries was already increased to 50 per cent from July last year.

For most people in the export finance world, it is still too early to say how well the agreement is working in this respect; but, since it was struck a year ago, there have been signs of what is widely regarded as a disturbing trend for offers of mixed credits to increase, provoking concern that the whole agreement may eventually need to be revised.

Notifications of mixed credit offers to the OECD rose to the equivalent of SDR9.2bn last year, with no less than SDR5.6bn being lodged in the second half of the year after the agreement had come into effect. This compares with SDR6.4bn to 1986, and a figure as low as SDR3.8bn to 1982.

The present depressed state of the project market to the developing world makes it hard to read clear conclusions into these figures. One explanation could be that the increased offers simply reflect an attempt by donor governments to cast the widest possible net, in the hope of capturing at least some of the business that finally comes to fruition.

For Mr John Bohn, President of the US Eximbank, however, it clearly represents a more sinister trend. In Congressional testimony last month, he said it was too early to judge the effectiveness of the agreement, but that it was clear that mixed credits had not been eliminated.

Singing out specifically sharp increases to French and Japanese offers of mixed credits, he continued: "If this trend continues after the higher grant elements of the second phase of the agreement go into effect, US exporters will continue to be at a competitive disadvantage, and we may have to assess the impact of other countries' policies on US exports."

No one involved in the 22-nation OECD Consensus on export credits expects that radical modifications to the agreement will be possible in the short run. The agreement itself, which also involved complex technical calculations on how the grant elements in aid were to be calculated, was bitterly fought over, and there is a general feeling of fatigue.

Moreover, the imminence of the French elections and the US presidential election later in the year mean that the time is not yet appropriate for detailed reform negotiations to start afresh.

However, officials believe that ideas for further change may begin to crystallise when the

Consensus next meets, in Paris towards the end of the year. At its most recent meeting, late last month, its chairman, Mr John Coleman of the Canadian Finance Ministry, put forward a number of discussion points. Apart from the problem of mixed credits, these also ranged across anomalies that still exist with regular official export credits. Even when interest subsidies are outlawed to richer countries, they will still be permitted for middle-income and poor countries, but some argue that this gives an unfair advantage to those countries whose market rates are higher than the minimum set under the OECD matrix formula. These countries can still offer subsidisation as a carrot, but countries with lower interest rates cannot.

Instead they are able to offer a market-related rate of interest, known to the trade as the commercial interest reference rate (CIRR), which is basically calculated by adding one percentage point to the five-year government bond yield for the currency concerned.

Ironing out this anomaly could be tricky. High-interest countries argue that a complete end to subsidisation would be counter-productive, as it would make life even more difficult for debt-ridden developing countries. One possible quid pro quo raised at last month's Consensus meeting was that, to exchange for reducing this remaining subsidy, member countries could agree to tighten the maximum maturities on export credits, which currently range up to 10 years for the poorest.

This again raises the question of the special export credit facilities for debtor countries, tripped by Mr Bohn last year, but which met a negative response from several European countries. Some export credit officials say they now detect signs of growing support for longer maturities, although any agreement will still take a long time to materialise and would almost certainly not involve a limit as high as the 25 years proposed by Mr Bohn.

Such an agreement might help the UK which has been pressing, so far without much success, for an agreement to end maturity limits on credits to the richest countries now that subsidisation is being abolished altogether from June. Britain's Export Credits Guarantee Department wants such a change in order to promote export credit insurance in better quality markets and to help improve the balance of its risk portfolio.

Among other points raised by Mr Coleman at last month's meeting were:

■ The question of improving the exchange of information between export credit agencies about the availability of cover for countries that have had to re-schedule their debts. This might help obviate competitive scrambles to restore cover, as well as improve available statistics on export credit flows.

■ The need to examine premiums and guarantee fees as interest subsidisation is phased out, to ensure that they do not become the focus of unfair competition between export credit agencies.

■ The problems of so-called "commercial windows", through which private or semi-private export credit agencies can offer credit at rates lower than that permitted by the Consensus. This could put official agencies, which are bound by the Consensus terms, at a disadvantage vis-à-vis competition in other countries.

It will take some time for the Consensus, which meets only twice a year, to weigh up all these issues, and the chances of speedy revision to last year's package are minimal. Equally, however, officials say that the agreement does not represent the last word on the subject. They now expect to work towards a further package of reforms some time in 1989 or 1990.

Peter Montagnon

THE SOVIET Union's drive to attract Western companies into joint ventures with newly-liberalised Soviet enterprises is proving slow to take off, as potential Western partners remain unconvinced of the benefits.

About 30 contracts and more than 250 letters of intent have been signed between Soviet and foreign companies since the legislation authorising joint ventures came into force in January 1987. Of these, about 20 agreements are with Western partners.

Though they have expressed publicly their satisfaction with the results so far, there are signs that the Soviet authorities are disappointed with the cautious reaction from the West. They have loosened the original terms of the legislation in an attempt to meet some Western concerns about the viability of joint enterprises, and there are signs that further changes may be on the way.

A key element in curbing Western enthusiasm to date has been the heavy emphasis on the export of joint-venture goods by the Soviet authorities as the means by which the Western partner is to earn the necessary hard currency to repatriate his share of the joint enterprise's profits.

Under the legislation, profits could only be repatriated from export earnings, or to the extent that they provided genuine substitution for hard currency

imports. But to many Western companies - particularly those involved in the production of consumer goods, high technology or equipment - the obvious attraction was the opening of a market of some 200m Soviet consumers and helping to meet the demands of a modernising Soviet economy under the reforms introduced by Mr Mikhail Gorbachev, the Soviet leader.

Soviet officials are now said to appreciate that the initial emphasis as an export was over-ambitious, both in terms of the Western partners' aims and of the generally low quality of Soviet industrial and consumer goods.

Many of the joint ventures already in place, or due to come on stream in the near future, are aimed at the Soviet domestic market, but with potential for export later. Fiat, the Italian refrigeration manufacturer, recently signed an agreement to produce refrigerators, with 90 per cent initially destined for the Soviet market but with the proportion of output due to go for export planned to increase. Similarly, Salamander, the West German shoe manufacturer, concluded a second joint-venture agreement to produce 3m pairs of shoes a year by 1990. Again, most will go to the domestic market initially.

Soviet officials stress, however, that the authorities are not obliged to buy joint-venture goods, and that those goods that are sold in the Soviet Union will in most cases be paid for in non-convertible roubles. It will then be up to the Western partner to negotiate with the Soviet ministry responsible for the sector in which the joint venture operates for his share of the profits in hard currency.

Under recent reforms of the Soviet foreign trade system, an increased number of ministries and related state organisations has direct foreign trade rights and access to hard currency.

Repatriation of profits is only one problem cited by Western diplomats and businessmen in considering joint ventures with the Soviet Union. Another concerns accounting procedures.

Under the legislation, auditing is to be done by a Soviet auditor, with the possibility of participation by a Western firm of accountants. There is now provision for a parallel audit to be prepared by a Western firm. Soviet auditors do not make provision for such features as stock costs, research and development or depreciation; and Soviet tax law does not make allowance for carrying forward losses.

Other potential problems raised by Western companies have more to do with the practical difficulties of doing business within the rigid confines of the centralised economy.

Although the joint venture will operate outside the scope of the Soviet plan, it will not enjoy privileged access to raw materials, spare parts, energy or other supplies. These will have to be purchased from the same tightly controlled sources as Soviet enterprises; but, unlike domestic companies, joint ventures will in most cases have to pay for them at prices that reflect world prices, without the heavy subsidies available to domestic industry.

There are also potential problems with the vastly differing management practices employed to the Soviet Union, particularly in areas such as labour relations where the sacking of individual or surplus workers is virtually unheard of.

Despite all these difficulties, however, many Western businessmen and diplomats feel that it could be advantageous for Western companies in the longer term to show willingness at least to discuss joint ventures with Soviet enterprises.

Some countries - particularly traditional trading partners such as Finland, West Germany, France and Italy, and more recently Japan - are showing keener interest in joint ventures than others, such as Britain and the US. There is a feeling among some officials that countries which show enthusiasm for joint ventures will find themselves in

a better competitive position for traditional trading contracts in future.

"It's a way to get a foothold," said an executive with a leading West German diversified company. "If you stay out, others will come in, and that means they will have a competitive advantage in the future, because the Soviets will talk to their existing partners first."

Soviet officials deny that any pressure to consider joint ventures is being put on Western companies that wish to trade with the Soviet Union. "We think it is a bad thing for people to concentrate solely on joint ventures to the exclusion of traditional forms of trading," said Mr Yuri Dremov, head of the joint ventures department of the Soviet Foreign Trade Ministry.

It is clear, however, that the Soviet authorities are firmly wedded to the idea of joint ventures. They are seen as making an important, if limited, contribution to the economic reforms being introduced by Mr Gorbachev. One central aim of these reforms is to reduce the country's traditional dependence on imports of Western machinery and equipment, and to improve the international competitiveness of its own manufacturing industry. Joint ventures are seen as providing a short-cut to this end, as well as introducing Western

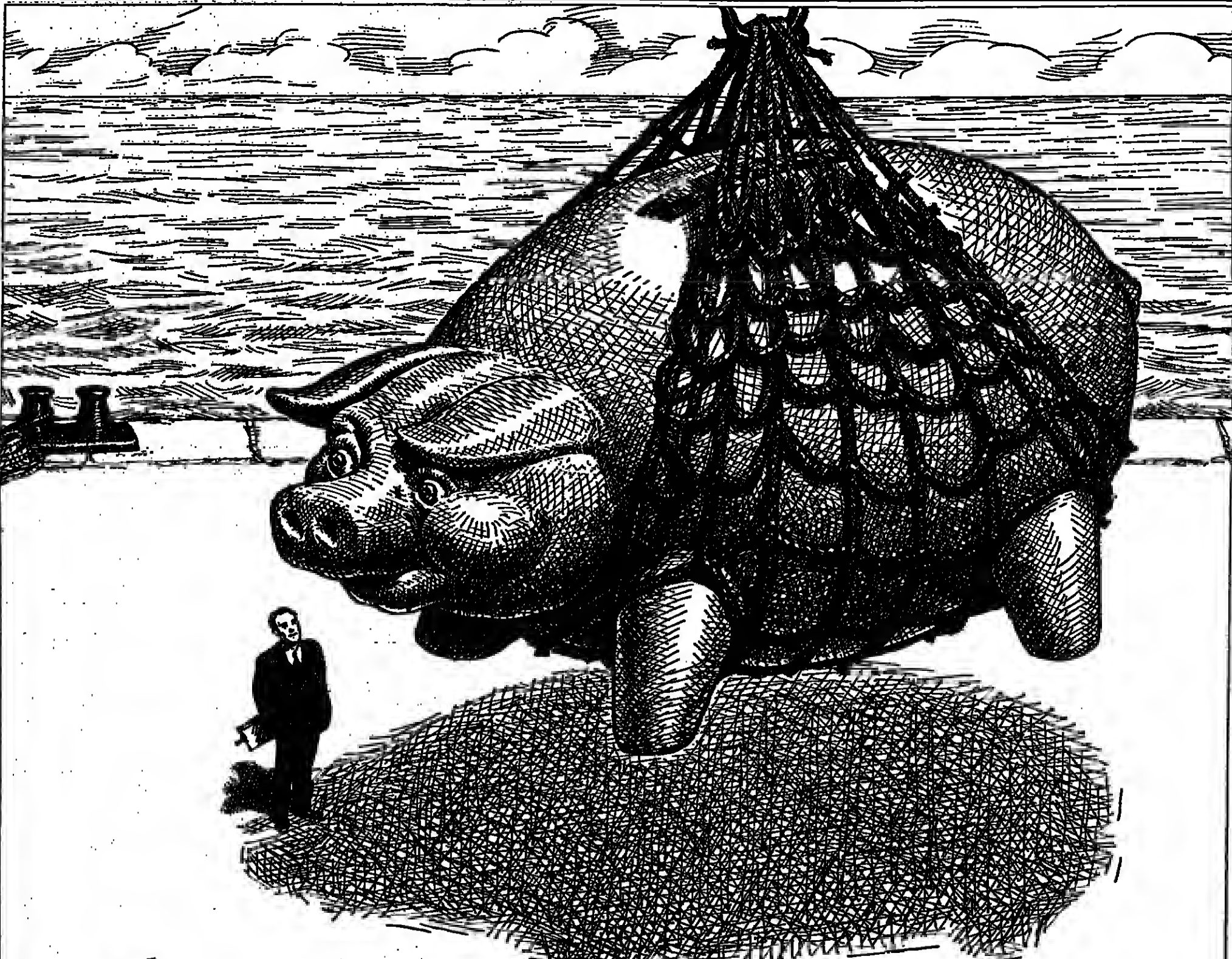


Gorbachev: modernising high technology and up-to-date management practices.

Moscow is also talking of extending joint ventures into the financial services sector.

Whether Western companies will be any more keen to respond to the Soviet call for co-operation will depend in no small measure on the extent to which existing joint ventures prove successful. It is also likely that the Soviet side will have to make further concessions to potential Western partners, particularly on the bottom line of profit repatriation, before they are prepared to take the plunge.

Charles Hodgson



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EXPORT FINANCE 6

Debt-equity swaps: the logic is clear but the technique is in its early days

Citicorp's decision may have been a turning-point

DEBT-EQUITY conversions, as a means of fuelling and funding developing-country projects opportunities for western exporters, are gathering pace, despite technical complexities and institutional reservations.

They are emerging as a "salvage operation", says Mr Daniel Nash, senior corporate finance adviser at Mitsubishi Corporation, who foresees a major growth in the practice, assuming that banks increasingly accept that they are "not going to retrieve the money owed to them, and that debt-servicing will become increasingly disorderly."

For the exporter, Wimpey Project Finance's director, Mr Nick Harding, regards debt-equity swaps as a potentially "fruitful area" for mobilising equity participation in a developing-country project.

The theory of debt-equity conversions has an impeccable logic to it. It runs that banks, realising that, in many cases, they are not

going to see loans repaid, will increasingly seek to convert them into equity in developing-country projects, via approved debt-equity conversion programmes incorporating attractive local currency mark-ups.

Alternatively, they may sell the loans at a discount to exporters, who themselves convert them into local funds via a swap programme which generates an appropriate premium level of local currency for mobilisation in local projects.

The result, either way, is a net reduction in developing-country indebtedness, a decline in bank exposure, cut-price access by banks and exporters into developing-country markets, and the fostering of productive capacity in countries with seemingly intractable debt problems.

So much for the theory. In practical terms, it is still very early days for the technique which Wimpey's Mr Harding puts

at the "exotic" end of the project finance menu.

Still, Chrysler, Kellogg, Coca Cola, Saab-Scania and Eastman Kodak are among a growing number of major companies that have either completed or contemplated debt-equity conversions, principally within the framework of emerging Latin American programmes.

The process is awash with difficulties. Banks and exporters don't simply get together and self-start programmes. These can only be achieved with the help and regulatory approval of the host country government itself.

To date, only a small number of countries have enacted relatively limited debt-equity conversion programmes. Significantly, however, they include Latin America's two largest debtors, Mexico and Brazil, as well as Venezuela, Chile and Argentina. Others have been launched in Jamaica and the Philippines while, for example, Morocco is

among those pondering programmes.

Moreover, early this year South Africa offered creditors holding frozen South African assets, Western Agri-Management, offering Jamaican currency at a substantial premium via a conversion operation in which Chase Manhattan participated. The firm

To date, only a small number of countries have enacted relatively limited debt-equity conversion programmes

wished to expand its vegetable production on the island.

Under the terms of the Jamaican debt-equity swap programme earlier this year, commercial banks sold loans at half their face value to buyers who collected their full value in local currency for use in funding projects on the island.

Apart from the need for officially-installed programmes that provide attractive local currency yields, another key constraint that remains is a lingering pay-

mentary hang-up of the banks themselves towards their developing-country loan portfolios.

In order to make loans available for conversion into local currency, or local currency-denominated equity stakes, they have finally to accept that the loans are not likely to be repaid, that they are not worth 100 cents on the dollar, and move to meet the balance sheet implications of those facts.

In this respect, Citicorp's decision last year, to add a massive \$3bn to its loan loss reserve, is regarded by many as the fundamental turning point in the way major banks regard their developing-country loan portfolios. The practice that they are worth their book value is now being eroded. However, the extent to which this will affect the availability of loans for conversion programmes will in no small part, reflect the ability of banks

and their auditors to handle the bottom-line implications.

For banks that wish to participate directly in debt-equity conversions, there are other problems. Regulation K of the US Bank Holding Act, despite some amendments last year, places considerable constraints on banks investing in non-financial sector business. US bankers argue that this needs to be reformed, to allow them a wider range of equity investment possibilities.

Then there are the legal complexities of the deals themselves. According to legal experts, banks entering into debt-equity conversions must be careful not to generate a short-term advantage over fellow members of the syndicate with which the converted loan is associated. If, by virtue of entering into such a conversion, a bank gains a perceived short-term advantage over its former syndicate members, it could

contravene the original loan agreement's *pari passu* clauses.

Meanwhile, in the debtor countries, an appreciation of the potential value of debt-equity conversion programmes is being tempered by several factors, including the potential inflationary impact of creating the extra local funds to complete the process. Against this, the authorities have to balance the contribution the projects will make to the country's development.

Then there is the additional issue of nationalistic sensitivities. The sight of foreign companies funding their participation in developing-country projects with cut-price local funds is not appealing to all shades of political opinion.

Alan Spence
Editor, International Trade Finance, a bi-monthly report published by Financial Times Business Information

Countertrade: the ECGD is looking at ways in which it might assist

Boom talk conceals circumspect attitudes



Mr Daniel Nash: perceives a trend

LAST MONTH countertraders of every denomination - exporters, bankers, traders - crowded into a small upstairs room at the Overseas Bankers Club behind the Bank of England, and over lunch established London's first Countertrade Round Table.

As a three-monthly talking-shop for countertrade professionals, the Round Table is scarcely a major event in City life but its emergence, in the wake of others in a number of key centres, including Brussels and New York, is testimony to the countertrade fire-power now assembled in the UK.

There's only one problem: the targets are relatively limited and take some hitting. Countertrade is time-consuming, risky and still tends to be approached reactively by exporters.

Moreover, the UK Government is against any direct involvement by itself, and the Department of Trade and Industry advises extreme caution.

The Export Credits Guarantee Department, however, has been looking at ways in which it might assist with countertrade transactions by, perhaps, insuring coun-

tertraded goods against non-arrival due to political factors intervening. In other words, it might eventually insure coffee against delays due to the coup, but not against frost damaging the crop itself.

Despite all the talk in recent years of a countertrade boom and a move towards exporters harnessing the technique in a proactive manner, including, uncollected, the submission of countertrade proposals - there are relatively few examples of companies setting out to countertrade themselves to business success. One notable exception, however, is a deal currently being worked by CIM International and Fareham, Hampshire, with the authorities in China's Habei Province.

The deal is designed to generate some \$50m in countertrade sales from a vegetable-canning factory to be managed by CIM and built by Balfour Beatty at a cost of some £15m. Under the terms of the deal, CIM gets a management contract and is able to make a margin trading on the produce, while the latter process also guarantees that Balfour

Beatty gets paid for its construction work.

Although there is an absence of primary countertrade banks in the City, including clearers Lloyds, Midland and National Westminster, have established countertrade units. Banks assume a variety of roles, including that of adviser on deals and financial assistance to help them work. Such services are sometimes made available in association with the banks' other trade finance weaponry, particularly forfaiting.

One of the fundamental problems associated with countertrade has not changed, despite the higher profile given to the practice in recent years - goods and commodities (with the notable exception of crude oil) that are easily marketable for hard currency are generally not available for countertrade. It is often making the latter extremely difficult to construct.

In oil's case, special circumstances have prevailed. These include the substantial surpluses with which the market has had to contend in recent years, combined with the special circumstances confronting producers, including Opec production quotas and the acute foreign exchange requirements of Gulf War combatants Iran and Iraq.

One company specially constituted to advise on oil countertrade deals in Wimbledon-based Straits Petroleum. Its managing director, Mr Matthias Rapp, says that one key area with which his company is currently involved is helping Eastern European clients organise payments in oil for sales to the Middle East.

Straits Petroleum also recently set up a joint venture with the Iranian company Iran Countertrade Service, entitled Straits Multitrade. This venture will help to structure oil-based countertrade deals involving Iranian interests.

Among those countertraders prepared to take title to oil as part of a reciprocal trading arrangement, Atlantic Petroleum's Mr Clive Batson is regarded by many as possibly one of the most active in London.

Meanwhile, the countertrading of goods for debt offers scope both to banks who want to reduce their developing-country loan exposure, and to Third World exporters seeking development markets. The process is peppered with problems, not least those potentially associated with *pari passu* loan syndication clauses which militate against a bank seeking ahead of its fellow syndication members in the repayment/servicing stakes.

The other key difficulty that remains is doing business with lesser-quality non-traditional goods. The Midland is pioneering a export-for-debt approach in Latin America, where last year it signed a complex, innovative deal with Peru, designed to help the bank reduce part of its international debt exposure, but at the same time help Peru develop new export markets.

The pilot programme is aimed at recovering \$8.8m in debts on a dollar-for-dollar basis from the sourcing in Peru of \$24m of non-trading exports by two local trading companies, Exco and Comyca, working on behalf of the Midland. The goods are then

exported, utilising Midland credit lines when required, the bank's London-based countertrade team; with 40 per cent of the proceeds accruing to the Midland, and the remainder remitted to Peru. Here the Government effectively makes up the difference in local terms for the exporter.

According to the Bank's countertrade director, Mr Gilbert Nockles, contracts have been signed for over \$5m worth of contracts, and "the bank has already got some recoveries". Though the complexity of the scheme has meant that it has taken some time to get off the ground, Mr Nockles expects that \$24m of goods will be sourced in the next 12 months, retiring the targeted \$8.8m of debt.

First Interstate of California is implementing a similar deal in Peru, while a host of banks, including First Chicago, have been negotiating to do so with the government.

Should such schemes prove workable, they could lead to banks becoming directly involved in manufacturing industries in developing countries. For example, some bankers think there could be some mileage in converting non-performing loans into equity stakes in manufacturing ventures, partly with a view to generating export-orientated products to be used in debt-repayment schemes.

Undoubtedly, whether by banks or exporters, offsetting investment in client countries, as a means of generating export sales (or in the banks' case, repayments), looks likely to become an increasingly impor-

tant feature of trade with developing countries.

"I perceive this trend occurring," Mr Daniel Nash, senior corporate finance adviser at Mitsubishi Corporation, who was recently installed as the Japanese company's senior corporate adviser covering alternative trade finance techniques.

Offset techniques were pioneered after the second world war, to help promote US military sales to Europe and elsewhere. Since then, offset investments geared to primary export sales have been linked mainly to major defence and aerospace sales (most dramatically in the recent case of Boeing Avacs sales to the RAF) between industrialised countries. This could now well be changing, with offset investment, involving technology transfer, possibly becoming an increasingly important condition of civil supply sales and project contracts.

For countries like China and India, the key attraction of this approach is that they would use import leverage to boost their longer-term hard currency-earning capacity by triggering investments which have the added bonus of enhancing the buying country's technology base.

Arguably, a newly-emerging joint venture laws in the Eastern Bloc, particularly in the Soviet Union, could also provide an encouraging operational and legal framework in which exporters could endeavour to boost sales to Comecon countries by linking them to offsetting industrial investments.

Alan Spence

The forfait market

London succeeds Zurich as the European centre

WHAT HAVE footballer Sammy Mellroy, a new Cyprus hotel complex and bull sperm got in common? All have recently been the subjects of transactions funded by forfaiters - respectively Lloyds, the London Forfaiting Company and National Westminster.

In many respects forfaiting remains a minority means of funding export deals: figures are difficult to come by, but less than 1 per cent of world trade is thought to be funded in this way. In East-West trade the figure is much higher: indeed, a rare statistical study by the OECD last year showed Eastern European business accounting for around one-third of an overall forfaiting market estimated by the Paris body at around \$20bn.

That said, forfaiting's appeal seems to be spreading - as evidenced by the diversity of the above examples. Other recent deals include a DAF, five-year financing of DAF truck sales from the Netherlands to Ethiopia by National Westminster, and London Forfaiting Company's increasing support for UK capital equipment exports, particularly in the textile machinery sector (LFC has a sales office located in Rochdale).

Forfaiting has a number of merits. It involves the provision of up to 100 per cent finance (against the usual 85 per cent maximum funded by official export credit agencies) at a fixed interest rate on a non-recourse basis, usually over the medium term, though shorter-term deals are becoming more common. It also obviates the need for sometimes cumbersome negotiations with export credit agencies.

Deals are relatively time-efficient to set up, usually conforming to a set structure, involving the provision of an irrevocable aval, or guarantee, by a bank, against which the forfaiter has recourse in the event of the importer defaulting on payment on presentation of the bill of exchange or promissory note. It is this aval which allows the forfaiter to discount the exporter's paper on a non-recourse basis.

In many cases forfaiters hang on to the risk themselves, presenting the documentation for collection when due, with the exporter's discount representing the forfaiters' risk income, plus



Mr David Cooper: "a big opportunity for forfaiting"

the financing charge. National Westminster's forfaiting manager, Mr David Cooper, for example, envisages the bank will be retaining its Ethiopian DAF truck paper to maturity, though the bank is nevertheless increasingly laying off risk in the secondary market.

On the other hand, primary forfaiters will also relinquish a substantial tranche of their risk exposure into the secondary market. This is, in part, a function of the size of the risk. When Midland Bank Aval, for example, recently organised a \$50m, one-year Tunisian financing to fund sugar purchases, all the paper was placed in the secondary market.

Apart from bringing primary deals to the market, many forfaiters very actively buy and sell paper in the secondary market, an activity which boosts overall liquidity for funding exports.

Forfaiting grew after the second world war, partly to help fuel exports of West German goods to Eastern Europe. And indeed, according to London-based Hungarian International Bank's assistant director (forfaiting and loans), Mr Denis Keenlyside,

Hungarian International Bank, London Forfaiting and Midland Bank Aval. A more recent arrival has been Kainos Forfaiting. Beyond this group, a broad number of banks, including clearers National Westminster and Lloyds, have their own forfaiting units. US banks involved in the practice include Chase Investment Bank and Citicorp Investment Bank.

The criticism is sometimes voiced that the secondary market is not the trading market which some of its participants claim; that difficult risks take time to place and may only be accepted by forfaiters when they themselves have worked out where they will lay off the paper.

However, Hungarian International's Mr Keenlyside, for example, says his bank will quote on the spot for a wide range of countries in Eastern Europe, the Middle East and the Far East, and occasionally will handle more exotic risks, such as Argentina, Colombia and Libya.

"We try to encourage people to come to us with any risk - Taiwan, China, Bulgaria - we would like to see it," says Mr Keenlyside.

Kainos Forfaiting, run by Mr Peter Elliot, is among those forfaiters looking to apply new angles to forfaiting. Mr Elliot says that Kainos, for instance, is increasingly seeking to carve out a niche by integrating forfaiting techniques into aircraft leasing. Simply put, the lease payments are forfeited. Other forfaiters are, for example, increasingly specialising in funding commodity transactions.

To what extent UK exporters will turn to forfaiting to fund sales is unclear. Much could depend on the sales tactics of the primary forfaiters, though, clearly, the 0.60 per cent point increase in Consensus rates last January is enhancing forfaiters' competitiveness.

Moreover, mid-year officially-subsidised finance for Category 1 countries (including the Soviet Union) is scheduled to be removed - a development that could further boost the technique's attraction. This is seen as "a big opportunity for forfaiting generally," according to National Westminster's Mr Cooper.

Alan Spence

Profile: Mike Pawluk, of Grumman

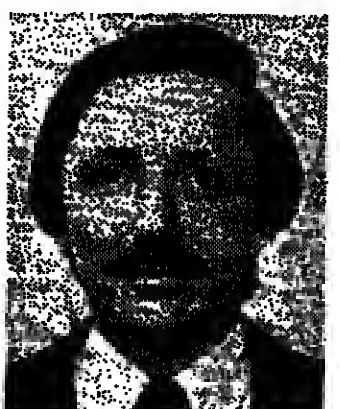
New era in offset foreseen as more requests come in

"YOU HAVE to be responsive to the demands of the country, but you have to be realistic." These are the words of Mike Pawluk, who tackles an offset programme for US aerospace corporation Grumman.

Mr Pawluk is Grumman's manager in charge of countertrade and offset programmes, and has good reasons for being both responsive and realistic. The aerospace business is keenly competitive; but, as he says, "offset costs".

The origin of modern offset dates back to the post-war period, when the defence suppliers offered their European and other clients co-production and technology transfer deals in order to help secure sales.

Until recently the practices had



Mr Mike Pawluk: "offset costs"

Grumman operates cheek-by-jowl with clients, sending in teams of experts to establish requirements

been inextricably linked to defence-related business between industrialised countries - indeed, Grumman's first sales in the mid-1970s, when Canada demanded offsets for a proposed sale by Grumman of F-14 fighter aircraft.

But the location of Grumman's three currently active offset programmes, in Korea, China and Singapore, is testimony to the fact that developing countries are now moving rapidly into the offset game, using major import contracts as a means of leveraging collaborative ventures out of the seller, hopefully with a strong element of high technology transfer.

yang Technological Institute. The company is also no stranger to sourcing products from a buyer country. When Israel bought E-2C Hawkeyes from Grumman, the company sourced a cluster of products from the country for use at its new headquarters in Bethpage, New York. These included computer-room flooring, office chairs and carpeting.

On another occasion, when the company marketed the services of Europe's Ariane space launcher to US companies, both Grumman and other US companies imported countertraded machine tools.

Mr Pawluk says that offset may now be moving into a new era. Companies like Grumman are encountering more offset requests - requests which also involve a higher percentage level of offset. Moreover, while it was traditionally the mature western economies which pushed for offset programmes, developing countries are now increasingly requesting offset-based technology transfer agreements.

Many offset experts argue for both exporters and their buyers to maximise their gains from offset programmes: their efforts will have to be more closely integrated and the discharge of obligations more performance-linked. One firm of offset specialists, the ATL Offset Development Corporation of Miami, Florida, run by Mr Stanley Cohen, for example, recently developed a "shared risk" offset programme management technique, whereby the exporter and the buyer jointly develop and implement an offset programme. It also involves the granting of offset credits linked to pre-targeted performance criteria, such as hard currency generation.

Grumman already operates cheek-by-jowl with its clients, sending in teams of experts to

establish both requirements and opportunities. "We are enthusiastic about offset," says Mr Pawluk, who views it as "an opportunity rather than a burden." All the same, "there is a cost that affects your bottom line", and this has to be taken into account when assessing potential programmes, whether joint ventures, licensing agreements or, for instance, export development for the buyer.

One difficulty in overseas sourcing as part of an offset programme is that "you've got to be assured that you're getting Grumman-specified quality".

As Grumman's offset manager, Mr Pawluk has to liaise and negotiate with a very broad number of officials, from Grumman's own legal, technical and financial people, to buyer country minis-

Constructing and managing offset programmes is a multi-disciplinary occupation

ters, the buyers themselves, military officials, as well as various government officials back in the US itself.

In many respects, constructing and managing offset programmes is a multi-disciplinary occupation. And all the time the offset manager is making "low cost, low risk opportunity assessments," he says.

Offset also calls for great patience. "There is a frustration level," says Mr Pawluk. "You go after a number of programmes die." [but] many programmes die."

Alan Spence

EXPORT FINANCE 7

Eximbank is cutting its cloth to fit shrunken demand

More efficient but client companies are smaller

DURING THE seven years of the Reagan presidency, the US Export-Import Bank has undergone a major transformation...

gone are the heady days of the "development decade" when the bank spent billions to help finance US big business contracts...

US exports are picking up now, but exporters are facing a severe financing squeeze. American commercial banks - still wary of any developing-country lending...

in fact, Eximbank's emphasis is so nearly here that, of the \$600m available for loans in fiscal 1988, about two-thirds has already been authorised...

The Administration has requested only \$700m for fiscal 1989. If it appears that the bank will run beyond its budget for this year and next, it will have to curtail lending...

American manufacturers are bitter about the lack of support. Mr John Hanna, Director of Brown and Root, an engineering and construction company...



Mr John Bohn Jr in his retirement home near Princeton

Foremost among these changes is a new system under which the bank charges higher fees for riskier loans, thus enabling it to remain open in shakier markets...

To increase liquidity available for export financing, the bank is making all of its guaranteed obligations fully transferable to a secondary market. Unfortunately, according to Mr Bohn, the originators of the paper are so far mostly holding on to it...

To facilitate sales of the paper, Eximbank has made its guarantees comprehensive and unconditional, with fees payable up front and valid for the life of a transaction...

Ohio, Tucson, Arizona, and Los Angeles.

Through its working capital guarantee programme, it has approved about 150 transactions since 1983, totalling \$176m, for the sale of lumber products, machine tools, oil and gas measuring equipment and audiovisual equipment...

While the bank has concentrated its efforts on smaller businesses, Mr Bohn sees a glimmer of light at the end of the tunnel for project lending, particularly in Chile and Mexico...

The Administration has even been forced to abandon the "war chest" with which it was to fight the practice (most commonly used by France and Japan) of mixing foreign aid credits and commercial financing...

Eximbank has other worries beyond the frugality imposed by the budget deficit. As a result of the subsidies made in the late 1970s, it has been slowly draining its reserves...

At this, the Reagan Administration has balked; and Mr Bohn has acknowledged that "the sad fact is, there simply isn't any money available in the budget".

Besides, he said, Eximbank may well recover without a new infusion of government funds. Its loans over the past few years have been at rates higher than their cost of borrowing...

The bank may turn itself around, Mr Bohn told a House Banking sub-committee, but probably not before the turn of the century.

Nancy Dumas

Trade finance in Japan

Importing to cut surpluses is now the official goal

JAPAN'S EXPORT insurance is the largest in the world. Since the Export-Import Bank of the Ministry of International Trade and Industry was started in 1960...

It has been a strong helping hand to the country's exporters, one that Japanese firms' foreign rivals have long believed gave them an unfair extra push.

Yet in Japan it is not the fashion to talk of export insurance any more. Since last October, import insurance has been the name of the game...

The business it is in, its officials make a point of saying, is trade insurance, not export insurance. In Japan, importing to cut the country's trade surpluses, not exporting to boost them, has become the official goal...

Like much in Japan, there is still more talk than action at this stage. It was only last October that 37 years of export promotion through the use of export insurance were pulled up short...

One scheme was introduced to cover prepayments for imports, should an exporter to Japan fail to deliver goods...

a third country being made through a Japanese intermediary. Both schemes will cover up to 80 per cent of losses incurred because of war or political disturbance...

A third measure was the expansion of overseas investment insurance, from covering losses due to war or public disturbance in some countries to include up to 40 per cent of losses incurred through bankruptcy of the foreign partner...

The Government provided ¥1 trillion to finance these new schemes up to the end of the fiscal year ended March 31. This was broken down: ¥450m for prepayment import insurance; ¥450m for intermediary trade contracts; and ¥100m for overseas investment.

However, by the end of February there had been no investment contracts written for overseas investment insurance (for which the premium is a hefty 3 per cent) and only 10 for pre-payment import insurance...

In contrast, in fiscal 1986 the then Export Insurance Division wrote 571,000 policies covering exports, and had liabilities outstanding of ¥11.7 trillion. Officials at the Export-Import Insurance Division talk of the import-promotion schemes taking off once they are better known...

There is little hiding their disappointment that they have not done better so far. They know that they need bigger numbers

than that to float before the international community.

So MITI is keen to expand its new trade insurance schemes further. The Government is looking to find any ways to flesh out the \$90m recycling scheme that was promised in outline at last year's Venice summit by the former prime minister Mr Yasuhiro Nakasone...

They would like to have firm proposals for Mr Nakasone's successor, Mr Noboru Takeshita, to take to this summer's summit in Toronto, where Japan is sure to be pressed to do more to recycle its surpluses and share the burden of supporting Third World debt...

One proposal is a "high risk" investment insurance scheme to expand the overseas-investment insurance further, to cover private direct investment in Third World debtor nations such as Mexico, Brazil and the Philippines...

The MITI minister, Mr Hajime Tamura, has said he hopes such a scheme could be introduced for fiscal 1989. The existing one effectively covers political risks in unrisky places such as Europe and North America, though commercial cover is available for the wider range of developing countries.

Japanese officials hope this will encourage the flow of hard currency into debtor nations to make debt repayment easier. They are also considering expanding the scope of trade insurance to include new money from financial institutions

debtor nations that are unable to meet import payments.

Japanese banks have been reluctant to become involved with refinancing because of the risks involved, though they have also been playing cat-and-mouse with the Government to get increased tax-breaks on provisions they make for bad Third World debts...

The change of emphasis on trade insurance is mirrored in Japan's other agencies, which in the past have been a part of Japan's deployment of aid to boost its own exports. At the Export-Import Bank of Japan, which falls under the control of the Ministry of Finance, export credits have fallen to just 20 per cent of its total lending...

The Export-Import Bank's neighbour in the same building in Tokyo's banking district, the Overseas Economic Co-operation Fund, handles the disbursement of Japan's official development aid. Japan says that 70 per cent of its ODA is now completely untied (though that does not mean that the money does not get spent on Japanese goods and services eventually).

But Japan is probably now no worse in that respect than other advanced donor countries.

James Anderson

Profile: Coface

Defaults widen deficit

THE ACCELERATION of defaults by several important countries among France's major export customers has had an inevitable impact on the balance sheet of the country's export credit guarantee agency, Coface.

Coface managed to offset its claims totalling FF95m in 1986 and FF2.2bn the year before with rebates from premiums and funds recovered from pre-

vious claims, enabling the agency to show a surplus of FF1.5bn in 1985 and of FF600m in 1984.

But in 1986 claims shot up to FF12.5bn, while premiums continued to stagnate at FF3.1bn and funds recovered totalled only FF4.5bn. This left Coface with a deficit of FF4.5bn.

The situation did not improve last year. Although Coface has yet to report its results for 1987, the agency's deficit is expected to total at least FF5bn, if not more.

Moreover, the French Government has for the first time set funds aside in its budget amounting to FF1bn for 1987 and

FF1.6bn for this year to help cover its deficit.

The growing number of defaults from customer countries has been exacerbated by a general slump in large export orders for France which, in turn, have had an inevitable impact on

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Advertisement for LONDON FORFAITING COMPANY PLC. Features a world map and text: 'TRADE FINANCIERS. A leading international finance house, with capital and reserves in excess of £112 million sterling, offering the services of a unique team of professionals specialising in export finance.'

Advertisement for KfW Kreditanstalt für Wiederaufbau. Features the headline 'Buyer Credits Made in Germany' and text: 'If you are doing business with suppliers of capital goods in West Germany chances are that KfW - Kreditanstalt für Wiederaufbau - is already involved in funding your transactions.'

EXPORT FINANCE 8

Profile: SACE

Back in the black

ITALY'S TRADE insurance body, the *Sezione Speciale per l'Assicurazione del Credito all'Esportazione* (SACE), celebrated ten years of activity last year. It marked the occasion by returning a profit, its first surplus since 1981.

Officials point out, however, that the reasons for this result were the major re-financing operations undertaken during the year, rather than any effective turn-around in business. "It is a formal, theoretical surplus, rather than a real one," observed a senior official.

SACE's annual accounts in its first decade illustrate a pattern of first and last years. Results over the five years from 1982 to 1986 reflected the extremely difficult situation of world trade, and particularly the problems associated with exports to the Third World, South America and Poland.

The low point for Italy's trade insurance body was reached in 1985, when SACE paid out L1,309bn in policy indemnities but recovered only L565bn from the foreign buyers of Italian goods and services. SACE's annual premium income has fluctuated between L180bn and L190bn, so it accumulated a deficit of about L2,500bn during the quinquennium preceding 1987.

Notwithstanding an increase in payments in 1986, the situation was starting to improve due to higher recoveries. Figures for the first half of last year confirm a continuation of the trend. Recoveries between January and June amounted to L2,920bn, against payments of L565bn. During the equivalent period of 1986, SACE recovered only L95bn but paid out indemnities on policies amounting to L843bn.

"SACE has never made write-

offs," said the official. He explained that some trade operations which had been insured by SACE have been converted to aid, mentioning the case of Bangladesh. "Such decisions are taken by the Treasury. Moreover the amounts involved are small. Aid must certainly not be considered as a write-off."

On the subject of provisions, he said that, because of deficits that were incurred between 1982 and 1986, this had not been an issue at SACE. The subject is, however, now under consideration.

New guarantees allowed by SACE in 1986 totalled L6,000bn, compared with L10,821bn in 1985, both medium/long-term and short-term cover being substantially reduced. For short-term cover up to 24 months, SACE has to operate within a revolving ceiling of L11,000bn.

With new short-term guarantees of L2,500bn given in 1985 and L1,563bn in 1986, SACE has clearly been operating below its statutory limits. "Our available cover is only about 60 per cent employed," said the official.

This is due both to lower demand for cover and to the country limits which SACE operates. Its black-list and country ratings have been subject to steady erosion and criticism by exporters. However, only five countries are wholly off-limits for SACE cover: Afghanistan, Cambodia, North Korea, Laos and Vietnam. Nevertheless, there are many

others for which SACE applies tight restrictions on the cover that it will provide.

A monthly situation report shows the limitations to cover, the availability of cover and SACE's current commitments on a country-by-country basis. Export operations with Poland are insured for payments spread over a maximum period of one year, and even these must be

	1982	1983	1984	1985	1986
Recoveries	190	77	242	355	801
Indemnities paid out	607	689	890	1,309	1,494
Deficit (before premium income)	317	612	648	954	693

backed by an irrevocable letter of credit. The same condition is imposed for Iran for which, in November 1986, a decision was taken to limit medium and long term cover to 67.5 per cent.

Destruction risk has been excluded from cover since last December. An irrevocable letter of credit is also a condition for insurance cover for exports to private purchasers in Argentina, in cases where payments are spread over 24 months. Medium and long-term operations are insured only for exports which are recognised as priority at an inter-governmental level.

Of the total permitted cover of L80bn, set in February last year, L28bn remained 12 months later. In addition, last July, SACE's managing committee made

few surprises.

South Africa and Turkey are Category 3, but Singapore enjoys Category 1 status. Many Category 3 countries, including Tanzania, Zambia and Zaire, are excluded from medium and long-term cover. There are 55 countries in SACE's Category 2, including Algeria, Colombia, Cyprus, the Falklands, Hungary, India, Indonesia, Malaysia, Venezuela, and Yugoslavia. Although Venezuela has been placed in Category 2, cover is authorized case-by-case by SACE's managing committee.

At the end of February, 51 countries formed the top-ranking Category 1. Category 1 is important, in that it determines both the availability of cover (country limits) and premiums.

SACE offers three types of cover:

- Political risk only (premiums of 0.5 per cent for Category 1, 1.24 per cent for Category 2 and 2.23 per cent for Category 3, for credit length of three years);
- Political and commercial risk for private buyers with bank guarantees (premiums of 0.75, 1.58 and 3.36 per cent respectively);
- Political and commercial risk for private buyers without bank guarantees (premiums of 2.9, 3.6 and 4.59 per cent respectively).

When credit length is extended to five and seven years, premiums are increased by 36 and 72 per cent. Premiums are set by SACE's managing committee.

This is headed by the Director General of the Treasury, and has six other members, including representatives from the Ministry of Foreign Affairs, the Ministry of Foreign Trade and the Ministry of Industry.

The committee meets weekly to authorize cover for individual operations, and to review country ratings. IMF and World Bank reports are considered, and so also is information gathered from Italian embassies.

Italian exporters complain that the existing structure and procedures are inadequate. They consider that centralisation at the Rome headquarters causes delays. There are also criticisms that the time needed to authorize cover and to process claims is excessively long. But while there has been talk of reorganization, officials at SACE consider that radical changes are unlikely and that reform will, in any case, not be undertaken in the near future.

David Lane

Profile: Hermes

Mercurial accounting

HERMES, THE Greek god with the winged sandals, may soon be delivering bad news to West German exporters for the second time in four years.

For Hermes, the private insurance company used by the Government's export insurance scheme, handed the Bonn Government an unexpectedly high deficit of DM1.65m back in February. The last time the deficit crept up to this level, in 1983-84, the Government instructed Hermes to raise its charges by 40 per cent, amid howls of anguish from industry.

Well, at least a few discreet howls. Unlike some export credit guarantee schemes, West Germany insures a very small proportion of its exports through the Government - a mere 4.6 per cent of all exports in 1987; down from 7.7 per cent in 1983, and a high point of 13 per cent in the mid-1970s when trade with OPEC countries and the USSR was booming.

This is partly because 80 per cent of all West German exports now go to the OECD block, but also because the banks have a larger role and the Government tries to stick only to the sort of risk - mainly political - that the market will not touch. This may also be why the current Hermes losses appear rather larger than those of most of its opposite numbers.

Theoretically, once a deficit has been recorded after four months of non-payment (up to nine in exceptional circumstances), Hermes has to pay up, but then no further cover is available for that country or company. The advantage this has

1988 seems to be bringing an upturn in the volume of business, though that may be a consequence of the Government's encouraging Hermes to take a slightly less cautious view of risk

given other countries' exporting companies has not gone unnoticed in Bonn, and some vigorous bending of the rules has thus been encouraged.

This bending has been helped by the stipulation that Hermes need not be bound by the usual rules if there is a danger that, without its help, a German firm might have to make workers redundant or even put them on short-time working.

Nonetheless, how can Hermes tread caution - albeit undergoing some Government re-education - be squared with its huge deficit? The answer, as so often in Germany, can be found in extremely cautious accounting techniques.

Whereas many other countries' export credit agencies operate with a profit and loss account and balance sheet, like an ordinary company, Hermes simply calculates the difference between revenue and outgoings at the year end. Not all the debts it has indemnified will be money lost, but whereas other countries will allow these debts to lie as assets on the balance sheet, Hermes counts them as liabilities.

Dr Gehring says: "If you tried to iron out the accounting discrepancies between the major export credit organisations, I think you would find that we all

made roughly the same kind of loss last year. That's not too surprising really, considering that we all face the same problems."

He is also optimistic that there is no political head of steam behind another large increase in Hermes premiums, despite the anxieties about the Government's budget deficit in Bonn. That is presumably partly because government pressure has itself contributed to the sharp rise in the Hermes deficit. And Dr Gehring stresses the fact that, thanks to some re-scheduling deals affecting Nigeria, Poland, Brazil, Argentina and Libya, a lot of money was paid out in 1987 which had been earmarked for 1988.

On the thorny issue of export credit subsidies, the West Germans have always been rather sanctimonious. It is true that they do have a better record than most, and have always been guided by an "insurer of last resort" philosophy which has prevented any competition with the private sector. However, the Government is easily able to break its own strict rules on credit risk, thanks to the job loss loop-hole.

It has also benefited from virtually the lowest "real" interest rates of all those OECD countries that came together in 1983 to set a minimum rate for government-backed credits. Indeed, at times German rates have sunk below the minimum.

Also, despite professing mixed feelings about "mixed financing", the West Germans are getting more and more involved in tied aid. "There is little beyond a short-term advantage from this practice, but as soon as one person starts we all have to do it," says Mr Gehring.

Overall, however, he sees no storm clouds on the horizon. There are, as he sees it, three scenarios for the future: Hermes can solve its deficit problem by becoming excessively cautious; it can take the opposite tack and go for business, in the hope that the world economy will perform rather better than expected, particularly for Third World countries; or it can muddle on much as it does now.

This being Germany in the 1980s, there are no prizes for guessing that the export credit establishment prefers the final option.

David Goodhart

Defaults widen deficit

Continued from page 7

Coface's revenues from premiums. The Finance Ministry recently published statistics confirming the declining trend in large export orders, especially from traditional French Middle East and developing country markets.

While large export orders for the French aerospace and shipbuilding sector rose from FF21.7bn in 1986 to FF23.2bn last year, large non-military orders in other sectors have steadily slumped from FF50.4bn in 1986, to FF44.4bn in 1987, to FF34.6bn last year.

The total of new large export orders thus declined to FF64.8bn last year, from FF66.1bn the year before, while France's industrial deficit reached FF238bn last year, after a surplus of FF64bn four years earlier.

Figures from the industry Ministry confirm this worrying trend for French exports and the country's export agencies.

France's industrial trade surplus with developing countries has fallen from FF124bn in 1984 to FF77bn last year. During the same period, the industrial surplus with Opec countries has dropped from FF69bn to only FF27bn, and in the Gulf alone the fall has seen the French surplus shrink from FF31bn to a mere FF7bn.

The French Government, during the last three years, has introduced a gradual reform of export credit financing, principally designed to reduce subsidies on export credits. Profiting from the fall in domestic interest rates, the Government has liberalised the French export credit

system by ending subsidies on export credits to other industrialised countries, the Soviet bloc and oil exporting nations, as well as allowing French banks greater leeway to offer competitive loan packages to foreign importers.

Interest rate support by the Banque de France and the Banque Française du Commerce Extérieur has also been ended. Subsidies for the shorter maturity portions of export credits to both richer and intermediate income countries have also been removed, although budgetary support continues to hold down rates on longer term portions of intermediate-income country loans.

As part of the deregulation and modernisation of the French financial markets, the authorities

also decided to allow Coface to make use of the newly established French financial futures market, to offer exporters and their clients guaranteed fixed interest rates over renewable six-monthly periods, in addition to an exchange-rate guarantee system based on use of currency options.

Coface has also made an effort to increase its activities in support of small and medium sized companies by making export insurance coverage procedures simpler and more accessible to small concerns. This is to help offset the continuing imbalance in France, with exports remaining too heavily concentrated on large contracts and large enterprises, despite the slump in these large contracts. The idea is to encourage greater short-term coverage for consumer and light goods exports.

But in a more liberalised environment and with lower interest rates, Coface has faced growing

competition from the commercial market.

"This has been translated into a loss of premium business in the viable export markets for the agency," explained a French commercial banker specialising in the export credit business. "At the same time, Coface premiums have increased, while export credit margins for safe countries have become smaller and smaller," he added.

In the fierce international competition for dwindling jumbo export projects, France has now also embarked in the monocloc loan business. Monocloc loans, which combine both sides of a mixed credit into a single loan package, have become increasingly attractive to a number of developing countries, and France negotiated its first monocloc loan to finance an oil pipeline project in India.

Paul Bells



Composition with blue, Mondrian, 1937, Haags Gemeentemuseum.

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